

## FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY OCTOBER 2 1992

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## US report attacks Bank of England role in BCCI affair



The Bank of England was yesterday accused in a US Senate report of "grossly inadequate" regulation of the Bank of Credit and Commerce International and of withholding information about BCCI's frauds for 18 months before it ordered the bank to be closed.

Massachusetts Senator John Kerry, above, and Senator Hank Brown of Colorado, who led a four-year investigation into the BCCI affair, said the Bank of England "colluded in the suppression of the true facts concerning BCCI's financial status and its involvement in fraud". Page 18; Background and details, Page 9.

**Boost sought for lira:** The Italian government said it had begun discussions with its EC partners on a special stand-by loan to boost the lira and sustain confidence in a planned early return to the European Monetary System. Page 18.

**Iran loans case halts:** A US judge halted hearings against Christopher Drogoul, former Atlanta branch head of Italy's Banca Nazionale del Lavoro, and said he would order a full-scale trial. The bank made more than \$50m of illegal loans to Iran. Page 8.

**Indian securities scandal:** Standard Chartered Bank admitted it knew its Indian banking operations could be infringing regulations 18 months before a wide-ranging securities scandal erupted in India in May this year. Page 18; Background, Page 6.

**Westpac directors quit:** Sir Eric Neal, chairman of Westpac Banking Corporation, Australia's biggest bank, resigned with four long-serving directors in the face of criticism from the markets and financial institutions. They accepted responsibility for heavy losses and bad debts. Background, Page 22; Observer, Page 17.

**British Airways:** has had to delay its \$750m purchase of a 44 per cent stake in USAir, sixth-largest US carrier because of uncertainty over the outcome and consequences of the US presidential election. Page 18.

**EC and US split on subsidies:** The European Community refused to accept binding arbitration in its subsidies row with the US, prompting a crisis of confidence in the GATT trading system. Page 4.

**Bosnian children toll:** Nearly 1,500 children have been killed and 6,500 are missing in the six-month war in Bosnia, say Bosnian officials. Page 2.

**Peugeot:** French carmaker which also includes Citroën, managed a 2.2 per cent first-half rise in net profits to FF2.32bn (\$430m) and warned that the outlook for the rest of the year was gloomy.

**Lift for Japan's banks:** A stronger yen and higher stock prices pushed Japan's leading banks above an 8 per cent capital-to-assets ratio at the close of the first half. Page 19.

**Angola polls:** President Jose Eduardo dos Santos and his ruling MPLA party established a substantial lead in Angola's first democratic elections based on early provisional results. Praise for Angola, Page 3.

**Express crash:** The Istanbul-Munich express and a freight train crashed head-on near Lyubimets station, 156 miles south-east of Sofia. At least seven people were feared killed.

**No-confidence votes:** Ukraine's parliament voted 285-0 in favour of a no-confidence motion which, under the constitution, forces the government of the former Soviet republic to resign.

**Air France:** French state-owned carrier, announced a further 1,500 job cuts to take effect next year and worse-than-expected first-half losses of FF1.8bn (\$310m). Page 19.

**Water shares:** UK water company shares dropped sharply after Ofwat, the water industry regulator, decided to seek a 2 per cent cut in 1993-94 water charges from 19 companies. Page 12; Lex, Page 18.

**Dutch Master may fetch \$6.5m:** One of the masterpieces of the "golden age" of Dutch painting, The Courtyard of a House in Delft by Pieter de Hooch, is expected to fetch up to \$6.5m when it is auctioned at Christie's in London.

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,572.3 (+14.3)	New York: DOW Jones	1,788
Yield	4.87	London	1,785 (1,781)
FT-SE Eurotrack 100	1,906.01 (+2.57)	Paris	2,475 (2,517)
FT-A All-Share	1,213.86 (+0.86)	Frankfurt	1,385 (1,382)
Nikkei	17,288.91 (+20.17)	S&P	218.25 (2.2)
New York: DOW Jones	1,788.01 (+1.7)	Y	288.5 (21.7)
US 30 Composite	417.12 (+0.88)	S Index	82.7 (83.7)

US LUNCHTIME RATES		DOLLAR	
Federal Funds	3 1/4	New York: DOW Jones	1,788
3-mo T-bill: Yld	2.69%	London	1,785 (1,781)
Long Bond	7.58%	Paris	2,475 (2,517)
Yld	7.58%	Frankfurt	1,385 (1,382)

LONDON MONEY		NORTH SEA OIL (Argus)	
3-mo Interbank	9 1/4 (same)	Brut 15-day (Nov)	\$28.45 (+0.15)
Life long (ft future)	Dec 92/93 (Dec 97/98)	Gold	\$347.5 (347.8)
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UK PM takes on Euro-sceptics pledging to push ahead with ratification of treaty  
Major set for battle with rebels

By Philip Stephens, Political Editor, in London

MR JOHN MAJOR, the UK prime minister, last night set the stage for a bloody confrontation with his party's Euro-sceptics by pledging to push ahead with ratification of the Maastricht treaty.

In a determined move to re-establish his political authority Mr Major tempered his challenge to Tory rebels by re-emphasising that sterling's re-entry to the European exchange rate mechanism was on indefinite hold.

Mr Major's clear response to charges that the government's European policy was adrift came after a day in which the FT's publication of the Bundesbank's defence of its record during the sterling crisis, sparked a furious diplomatic row.

The prime minister said he

wanted now to "draw a line" under disputes with Germany.

He rejected calls from the Mr John Smith, the leader of the Labour party, for the resignation of Mr Norman Lamont, the chancellor, in the wake of the Bundesbank's insistence it had met its obligations to defend sterling in the ERM.

Earlier the Foreign Office had summoned the German ambassador to receive a formal protest against the embassy's decision to pass the statement to the FT.

But after an "expression of regret" by the Bundesbank over the incident, Mr Major indicated that his priority was to re-establish good relations with Bonn.

That sentiment was echoed by Mr Klaus Kinkel, the German foreign minister, who last night called for calm in Germany's relations with Britain.

Senior ministers said that it would be more than a year - and possibly as long as two - before the pound is put back in the ERM. But Mr Major is not ruling out tax increases next year if a tighter fiscal policy is needed to underpin the government's anti-inflation strategy.

In visibly combative mood after securing cabinet agreement to re-assess the commitment to keep Britain at the "heart of Europe", Mr Major said he wanted a full-scale debate on Maastricht after the Birmingham summit scheduled for October 14.

Despite claims by the Euro-sceptics that he risks civil war on the Tory backbenches, the prime minister indicated that the full force of the party machine would be used to secure a majority for the legislation. He added: "It is certainly the intention to pass

## THE ANGLO-GERMAN ROW

Page 10

■ Schlesinger caught out  
■ Foreign Office summons fails to ruffle envoy

Page 11

■ Conservative MPs turn fury on Bundesbank  
■ Hurd holds line against isolationists

Page 18

■ UK's lack of policy comes under attack

the Maastricht Bill during this session of Parliament.  
The prime minister's high-risk

decision to defy the Euro-sceptics - for which he demanded and received the support of each and every cabinet minister - is designed to fill the vacuum in foreign policy left by the ERM debacle. It also aims to rebut charges from friends as well as enemies that Mr Major has failed to give a clear lead during the ensuing turmoil.

He left no doubt of his determination to get the treaty through which he said last December had represented "game, set and match" for Britain. "I don't think that, upon reflection, the Commons will think it appropriate for a British prime minister to negotiate a bill, agree a bill and then abandon it - and I don't propose to do so."

That comment came after he had told colleagues that unless Britain ratified Maastricht it

would not be able to secure concessions in negotiations with its European partners. He told the cabinet that nothing less than "the credibility of Britain" was at stake over the treaty.

Mr Major is aware that the move will provoke a series of damaging rows at next week's Conservative party conference, where the Euro-sceptics are promising to mobilise grass-roots opposition to Maastricht. But yesterday Lady Thatcher indicated that she would not use a planned visit to the Brighton conference to launch a direct attack on her successor in Downing Street.

The prime minister is much more optimistic of securing a deal with other EC leaders at the Birmingham summit on a declaration committing them to much

Continued on Page 18

## UK-Germany rift pushes £ down

By James Blitz, Economics Staff, in London

STERLING dropped nearly five pence against the D-Mark yesterday as foreign exchange dealers were thrown into confusion by the new rift between the UK Treasury and the Bundesbank.

The emergence of a new fault-line in Anglo-German relations pushed the pound down to DM2.4770 against the D-Mark in Asian trading on Wednesday night and the currency bottomed out at DM2.4680 in Europe yesterday.

The pound later closed in London at DM2.4750, down 4 pence on the day and 16 pence below its former central parity in the exchange rate mechanism of DM2.95. Against the dollar, it closed down nearly 5 cents at \$1.7365. Dealers believe the immediate outlook for sterling and other European currencies depends on whether the Bundesbank cuts interest rates at its council meeting today.

Earlier this week, a member of the central bank's council said there would be no German rate cut for six months. But a gradual reduction this week in the rates at which the Bundesbank deals in the German money market

has fuelled new optimism. A number of leading participants in the foreign exchange market predicted yesterday that sterling would fall further in the absence of a German rate cut and any clarification of UK economic policy.

"Until this latest row, I had pencilled in a low of DM2.40," said a leading currency fund manager in London yesterday. "But colleagues now believe sterling could drop to DM2.30 unless a coherent UK economic strategy materialises."

The unrelieved strength of the D-Mark kept the Spanish peseta close to its ERM floor and Spain's government was forced to deny rumours of another devaluation of its currency. The peseta closed against the D-Mark at Ptas70.42, close to its ERM floor of Ptas72.62.

Sterling's weakness has triggered new fears of a devaluation of the Irish punt, which rose to a historic high of £1.055 yesterday. Irish officials have said the punt should not strengthen above £1.05 because of the close trading relationship between the UK and Ireland.

World Stocks, Section II  
Back Page

## Hongkong Land buys stake in Trafalgar

By Roland Rudd

HONGKONG LAND, one of the colony's leading property investment and development companies, yesterday acquired 14.99 per cent of Trafalgar House, the UK property, engineering and construction group.

It immediately announced that it was going to tender for another 15 per cent of Trafalgar's shares and would seek to place representatives on the board.

Hongkong Land said its intention was to remain a minority shareholder and not to make an offer to acquire Trafalgar's remaining shares for at least 12 months unless there were "material changes of circumstances".

These could include an indication by Trafalgar's board that it would welcome such an offer, or a bid from a third party.

Trafalgar's ordinary shares yesterday rose 28p to 89p and its A shares 28p to 89p. Hongkong Land paid 85p per ordinary share and 82p per A share. Trafalgar's advisers believe Hongkong Land has set a floor of 85p for its ordinary shares which recently fell to 50p.

Sir Eric Parker, Trafalgar's chief executive, said: "To try and get control of a company by buying up to a third of its shares at depressed prices is not the way we do things here."

Trafalgar said the price paid by

Continued on Page 24

Flodder's surprise step, Page 31

## Key US economic index falls steeply

By Michael Prowse in Washington

A PLUNGE in the US Purchasing Managers' Index, a closely watched indicator of business conditions, yesterday heightened speculation that the Federal Reserve may soon be forced to cut interest rates again to prevent the economy sliding back into a semi-recession.

The index fell 4.7 points to 49 per cent last month, taking it below the psychologically significant 50 per cent level for the first time since January. A reading below 50 per cent indicates that the manufacturing sector is contracting.

The much sharper than expected decline mainly reflected heightened pessimism about the outlook for US industrial orders.

Separately, the Commerce Department reported a 0.8 per cent fall in construction spending in August, the largest monthly decline since November 1991 when a full-blown recession was underway. Claims for state unemployment insurance jumped 15,000 to 429,000, far above the levels normally consistent with economic recovery.

The bleak figures - which followed recent reports of sharp declines in home sales, consumer confidence, industrial orders and personal incomes - prompted a sharp gain in bond prices on anticipation of another easing move by the Fed.

They also left analysts apprehensive ahead of the release today of an employment report that could seriously dent President George Bush's re-election

hopes. Most analysts expect a politically embarrassing rise in the unemployment rate, now 7.6 per cent nationally, perhaps into double figures in some depressed states such as California. Non-farm employment is expected to fall by about 75,000, after a big drop last month, although the figures will be distorted by the ending of a temporary federal summer jobs programme.

A sharp decline in employment could spark another interest rate cut, although the Federal Reserve will be wary of cutting the discount rate, currently 3 per cent, for fear of undermining the dollar. Many analysts, however, believe the Fed may signal a quarter point cut to 2.75 per cent in the federal funds (or overnight inter-bank) rate in the next few days.

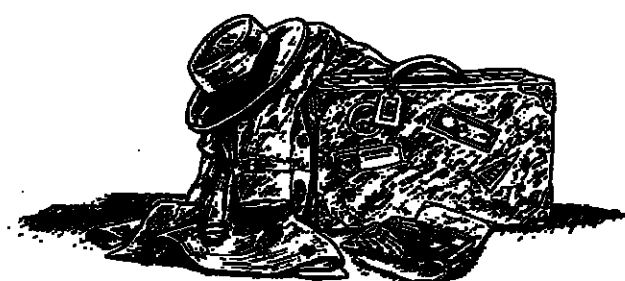
The most worrying aspect of the purchasing managers' report was a collapse in the component of the index measuring the strength of new orders. This fell from 59.8 per cent in August to 49.6 per cent last month.

Mr Robert Brett, a spokesman for purchasing managers, said the plunge indicated the "manufacturing sector could no longer sustain growth". The "economic malaise will likely continue," he predicted.

Mr Leonard Santow, partner in the Wall Street firm Griggs and Santow, said the figures were likely to prompt "more and more discussion of a triple dip recession". The employment outlook was "pretty ugly" and the economy was likely to register "barely positive growth" in the third quarter.

Summoned: Hermann von Rietz, the German ambassador, goes to the Foreign Office to receive a protest over the Bundesbank statement. Photograph, Lydia van der Meer

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## NEWS: EUROPE

Figures of casualties from Bosnian fighting likely to be underestimates

## 10,000 children dead or missing

By Laura Silber in Zagreb and Reuters in Sarajevo

NEARLY 10,000 children have been killed or have vanished in the six-month war in Bosnia, according to figures published yesterday by Bosnian officials.

Mr Arif Smajkic, director of the Bosnian crisis centre in Sarajevo, said 1,447 children were known to have been killed and about 8,500 were missing. He told journalists 14,364 people had died and 57,000 had been reported missing since April.

However, even these figures are believed to be underestimates, because they were com-

piled mainly in Moslem and Croat-held areas and do not reflect Serb casualties in Serb-held territories.

In Sarajevo alone, a city under siege for five months, 730 children had disappeared without trace, the centre said.

Reflecting the savagery of the fighting, 47,284 people had been seriously wounded, including 12,080 children, and 76,500 slightly injured, 11,775 of them children. Some 80 per cent of victims were civilians.

About 1,600 prisoners were due to be released from Trnopolje, a Serb-run detention camp in northern Bosnia, yes-

terday. United Nations officials said the prisoners were to travel in buses provided by the self-proclaimed Serb republic of Bosnia to the Bosnian border with Croatia, where they would be escorted by the UN Protection Force to Karlovac, southwest of Zagreb.

The unilateral prisoner release is seen as a public relations effort by Mr Radovan Karadzic, the leader of Bosnian Serb forces, who control some two-thirds of Bosnian territory.

Meanwhile Lady Chalker, the UK minister for overseas development, yesterday was due to deliver a consignment of medical aid worth £280,000 dur-

ing a visit to Split, the Croatian port, and Mostar, the heavily damaged city in western Bosnia-Herzegovina, according to EUNA, the Croatian news agency.

Meanwhile, a senior UN official accused Serbs yesterday of terrorising and purging minorities in territory they control in eastern Croatia.

"We are seeing a return to terrorism and the worst practices of ethnic cleansing," Mr Cedric Thornberry, deputy commander of the United Nations Protection Force, told a news conference.

UN officials said the rise in violence began in recent weeks

after Croatian authorities said refugees driven from eastern Croatia would try to march back to their homes. The march was called off.

● Reuters adds from Washington: The US Senate voted on Wednesday to authorise \$50m in military aid to Bosnia in a signal of frustration and anger at new reports of massacres and aggression by Serbian attackers.

The aid for Bosnia - military material from Defence Department stocks - would be conditional on lifting of a UN ban on supplying arms to the combatants and US allies being prepared to join the aid effort.

## Italians get toughest budget since 1950s

Prime minister Giuliano Amato is weary but confident, says Robert Graham in Rome

AFTER a gruelling all-night cabinet session approving Italy's 1993 budget, Prof Giuliano Amato, the prime minister, announced with weary confidence: "We have done what is necessary to return to the tracks from which we have been derailed." His message was brief but clear. It is now up to parliament to approve as soon as possible the toughest budget Italy has faced since the "economic miracle" began in the fifties.

observe a four-hour stoppage to protest cuts in pensions and the health service.

The move to seek a special balance of payment loan from the EC, announced with the budget, could also prove a clever tactical move. Access to the loan is intended to provide a framework of external discipline, in the form of EC monitoring of the budget, which the government can invoke if parliament threatens to water down the proposed cuts.

Despite strong pressure from several different lobbies, the budget has differed little from that outlined on September 17. The main aim is to raise L83,000bn in fresh revenues and spending cuts, so holding the public sector deficit down to L150,000bn, over 10.5 per cent of GDP.

## All public sector spending is being frozen at 1992 levels

The proposals are framed against the background of reforms in the four areas - pensions, the health service, the civil service and regional administration and local authorities. The savings will be cumulative over three to four years and will provide the basis of the government's strategy to reach a public sector deficit equivalent to 3.5 per cent of GDP by 1996.

Ministers say that although the budget will not reduce the public sector deficit next year, it will hold it down in constant terms. There will be a primary surplus (net of interest payments of L200,000bn) of around

L50,000bn. Interest payments themselves will be conditional on interest rate levels; but the authorities hope these can be reduced once the budget is approved. Each percentage point drop will save L15,000bn in a full year.

All public sector spending is being frozen at 1992 levels, which on an inflation projection of 4.5 per cent for 1993, indicates a real decline. All ministries will be affected and some of the hardest bargaining in recent days has been over the sizeable health and education cuts.

On the revenue side, much will depend upon whether the 1.5 per cent projection for economic growth materialises.

The budget, if implemented in its present form against a background of high interest rates, will force the economy into recession, according to several prominent economists.

The shake-up of the state sector and declining industrial profits also suggests an increase in unemployment. To this end the government yesterday set aside L1,800bn over the next three years to aid employment schemes.

The government also decided to introduce by decree with immediate effect a special tax of 7.5 per 1,000 lire on the net worth of all registered companies.

This one-off measure which is expected to cost a group like Fiat some L670bn. It will raise a total of L6,000bn and also affects for the first time small companies.

As a political measure there is also a tax on luxury goods like aircraft and expensive cars. In this way the government has done its best to try and spread the burden of sacrifice evenly.

## Rouble's sharp fall continues

By John Lloyd in Moscow

THE Russian rouble dropped sharply again yesterday in interbank trading in Moscow, from the previous record low of 254 to the new low of 305 to the dollar.

The latest sharp fall means a drop in the rate for September of nearly Rbs100 - from Rbs210.5 on September 1 to Rbs300 yesterday.

Mr Victor Geraschenko, the Russian Central Bank chairman, told the Interfax news agency that the issue of again fixing the rate of the rouble against hard currencies would be discussed with the government in the next month.

The rouble fell yesterday as citizens were for the first time able to collect vouchers with a face value of Rbs10,000 entitling them to buy shares in companies to be offered for auction. In Moscow, the response was sluggish. The September revolution, Page 16



Traders on the Moscow commodities and futures exchange shout bids for privatisation voucher futures yesterday

## Czechoslovak opposition rejects proposal for constitutional break-up of federation

By Ariane Gentilard in Prague

THE Czechoslovak federal parliament yesterday rejected a governmental proposal for a constitutional break-up of the federation into two republics, dashing political hopes that the divorce between Czechs and Slovaks would be fast and clean.

The bill, which set out four legal alternatives for dissolving the federal state, was blocked

by opposition parties asking that the decision be first put to the people in a referendum.

The rejection highlights the lack of political consensus behind the post-electoral agreements reached by Mr Václav Klaus, the Czech prime minister, and Mr Vladimír Mečiar, his Slovak counterpart.

The leaders had agreed, in their post-electoral negotiations, to find an

expedient way to dissolve the federal state by January 1, 1993.

They said they would favour a parliamentary declaration ending the federation rather than a referendum, the outcome of which is far from certain.

Recent opinion polls show both Czechs and Slovaks equally divided over whether Czechoslovakia should be dissolved.

But opposition parties, which feel they have been left out of the negotiating process, yesterday refused to lend their votes to reach the three-fifths majority needed to adopt a constitutional law.

The ruling parties and the opposition will now have to work out a difficult compromise, which could possibly consist of a parliamentary declaration to be ratified in a referendum.

Difficult negotiations also lie ahead as Czech and Slovak leaders attempt to divide federal properties.

While Czechs would like to split the assets based on the territory on which they stand, Slovaks have called for financial settlements in cases, such as the military infrastructure, where most properties are in the Czech lands.

## Romania angered by US vote

By Virginia Marsh in Bucharest

ROMANIA yesterday accused the US Congress of "regrettable and unjustified discrimination" in denying the country most favoured nation (MFN) status.

The House of Representatives' decision, taken on Wednesday, was a "political and economic handicap" and showed the house underestimated the extent of reform in Romania, a statement issued by the Romanian Foreign Ministry said.

The business and financial communities, still coming to terms with last Sunday's general election, also reacted with dismay.

"We feel isolated. There is now a clear struggle in Romania between reformers and reactionaries and this decision is counter-productive to those favouring reform," said Mr Daniel Delanu, chief economist of the National Bank (the central bank) which has pioneered many of Romania's most far-reaching reforms.

The Democratic Convention, Romania's main coalition of opposition parties, claimed to have proof of serious electoral fraud and asked for voting in Dolj County to be annulled.

MFN status has previously been withheld by the Bush administration due to doubts about Romania's commitment to democracy, but the clause was submitted to Congress for approval once the US was satisfied that last February's local elections had been held freely and fairly.

## Pressure builds for Europol to replace Interpol

By Andrew Hill in Brussels

AN unlikely alliance of US law enforcers, Flemish politicians and police officials, is pressing for Europol, the proposed EC criminal intelligence agency, to replace Interpol as a credible international crime-fighting network.

In Brussels yesterday, Mr Gerald Arenberg, executive director of the US National Association of Chiefs of Police, and Mr Quinlan Shea, a former advisor to the US department of justice, said leaks of information on terrorism and drug trafficking had discredited Interpol. Several top Interpol officials have been convicted of drug-trafficking over the last five years.

"They say you can't make a silk purse out of a sow's ear: well, we need a silk purse

international criminal intelligence agency, and Interpol is always going to be at least partly pig," said Mr Shea.

Mr Willy Kijpers, a member of the Belgian parliament's upper chamber, said Europol should be subject to democratic control and data protection principles.

A Strasbourg-based team of EC police officials is in the early stages of setting up Europol, which is supposed to start work by the beginning of next year. But there is still much debate among EC member states as to what it should do.

Participants in yesterday's debate admitted that it was a long way from becoming a full alternative to Interpol. "We have hopes for Europol as a start, mainly because we have no hopes for Interpol," said Mr Shea.

## France offers talks with UK on nuclear weapons

By David Buchan in Paris

FRANCE is ready to start talks with Britain on "a European deterrence doctrine" covering the future wider role of nuclear weapons held by the two states, Mr Pierre Bérégovoy, the French prime minister, said yesterday.

This is the most explicit statement of the new shift in French strategy, first hinted at by President François Mitterrand in January and repeated this week by Mr Pierre Joxe, the defence minister.

Paris appears to have abandoned the Gaullist-era rationale that French atomic arms were for the defence of France alone. It has conceded its European neighbours might have a legitimate interest in how France develops its nuclear weapons strategy, and even appears to be quietly vaulting

an eventual nuclear dimension to a common European defence policy, as foreshadowed in the Maastricht treaty.

Winding up a three-day European defence seminar, Mr Bérégovoy said discussions on a European nuclear doctrine would be a "useful first step". But he cautioned that development of anything as sensitive as a new nuclear doctrine would take even longer than those under way on the planned "Euro-corps" of French and German troops.

The French government does not appear to have in mind any joint control, operation or targeting of French and UK nuclear weapons. But one aim might be the creation of a nuclear consultative group in the Western European Union (WEU) to discuss the general role of European-held nuclear weapons, their relationship to

conventional defence and their use in a crisis.

Mr Malcolm Rifkind, the UK defence secretary, told the same Paris seminar on Wednesday that he welcomed the idea of discussions on a European nuclear doctrine.

But he did not see as much scope for a European "division of labour" with the US on nuclear policy as in conventional defence. It was not realistic to think that "there could be a major conflict in Europe in which the question of nuclear use arose which did not involve the vital interests of the US", he cautioned.

However, he believed there should be "more explicit emphasis on the progressive merging of interests between the Western European nuclear powers and their non-nuclear partners and allies".

## Bulgarian reforms win OECD praise

By Anthony Robinson

BULGARIA has made considerable progress towards market-oriented reforms but is still far from reaching sustainable macro-economic stability, the Organisation for Economic Co-operation and Development (OECD) says in its first report on the highly indebted former communist state.

Since it embarked on market reforms in February 1991, goods have become more widely available at higher prices, freedom of choice and the scope for entrepreneurial activity have increased dramatically, inflation has been contained and export growth to the OECD has been high.

But these achievements remain fragile, the report warns. "Sustainable macro-economic stability remains hostage both to progress with

structural reforms and to a solution of the external debt problem."

Bulgaria declared a unilateral moratorium on its \$9.2bn foreign debt in June 1990. The borrowings were partly used to import components from the west for incorporation into exports to soft-currency Comecon or third world markets. The country's high exposure to such trade made it particularly vulnerable to the collapse of Comecon, the Soviet bloc trading group.

Over the medium term, the reports says, Bulgaria will attract official capital inflows, foreign investment and trade credit only if a satisfactory solution is found to the external debt problem.

This would be one based on "a voluntary arrangement involving compromises on both creditor and debtor sides".

## Turkish government discards the velvet glove

John Murray Brown reviews prospects for political reform as Ankara changes tactics in dealing with Kurdish rebels

DEMOCRATIC reform in Turkey was always going to be difficult to administer while the Kurdish rebels pursued their campaign for a separate state. But after this week's fighting, Turkey's fragile coalition appears to have abandoned any hope of a political solution to the eight-year-old Kurdish conflict.

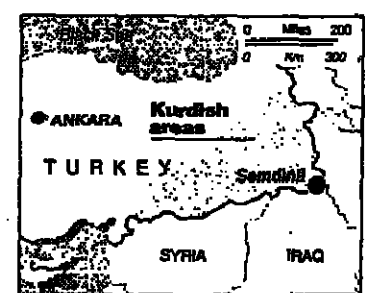
Turkey's Kurdish civil war reached a new level of violence this week, with government claims that more than 150 guerrillas of the Kurdistan Workers party (PKK) were killed in a clash with security forces at Semdinli, near the border with Iraq. The deaths of government troops, guards and civilians brought the toll to over 200.

Last week's resounding vote of confidence for the interior minister's handling of the crisis was probably decisive in the government's deci-

sion to mount what appears to be one of the largest military operations against the PKK. But with more than 1,700 people killed this year, a government response has been on the cards for some months.

News of the military operation, coupled with the increasingly hawkish statements of Mr Suleyman Demirel, the prime minister, have been almost universally welcomed at home. Nonetheless, the likely international criticism of the action will not make things easier for Turkey's allies.

The UK, as current president of the European Community, has called for an "enhanced relationship" between Brussels and Ankara. Mr Douglas Hurd, the British foreign secretary, is scheduled to meet his Turkish counterpart, Mr Hikmet Cetin, in London during Mr Cetin's



government is set upon excluding Kurdish areas from coming under the umbrella of proposed human rights legislation which goes before parliament later this month.

The reforms envisage changes in the criminal procedure code in a bid to stamp out the widely condemned incidence of torture. The proposals are seen as a test of Turkey's commitment to western values.

However, over the weekend, Mr Demirel warned that the "security forces will be left with no authority if the same clauses are implemented in a region where the fight against terrorism is going on."

Despite their long advocacy of rights for the Kurds, Mr Demirel's social democrat partners are in no mood to question this analysis, preoccupied as they are with internal squabbles with the newly revived People's Republican party.

Mr Demirel is even said to be considering legal action against Kurdish deputies sympathetic to the PKK. Such a move would be roundly condemned internationally, but would no doubt win broad support among Turks.

Steps are under way to strip members of the Kurdish-backed People's Labour party (HEP) of their parliamentary immunity. The senior state prosecutor is bidding to bring them before the court on charges which carry the death penalty.

All these measures will bolster the standing of Mr Demirel's True Path party in the forthcoming local elections scheduled for November 1. However, in municipalities contested in the south east, there is every prospect that the HEP will strengthen their position in the polls, a result which would further exacerbate the already tense relations between

security forces and local officials.

Mr Demirel's decision to give the military *carte blanche* in the fight against the PKK is a measure of how far the conflict has worsened.

Approval has been given for the purchase of Black Hawk helicopters to improve the army's ability to respond to the increasing number of attacks on army frontier posts in the mountains along the borders with Iraq and Iran. Ever larger numbers of troops have also been deployed to the region.

The danger however is that the increased hostilities could play into the rebels' hands. The often brutal counter-insurgency tactics of the security forces has been a big factor in polarising opinion in a Kurdish community where the extremism of the PKK and its Marxist leader Apo Abdullah Ocalan should offer few natural attractions.

The Financial Times (Europe) Ltd  
Published by The Financial Times  
Company incorporated under the laws  
of England and Wales. Registered  
office: 1, The Quadrant, London WC2N 4JF.  
Managing Director: Peter D. Davies.  
Editor: Richard Lambert. Financial Times  
Number One Southwark Bridge,  
London SE1 9HL. The Financial Times  
Ltd, 1992.

Registered office: Number One,  
Southwark Bridge, London SE1 9HL.  
Company incorporated under the laws  
of England and Wales. Chairman:  
D.E.P. Palmer. Main shareholder:  
The Financial Times Ltd. Responsible editor:  
Richard Lambert. Financial Times  
Number One Southwark Bridge,  
London SE1 9HL. Tel: (01) 4297 6221; Fax: (01)  
4297 6028. Editor: Richard Lambert.  
Printer: SA Nord, 1571 Rue de  
Calre, 91000 Roissy-CDG. LSN:  
ISSN 1142-2753. Commission Paritaire  
No 67080.

Financial Times (Scandinavia)  
Finland: Helsingfors, DK-1161  
Copenhagen, Denmark. Telephone:  
(33) 13 44 41. Fax: (33) 93333.



# Kuwaiti election will please allies more than emir

Restoration of parliament will expose the government to fierce criticism, writes Mark Nicholson

**B**y Monday night, Kuwait's 31,400 voters will have elected a new National Assembly, the oldest parliament in the Gulf. The election will be seen as a happy end to a job well done. Kuwait has been freed, its rulers restored and the state set fair on a democratic path which, they hope, other Gulf states will follow.

Within Kuwait, however, the election of a new parliament will represent the return to business as usual, interrupted not so much by the Gulf war as by the decision of Sheikh Jaber al-Sabah, the emir, to suspend the previous assembly in 1986 for what he considered its obstructive and divisive opposition to the government.

It will mark a return, in fact, to a political tradition which Kuwait has enjoyed, with interruptions, since the late Sheikh Abdullah al-Sabah signed the country's founding 1962

constitution empowering a National Assembly with rights unknown in other Gulf emirates, sheikhdoms, sultanates or kingdoms to initiate and veto laws and to question and even remove ministers.

By western standards, Kuwait's democracy pales before the real thing. Just 13 per cent of the 606,000 Kuwaiti citizens are allowed to vote under a franchise extended only to men over 21 who can trace their lineage back to the 1820s (though this small proportion is due in part to the fact that 80 per cent of Kuwaitis are under 21). Naturalised Kuwaitis and, in particular, women, have argued bitterly for the vote during the campaign - a wish which there appears a strong national consensus eventually to grant.

Moreover, Kuwait's democratic style has a peculiarly cosy and social feel. Most campaigning takes place by night at the often lavish campaign tents of the 278 candidates vying for the assembly's 50 seats.

Thousands of voters gather there to hear candidates or huddle in discussion served, at the most opulent

tents, by waiters bearing soft drinks or with buffets which would make the most profligate Wimbledon corporate host blush with humility and the most purist democrat simply blush.

But as convivial and unrepresentative as the campaign may appear, it has been fought in considerable earnest. The election of a majority, or even a sizeable minority, of government opponents could offer the ruling al-Sabah family a serious and discomfiting challenge, if not quite a true contest for power.

For the most part, Kuwait's informal opposition groups - political parties are not permitted - represent factions which pre-date the Gulf crisis, holding familiar positions which have been sharpened rather than changed by the effects of Kuwait's occupation.

Broadly, the organised opposition divides into the secular, led by the Kuwait Democratic Forum (KDF), and the religious, represented by the Sunni groupings of the moderate Islamic Constitutional Movement (ICM), the more radical Salafiteen and a smaller, coalition of candidates loosely representing

Kuwait's 35 to 40 per cent Shia population.

But none of these groups is fielding more than a handful of candidates each - the KDF is fielding nine, for instance, and the Salafiteen seven. Despite long-standing attempts since liberation to co-operate more closely, candidates from these groups are in many constituencies running against each other. These organised groups are considered unlikely, therefore, to win more than their traditional small share of seats.

The opposition's success is also likely to be limited by the general conservatism of Kuwaiti voters, who in many constituencies have previously tended to vote more along tribal than ideological or religious lines. The government has been assiduous in seeking to reinforce such conservatism.

Since Kuwait's liberation, the government has written off all outstanding consumer loans, raised government salaries by 25 per cent (92 per cent of Kuwaitis are public employees), and offered KD1,000

(£2,000) grants to Kuwaitis who endured the occupation. Mr Jassem al-Saddoun, a prominent local economist, reckons the government has spent KD3.8bn on directly political public expenditure.

Most local observers therefore conclude that voters will return only a minority of outright opposition candidates. "I think about 30 per cent will be for the government, and maybe 30 per cent opposition," says Mr Abdulla Nibari of the KDF. The remainder, he suggests, will be broadly independent.

A similar mix in the previous parliament did not prevent it from sufficiently upsetting the government, largely by seeking to delve deeply into the financial affairs of certain senior ministers, for the emir to suspend the assembly in 1986. "The parliament has real powers in Kuwait, but only if the opposition can find the right issue around which to unite," says one western diplomat. "A sufficiently vocal minority on the right issue can swing the whole parliament behind it."

A build-up of frustration since 1986, combined with widespread dis-

affection with the government's competence before, during and since the Gulf war may well provide such issues early in the parliament. Many candidates, and not only those of the organised opposition, believe the government has for too long been held unaccountable for its policies.

"We are going to hold the government accountable for everything it has done since 1986," says Mr Jassem Qabazard, an independent running in the central Rumaythia constituency. "We are going to ask, 'What have you been doing all this time?'" he says, adding, with emphasis: "What have you been doing with our money?"

Two specific issues could bring such discontent into an early confrontation between the parliament and the government. One, which has been a hot topic in Kuwait's *diwanis* (informal social gatherings) for months, is the handling of Kuwait's overseas investments.

Kuwaitis have read with dismay on the front pages of local papers about investments by the London-based Kuwait Investment Office in loss-making Spanish industry. "We

strongly feel that what happened in Spain is the responsibility of leading people in Kuwait - even some of the ministers," says Mr Ali al-Ghanem, another independent candidate.

A second issue is the government's scheme to recover billions of dollars of debt left over from the 1982 collapse of the Souq al-Manakh informal stock market crisis. Although the government recently took over the KD5.8bn of residual debt lying on the books of Kuwait's banks, it has yet to propose a convincing scheme to recover money still owing.

It was, after all, the attempts by the previous parliament to uncover who owes money and how much which prompted its suspension. Many candidates believe such an option would not be open to the emir with the next parliament - not least with US eyes watching closely. "People's attitudes in Kuwait and outside pressure will be a hindrance in this case," says Mr Nibari. Kuwait's next National Assembly could then reopen at much the same temperature as that in which the last was closed.

## NEWS IN BRIEF

### Russian presence splits Tajiks

**T**AJIKISTAN'S government was split yesterday over the presence of Russian troops sent to put down fighting in the central Asian republic, Reuter reports from Dushanbe.

Mr Abdulmalik Abdullodzhonov, the acting prime minister who heads a loose coalition of Moslems and parliamentary democrats, said the Russians should stay until the conflict was over.

"The Russian troop reinforcements came to our republic not to shoot. We invited them to establish control over the fighting," he said.

But Mr Davlat Usmon, deputy prime minister and a prominent member of the Islamic Revival Party (IRP), said he was against the deployment of Russian troops in the former Soviet republic. He said the Russian army in Tajikistan had been the main source of supply of weapons to the warring sides.

The coalition has ruled the backward, clan-dominated republic of 5m people since the ex-communist President Rakhmon Nabiyev was forced from office last month.

Russia sent reinforcements this week, saying they were needed to protect the families of the troops already there from the rival Tajik factions.

### Japanese car sales down

Japanese vehicle sales were 4.4 per cent lower in September than a year ago as consumer demand continued to wane, writes Steven Butler in Tokyo.

The Japanese Automobile Dealers Association said yesterday that 466,252 vehicles were registered in September. The only rise in sales recorded was for small trucks.

A 11.3 per cent drop in sales of cars of more than 2 litres reflected the impact of the recession on spending on luxury items.

Sales of Toyota cars were virtually unchanged from last year, while Nissan sales were down 19.3 per cent. Mitsubishi sold 8.9 per cent more cars.

### Piracy warnings

A 24-hour centre to counter piracy in the seas of south-east Asia has opened in Kuala Lumpur, the UK-based International Maritime Bureau announced yesterday, writes Alexander Nicoll, Asia Editor.

The centre, funded by the shipping industry, will broadcast warning messages to ships, receive warnings on suspicious movements, liaise with law enforcement agencies and provide support services after incidents of piracy.

The bureau said there had been about 200 attacks by pirates last year. As well as the danger to ships' crews, piracy could cause environmental disasters if tanker crews were tied up and unable to steer their vessels.

### Ethiopia devalues

Ethiopia devalued its birr currency by 58.6 per cent yesterday in a package of reforms to shake off the legacy of 17 years of Marxist rule, Reuter reports from Addis Ababa.

The value of the birr has been 2.07 to the dollar for more than 25 years. Its new rate is 5.00 to the dollar.



COMING CLEAN: Mr Kanemaru outside his home yesterday, promising to obey the law in future

## Shamed politician emerges after 35-day penance

By Robert Thomson in Tokyo

**J**APAN'S disgraced political godfather, Mr Shin Kanemaru, emerged from his home yesterday after 35 days in seclusion, vowing never to break the law again, and presuming that his period of isolation will allow him to return as the power-broker of Japanese politics.

Mr Kanemaru, 78, who presides over the largest faction in the ruling Liberal Democratic party, made clear that the rites of purification are officially over, and that his violation of the Political Funds Control Law should be forgotten.

Having illegally received ¥500m (£2.4m) from a scandal-tainted parcel delivery company, the "godfather", as he is known, was summarily fined only ¥200,000 (1986) this week and had the luxury of drafting his confession in his Tokyo home.

By remaining at home, and out of sight for a month, Mr Kanemaru has attempted to outwit his opponents by outlasting them. While petitions circulated calling for his resignation, the godfather stayed behind closed doors, portraying himself both as a victim of media harassment and as a repentant one-time offender.

It is customary for the accused in Japan, particularly politicians, to seek refuge in isolation, most often a "sudden illness" requiring hospitalisation. A Japanese tabloid yesterday favourably compared Mr Kanemaru's strategy to that of the "besieged samurai", waiting patiently for the enemy to exhaust its energy.

But the public outcry over his lenient treatment has yet to disappear.

A manager at a Japanese cosmetics company said he was "speechless" at the antics of Mr Kanemaru, and a 26-year-old teacher said that she and her parents had spent the last month "amazed by the arrogance" of the godfather.

Some were struck by the irony that he chose "Respect the Law Day" to make his reappearance, which followed pleas from his fellow faction members that they wanted him to remain at the helm, if only to prevent the faction from collapsing under the combined weight of the potential successors' ambitions.

Mr Kanemaru announced a month ago that he received ¥500m from Tokyo Sagawa Kyubin, and said then he would resign as head of the faction and vice-president of the LDP. But during his period of contemplation at home, made bearable by his love of board games and telephone politicking, he decided to hold on to retake the factional post.

"I am sorry for having caused trouble to everyone, including my neighbours," Mr Kanemaru said. His neighbours have suffered greatly over the past month, as television vans, camera operators, police and protesters have crammed the streets surrounding his home.

Mr Kanemaru said: "I swear I will never repeat anything like this in my life," suggesting that he intends to remain politically active.

## Praise for Angola's democratic debut

By Our Foreign Staff

**A**NGOLANS received praise from the west yesterday as they awaited the results of almost incident-free presidential and parliamentary elections, the country's democratic debut after three decades of civil war.

Although partial preliminary results released by the National Electoral Commission gave the ruling MPLA and its President Jose Eduardo dos Santos an early lead, these

were based on between 2 and 5 per cent of the vote in barely half of the country.

Full results are not expected for another day or two. If the trend is confirmed, however, the key question will be whether the Unita former rebels of Mr Jonas Savimbi will accept the outcome.

The European Community urged yesterday that all sides "should now work together to rebuild Angola in a spirit of tolerance and reconciliation." A statement from the British

presidency committed the Community and member states "to give what help they can to the reconstruction of the country."

The people of Angola should "take up their primary responsibility for ensuring stability in order to hold on to the democratic values so dearly won," it went on.

During polling on Tuesday and Wednesday, Unita leaders expressed cautious satisfaction with the way it was being conducted. But they had warned that they would regard the

result as invalid unless all supporters of the movement who were registered to vote had the opportunity to do so.

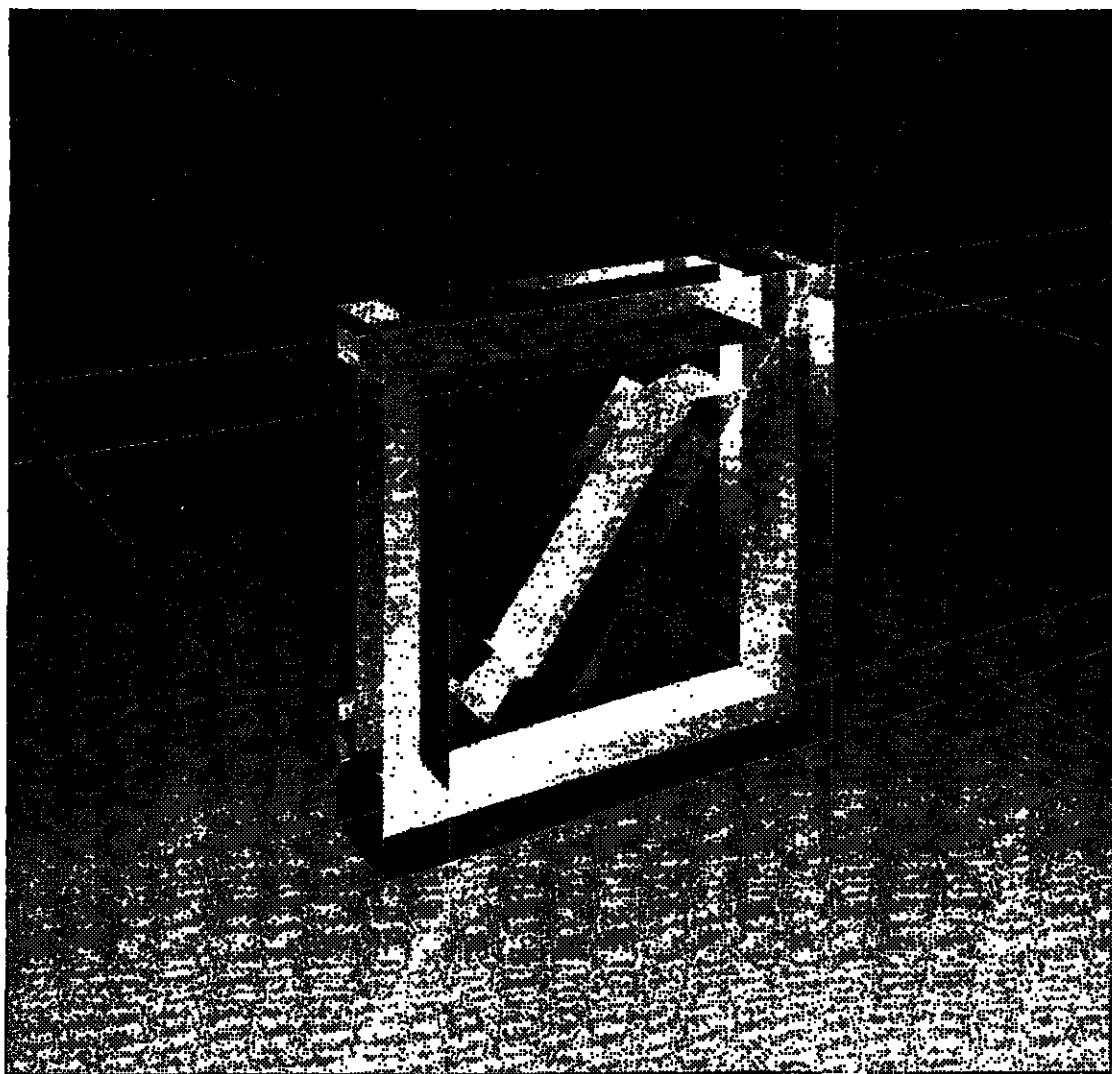
In one of the few outbreaks of violence, Unita supporters shot dead a guard to Mr Armando Espirito Santo Vieira, deputy interior minister. They also occupied houses near Mr Savimbi's residence, saying his life was in danger.

Logistical problems meant ballot boxes and electoral material arrived late in some areas, but the national turnout

was estimated yesterday at more than 80 per cent. Late returns and power cuts delayed counting.

In the capital Luanda, an MPLA stronghold, with 5.3 per cent of the votes counted Mr Dos Santos had 73.7 per cent in the presidential race against 19.1 per cent for Mr Savimbi. In Benguela to the south, where Unita was strongest, based on 1.7 per cent of the vote counted Mr Savimbi was also trailing, with 42.1 per cent against 53.5 per cent for Mr Dos Santos.

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## NEWS: WORLD TRADE

# Gatt faces crisis over oilseeds row

By Frances Williams  
in Geneva

THE multilateral trading system is facing a damaging crisis of confidence following yesterday's refusal by the European Community to accept binding arbitration in its oilseeds row with the US.

The governing council of the General Agreement on Tariffs and Trade (GATT) has been forced to admit impotence in devising a way of settling the five-year-old dispute over EC oilseed subsidies, which have been condemned twice by a GATT panel.

The EC's proposal for a GATT working party, whose recommendations would not be binding, was rejected by the US on Wednesday as a "non-solution".

The failure of GATT procedures to implement the panel's findings on oilseeds has seriously dented their credibility. The US is backed by many

other GATT members in seeing the EC's legalistic arguments against arbitration as a device to avoid compliance with the panel's rulings.

Yesterday's events have also soured the atmosphere for planned high-level talks on October 10 and 11 designed to break the impasse in the Uruguay Round of trade negotiations.

The US is poised to impose prohibitive tariffs on \$1bn-worth of EC imports if the oilseeds dispute is not speedily resolved.

Mr Rufus Yerxa, US ambassador to GATT, said the decision on which goods would be targeted and when had yet to be taken in Washington.

The US was still "prepared and willing to negotiate a solution", but the EC would have to come up with "fresh new proposals".

"Our patience has worn very, very thin," he said after the council meeting ended.

So far the EC has refused to alter its subsidy system, offering instead other farm trade concessions that the US and other oilseeds exporters say are unacceptable.

The US wanted a panel to rule on the global sum of trade damages to oilseeds exporters, which it puts at \$3bn, against the \$400m estimated by the Community.

The dilemma for the US is that imposing trade sanctions would certainly provoke retaliation by the Community, which would hurt US industry. It would also not remedy the trade losses suffered by American soybean farmers. And it could sink renewed attempts to complete the global trade talks, which both sides hope could lead to a parallel oilseeds settlement.

"Ultimately, retaliation doesn't help anyone," Mr Yerxa said yesterday. "You have to be hopeful that we can find a solution."

## Brazil on schedule with tariff reductions

By Bill Hinchberger  
in São Paulo

BRAZIL'S latest round of import tariff reductions took place on schedule yesterday, despite the paralysis of the government during the transition of power from President Fernando Collor, who faces impeachment proceedings on corruption charges, to Vice-President Itamar Franco.

Average tariffs were reduced from 21.2 per cent to 17.1 per cent. No government action was necessary to implement the changes, made under a gradual scheme begun in 1990.

The maximum tariff, for toys, fell from 65 per cent to 55 per cent. Vehicle imports will be subject to duties of 40 per cent, down from 50 per cent. Tariffs for petrochemical products dropped to 15 per cent from 20 per cent.

New rounds of reductions are scheduled for January and July 1993. By the later date, average tariffs are to reach 14.2 per cent.

However, opinions were divided about whether the opening of the economy would be continued under Mr Franco, or rolled back. Important national business interests, led by the National Confederation of Industry (CNI), are already lobbying him to slow the pace of import liberalisation. Similar pleas to Economy Minister Marcello Marquês Moreira, soon to leave the government, fell on deaf ears.

"It is business people, not the left, who are going to put an end to the opening," predicted Mr José Dirceu, federal deputy from the leftist Workers party (PT).

"Some sectors are still opposed to the plan, opposed to modernisation," noted Mr Gilberto Galan, director of external relations for Kodak Brasileira. "But I believe that Itamar won't change the schedule."

"I am quite confident that it will continue, though maybe not at the same speed," said Mr Lawrence Pili, head of Minho Pacific, a flour mill company.

# China gets Rothmans habit

By Yvonne Preston in Jinan

THE Chinese are the world's heaviest smokers. There are 300m of them, the great majority men, though more women are taking up the habit. They smoke 1,600bn cigarettes a year, 30 per cent of total world consumption.

It is an enviable domestic market for international tobacco companies hit by declining sales in countries with more active anti-smoking campaigns than China, but not an easy one to crack.

It has taken the Rothmans company eight years to establish a small joint venture cigarette factory in Jinan, Shandong province, officially opened on Tuesday by former British prime minister, Sir Edward Heath. Shandong is one of China's biggest tobacco growing provinces.

The Rothmans venture, in partnership with the Shandong Tobacco Corporation, provincial arm of the national monopoly, is only the second tobacco joint venture in China and the State Tobacco Monopoly Administration has decreed it will be the last. The first was set up by Winston manufacturers R.J. Reynolds in Xiamen, a special economic zone in Fujian province across the strait from Taiwan.

Rothmans was given the go-ahead only because it spent years helping Shandong tobacco growers improve the quality of their leaf, said Lord Swaythling, the chairman of Rothmans International.

He dismissed criticism that it

was bad for the company to be seen selling cigarettes to new markets as sales declined in the health-conscious west.

"We're not encouraging Chinese to smoke. They have been the world's biggest consumers of cigarettes for 40 years. They all smoke like chimneys here anyway, we just want them to smoke our brands."

The two brands to be produced in Jinan, are Rothmans international brand and a local brand, Horseman, retailing at half the price, 3 yuan (43p).

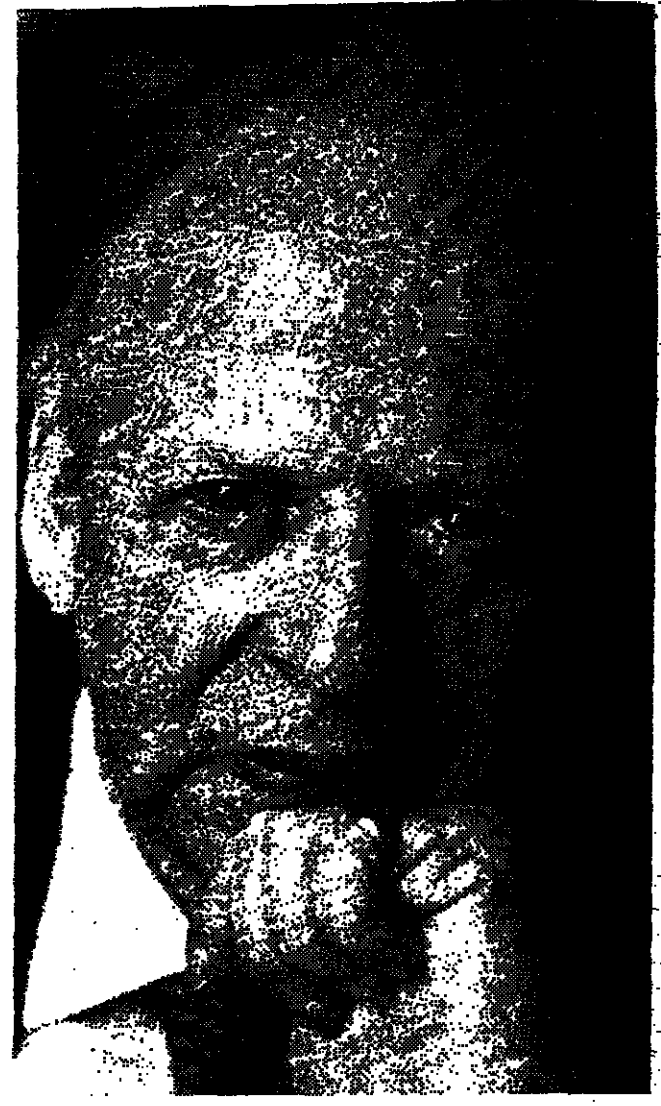
Both brands' packs will carry a health warning, "Cigarette smoking is dangerous to your health".

The Chinese are conscious of a health risk in smoking, but with 20 per cent of state revenues deriving from taxes on tobacco - the single largest source of revenue in the country - the authorities tread warily in mounting anti-smoking campaigns.

The State Tobacco Monopoly Administration has set a target of reaching 30bn yuan in profits and taxes.

Smoking restrictions are not the rarity they once were. Hotel restaurants have no smoking areas and smoking is banned on domestic flights and in airports.

The joint venture Jinan factory is under-capitalised and very small, with a capacity of only 40m cigarettes a year. To be viable it should be six times as large, but Rothmans hopes "phase two" will begin in two or three years - if China allows - bringing production levels to 2.5bn.



Lord Swaythling: venture is outcome of long flirtation

## Japanese steel exports climb 13%

JAPAN'S steel exports climbed 13 per cent in August from the corresponding month a year ago, to total 1.62m metric tons, for the fourth consecutive month of year-to-year increase, the Japan Iron and Steel Federation reported yesterday.

But steel exports in August were down 3.6 per cent from July's 1.68m metric tons. Year-to-year steel exports rose 7.5 per cent in July, 3.1 per cent in June and 2.6 per cent in May.

The US was the biggest importer of Japanese steel products in August, with shipments to the country surging 40 per cent from a year ago, to 257,000 metric tons.

A federation spokesman said the unusually high growth was due to a low basis of comparison the year before because of the lull in the Japanese economy.

## Beijing to retain favoured status

By Nancy Dunne  
in Washington

CHINA is set to retain the advantages it has in trade with the US under its most favoured nation (MFN) status following a vote in the Senate yesterday which sustained by a 59-40 vote a presidential veto of legislation attaching conditions to its low-tariff status.

This follows a 345-74 vote in the House on Wednesday in favour of placing conditions on China's status. A two-thirds majority is needed in both houses for the override to stand.

MFN status gives China the lowest possible tariffs, with the exception of those granted under free trade agreements.

The attempt to use trade as leverage with China to improve its human rights policies has picked up support in

both houses since the Tiananmen Square pro-democracy protests were crushed. But the White House argues the US has more influence over China if it keeps close trade ties.

Senator Robert Dole, the minority leader, yesterday took the administration's case to the senate floor. "We've had this debate again and again," he said. "Denying or conditioning MFN will not push the reform process forward in China one millimetre."

The issue has come up in the presidential election, with Democrats accusing President Bush of being "soft" on China.

In a separate action, US and Chinese negotiators next week will try to reach a settlement on a US complaint that it is denied market access in China.

At stake is up to \$3.9bn in threatened US sanctions and counter-retaliation by Beijing.

## NCM acquires Swedish export insurance

By David Dodwell  
World Trade Editor

NCM, the Dutch export credit group that last year acquired the short-term trade finance business of Britain's Export Credits Guarantee Department (ECGD), is to take control of short-term export insurance in Sweden following the collapse of Svenska Kredit, the country's only private export credit insurer.

The agreement to bail out Svenska Kredit provides urgently needed relief to Swedish exporters, who were threat-

ened with the prospect of being unable to obtain export insurance cover by the end of October.

Svenska Kredit is understood to have collapsed largely because of defaulting property loans.

Its export credit business, which accounted for the lion's share of its SKR338m (£41m) premium income in 1991, is reportedly sound.

NCM will provide cover through a new company, called NCM Kreditörsäkring.

It will not provide political risk cover, nor cover for con-

tracts of more than three years duration.

These will be referred to the country's government-controlled export credit agency, Exportkreditnämnden (EKN).

In the UK, the ECGD has agreed to provide loans totalling \$45m to help finance Airbus to Ivory Coast, Tunisia and Greece.

This represents Britain's 20 per cent share of the finance element of the deals, involving two Airbus A310-300s to Air Afrique, an A320 for Tunisie, and an A310-

600 for Olympic Airways. ANZ Bank has been awarded the mandate to arrange the US\$100m financing for a new international airport in the Portuguese colony of Macao.

Finance will involve credits supported by the ECGD in the UK, Hermes in Germany, Eximbank in the US, EPIC in Australia and COSEC, Portugal's export credit insurer.

The contract for the airport terminal has been awarded to the German-owned Siemens, and Soares de Costa of Portugal.

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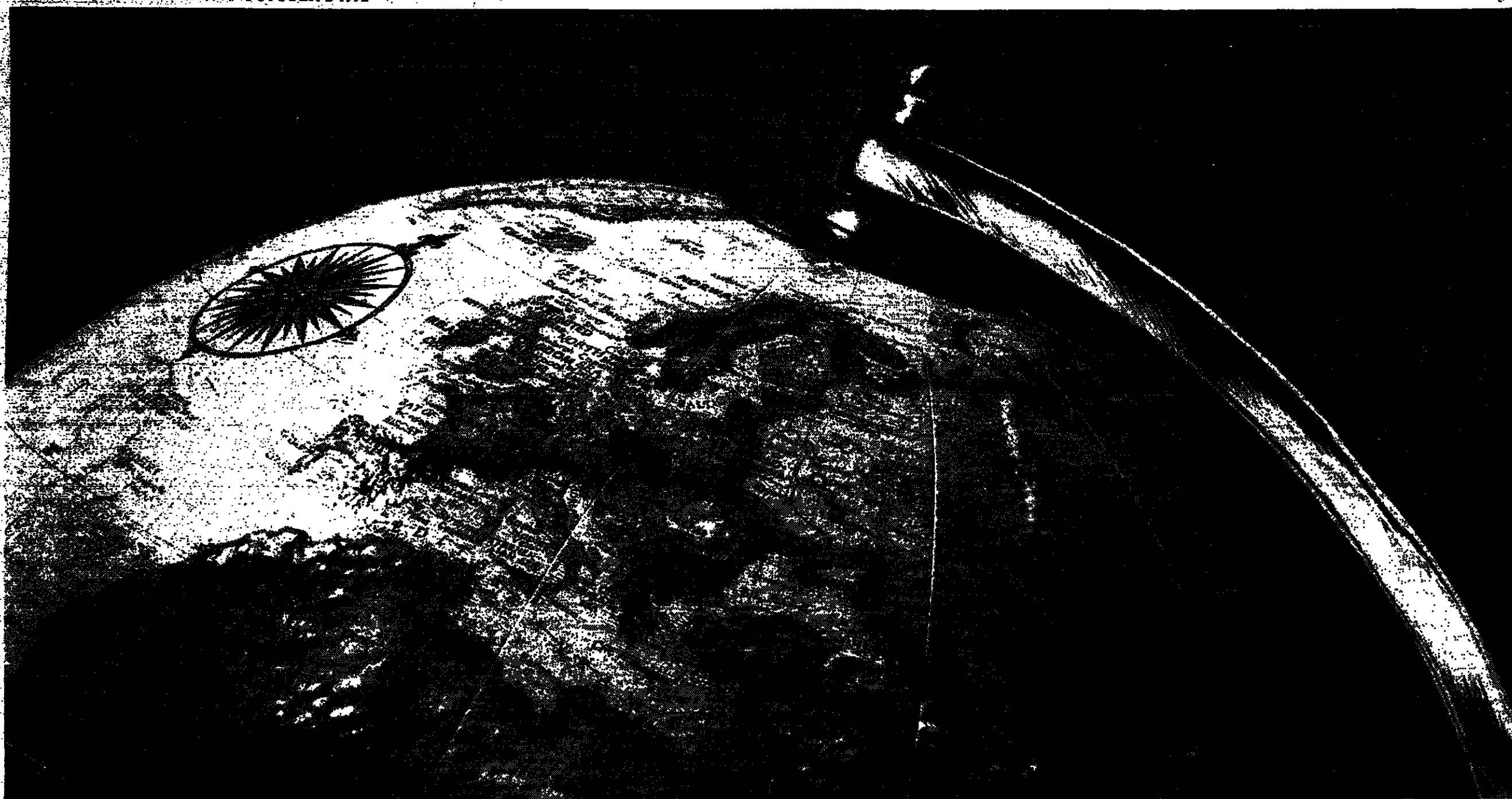
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## NEWS: BOMBAY SECURITIES SCANDAL

## Tale of strict rules, poor enforcement and greed

By Stefan Wagstyl  
and Shriraz Sidhva

IN THE narrow lane outside the Bombay stock exchange, brokers spread piles of application forms on car bonnets and urge passers-by to apply for the latest offering of shares.

The slightest breeze whisks sheaves of paper into the air and sends brokers scurrying to retrieve them. Street vendors do brisk business selling lunch on the pavement to hundreds of men, young and old, milling around and arguing over share prices. This is Dalal Street, the financial centre of India.

Despite the decrepit telephone network and streets clogged with traffic, Bombay thrives with commercial life. Inevitably, regulators find it hard to keep pace with practitioners. The contrast between fast growth and slow-footed supervision is at the heart of the Rs35bn (£17.7m) financial scandal which has rocked India this year.

The authorities promoted expansion of India's financial markets as a key ingredient in the country's economic reform programme, but failed to modernise supervisory systems at the same pace. India's scandal is an object lesson for other developing countries.

The affair is being investigated by the Reserve Bank of India (the central bank), the government's Central Bureau of Investigation, and a joint parliamentary committee. Banks and brokers are so busy supplying information to these agencies that they have time for little else. The committee alone has demanded 50 copies of every relevant document.

Standard Chartered Bank, the British-owned institution which has been operating in India for more than 130 years,

has suffered the largest loss, currently put at Rs8.9bn, though it hopes to recover some of its money through legal action.

Other hard-hit banks include State Bank of India, largest of the government-owned banks which dominate Indian banking, National Housing Bank, a subsidiary of the Reserve Bank, and two small banks which have collapsed - the Bank of Karad and the Metropolitan Co-operative Bank.

The affair erupted in April at the tail-end of a boom on the Bombay stock market which saw prices rise three-fold in less than a year.

The central bank had been growing suspicious about how investors were securing funds since loans for speculative investment are banned. A brief strike by stockbrokers then disturbed settlement payments and revealed discrepancies in accounts.

The authorities started a probe into the affairs of Mr Harshad Mehta, a 39-year-old self-made broker who earned the nickname Big Bull for his part in driving up share prices.

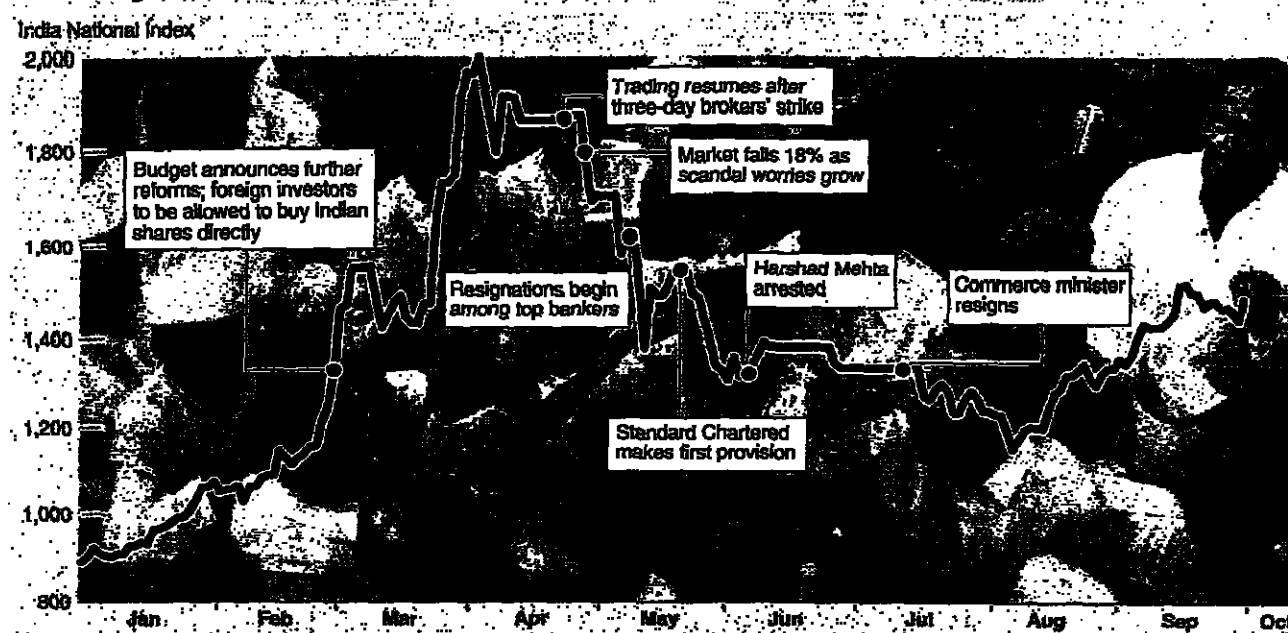
Mr Mehta never discussed the source of his funds, but investigators alleged the money was illegally diverted from banks and charged Big Bull with fraud.

As panic spread in the financial community in early May, dealings in the stock market came to a standstill and banks re-examined their books.

To their horror, Standard Chartered, the State Bank of India and others discovered evidence of heavy losses. The official investigations widened.

The criminal probes have focused on two targets - Mr Mehta, who was charged with using forged documents to defraud banks including the

## Bombay Stock Exchange: The rise and fall



Source: Department of Statistics

State Bank of India, and a group of brokers and bankers centred upon Mr Bhupen Dalal, doyen of Bombay's financiers and head of the country's largest brokerage, who have been accused of defrauding Standard Chartered. Mr Mehta, Mr Dalal and their co-accused deny the allegations, saying the banks came from legitimate securities transactions.

The scandal's origin lay in India's tight banking regulations. Banks are required to lodge 80 per cent (before April, 35 per cent) of their deposits with the Reserve Bank in low-yielding government securities to help fund the government's budget deficit. Another central bank rule sets an artificially low ceiling on the maximum rates paid on deposits.

In order to maximise profits on their assets, banks started trading the securities among themselves in short-term repurchase agreements or "repos", which in India are called "ready forwards".

To attract funds, particularly from large corporations, banks established "portfolio management schemes" on which they paid much higher rates of interest. These funds were mostly invested in the inter-bank securities market in order to maximise returns. The central bank estimates July 26 per cent of inter-bank trading was on behalf of investment clients.

The expansion of Indian banking markets, with the onset of financial deregulation, stimulated "repo" trading. Moreover, banks ignored cen-

tral bank rules and diversified the market from the legally sanctioned trade in government bonds to paper issued by public corporations.

Foreign banks were particularly active, attracting top dealers with promises of high pay and big bonuses. The Reserve Bank estimates that the four top foreign banks - Citibank and Bank of America of the US, Standard Chartered and ANZ Grindlays of Australia - accounted for 50 per cent of inter-bank securities trading.

The champion was Citibank which pioneered computerised trading and, according to central bank figures, captured 55 per cent of the lucrative portfolio management-related trade. A Reserve Bank report published in

August said banks including Citibank and Bank of America violated its guidelines in a number of ways, in effect using portfolio management schemes as deposit substitutes. Both banks denied wrongdoing.

While trading changed out of all recognition through rapid growth, settlement procedures did not. The rules require securities transactions to be painstakingly entered by hand in a central bank ledger. But the system is so cumbersome that banks frequently stopped transferring the underlying securities and instead issued receipts to each other via the brokers. When a repurchased agreement ended these bankers' receipts could be returned or simply thrown away.

Traders had to think fast in a rapidly moving market.

Stocks were rising quickly in the year before the scandal but bond prices were falling, forced down by successive interest rate increases.

This created three pressures on banks and brokers. First some were tempted to sell bonds forward, that is to sell securities they did not yet own in the hope of buying them back later at a cheaper price. Secondly, banks were tempted to slip funds surreptitiously through brokers into the stock market, in contravention of central bank rules. Thirdly, some influential brokers, who were dubbed the "bear cartel" because they did not believe in the strength of the equity boom, ran short of stock. They suffered heavy losses, which banks - again by breaking rules - helped to finance.

The lack of an efficient settlement system allowed such transactions to be disguised. Forgeries and photocopies circulated. Deals were done at artificial prices to cover up losses or disguise transfers of funds to brokers.

The central bank warned banks in a circular as early as July last year to stop fictitious deals. But to no avail. One foreign banker says: "I can't think of any institution that didn't do this."

In such turmoil, it was imperative for banks (and brokers) to have first-class internal controls. However, no large Indian bank had computers in its treasury, and not did Standard Chartered. It is no coincidence that the three other foreign banks all apparently escaped without serious financial losses and all had computerised control of treasuries.

Aside from the investigations into Mr Mehta and the alleged fraud at Standard Chartered the Indian authorities

have set their sights on other targets.

The joint parliamentary committee is seeking to establish the extent to which the reserve bank tolerated abuses. The committee has found that though the central bank had issued specific warnings to banks in July 1991 it was aware that the rules on securities trading were still being flouted afterwards.

The committee is gunning for foreign banks, an easy prey in nationalistic India. Citibank is a favourite target since it was a pioneer in the market. Appearing before the committee this week, Citibank executives denied being involved in any frauds.

But they admitted violating a central bank ban on accepting portfolio management funds from state-owned enterprises. They also admitted using Vijay Bank, a small Indian bank, as an agent to gather funds from state-owned enterprises. These are important concessions since Citibank had previously denied claims levelled by the central bank that it had violated guidelines.

The Indian press is keen to unearth links between the scandal and public figures. So far, only two national figures have had to resign, both over financial links with brokers involved in the affair. They are Mr P Chidambaram, a former leading public sector industrialist and technocrat, and Mr V Krishnamurthy, a former leading public sector industrialist and technocrat.

Amid all the detail, Indians retain a keen sense of the ambitions which fuelled the affair. As Mr R Janakiram, deputy reserve bank governor, says: "Ultimately, this is about the greed of men for making money. It comes down to that."

## Pillar of Raj shaken by vanishing money

By Stefan Wagstyl, Shriraz  
Sidhva and Alexander Nicol

STANDARD Chartered Bank has just completed a magnificent restoration of its neo-Gothic banking hall in the heart of Bombay. The white marble gleams, and the crystal chandeliers sparkle.

But staff have little time to admire their surroundings as they grapple with the bank's biggest financial upset in its 130 years in India. It claims it was defrauded of Rs8.9bn (£182m), and though it is trying to recover the money, it has provided £100m for possible losses.

Thirteen people have left the bank in India, seven of them dismissed. The bank has accused two of fraud. Mr Parvash Nat, chief executive for India, is resigning to take moral responsibility. Internal investigations are continuing, and further departures cannot be ruled out.

Dislocations in the money markets forced Standard Chartered's London headquarters to pump \$900m (£450m) into its Indian branches. It says high

interest rates and adverse conditions arising from the scandal cost its Indian business \$18m in the first half of 1992.

The third-largest foreign bank, and once a pillar of the British Raj, Standard Chartered has an impressive roster of clients, including many of India's largest industrial houses. Only a handful of its 3,000 staff - at 24 branches in nine cities - are expatriates.

But in India as elsewhere, the end of empire deprived Standard Chartered of some of its sense of purpose. Mr Rodney Galpin, the senior Bank of England official brought in as chairman in 1958, sought to reverse the trend with "Operation Breakout", an effort to introduce a more aggressive approach to business.

The bank sought to expand its Bombay merchant banking business under the direction from London of Mr Ranjit Mathrani, who joined in 1968. He ordered the Bombay bankers to concentrate more on profits. Business in new share issues and corporate advice grew rapidly. Profits from merchant banking trebled in the three years to the end of 1991 to about Rs1bn.

But the results came at a price. Eighteen people left the merchant banking operations in 1988-90, including the local chief executive and his deputy. Some employees disliked Mr Mathrani's flying visits from London and what they saw as

investment banking arm of Canara Bank, a small but aggressive Indian bank.

Mr Kannan, now 42, was one of the most active bankers in Bombay. He was put in charge of security markets investment, reporting to Mr Nat. His operations generated bumper profits, boosted by the rapid growth in securities dealing and the sharp rise in the stock market.

In October 1991, the merchant banking operations passed a routine but rigorous internal audit with flying colours. Everything seemed fine as late as mid-April 1992, when the bank's chief treasurer for the Middle East and South Asia division (MESA) visited Bombay. He proclaimed Mr Arvind Mohan Lal, the chief securities dealer, as "the best

dealer we've got in MESA".

But scarcely two weeks later, disaster struck when Mr Lal called on Mr Nat at his luxury Bombay home late one evening and told him of massive losses in securities trading. Mr Nat could not believe his ears and spent a day checking the books himself before telephoning head office in London.

Since that day in early May, bank executives have been trying to piece together what happened. They are still not sure because they cannot trace all the missing money or all the documentation.

The outline of Standard Chartered's case is expected to be that the deception started in mid-1991, when a sharp rise in Indian interest rates caused a fall in bond prices. Mr Lal suffered a loss of perhaps Rs100m-200m: not enough to hurt the bank, but enough perhaps to damage his career. Mr Lal tried to conceal the loss with the co-operation of Mr Jaldeep Pathak, a settlements manager in his department. They turned to brokers to help them hide losses through fictitious deals.

The bank believes the deception then snowballed. Money passed in both directions, but chiefly into brokers' accounts where it was probably used for securities investments. The bank charged the two men with fraud and they were dismissed and arrested.

Standard Chartered alleges in a formal complaint to the police that at least 13 people were involved in fraud - the two employees, four brokers, and executives at two Indian banks which have since collapsed.

Mr David Gardiner, acting chief executive in succession to Mr Nat, insists that the bank was the victim of a fraud. But he admits: "There was clearly a failure in internal management controls."

## Harshad Mehta: determined to clear his name

Mr Harshad Mehta, the former Big Bull of the Bombay stock market, looks a shadow of his old self, writes Stefan Wagstyl in Bombay. After three months of interrogation, he has lost a stone in weight, his once chubby cheeks have sunk, and dark patches have appeared beneath his eyes.

But Mr Mehta has lost none of the confidence which won him many admirers and not a few enemies. In an interview yesterday with the Financial Times, he pledged to clear his name of allegations of fraud, to repay all his debts and to go back to business in Dalal Street, the home of the Bombay stock exchange.

"They are trying to make me a scapegoat, but I played only a small part in a big market," he says. "The truth will come out." Mr Mehta was released from arrest last week after a grilling 111 days in custody, when he was questioned about allegations that he defrauded banks trading in the securities market. Now he must spend seven hours a day at his criminal court of investigation, which is probing the scandal.

Outside his luxury flat overlooking the sea at six armed policemen. "The government is questioning me," says Mr Mehta with a smile. "They think I'm a valuable commodity."

His life has been brought to a standstill since the affair erupted in April - even the

half-completed renovation of his flat. His records have been seized, his assets frozen, including a fleet of 28 cars, among them his favourite Toyota Lexus saloon. Mr Mehta once loved to be photographed in front of it. Now it stands forlornly in the garage where he is not allowed to touch it.

It is all a far cry from last year when 39-year-old Mr Mehta rode to fame and fortune by aggressively promoting an unprecedented surge in the stock market. His biggest killing was made in buying 5 per cent of Associated Cement Corporation and helping to push the price from Rs350 in early 1991 to a peak of Rs1,500. "I showed people that, by accepting a little risk, you could make 80-100 per cent instead of 12 per cent on a bank deposit."

Mr Mehta was then the poor boy made good, a quack-shining trader who had dealt in diamonds and in history before turning to financial services in the late 1970s. He secured his Bombay stock exchange seat in 1983. Seven years later he was the best-known broker in India. As Mr Ashwin Mehta, his brother and partner, says: "Harshad is a man in a hurry." Even now, Mr Mehta has many fans. When he emerged from custody last week, he was mobbed outside the courthouse.

However, Mr Mehta knows it will take more than popularity to get him out of tron-

kle - he declines to discuss the details of the affair, saying that it might compromise his defence. Nevertheless, he angrily denounces the banks for their role in the scandal, including Citibank, the US bank which until the affair broke was the biggest trader in the inter-bank securities market.

Citibank has denied that its activities broke the law, though this week it admitted to a parliamentary committee that it infringed some central bank guidelines.

But even in his present predicament, Mr Mehta is also able to talk about the affair dispassionately. The origin of the scandal, he says, lies in the fact that "immediate reforms are overdue in this country, at both the capital and money markets are over-regulated and governed by policies which market players cannot observe."

Ironically, the Big Bull is bullish about India, arguing that "India is an economic miracle."

Regularly, inevitably, Mr Mehta wants to play a part in that miracle and talks confidently about linking with foreign brokers to channel funds into India.

The optimism seems absurd in the context of a daily visit to the prosecutor's office. But Mr Mehta insists that he will be back: "I've been down before. Once I had to pledge my wife's jewellery."



Harshad Mehta at the time of his arrest

## Bhupen Dalal: antithesis of the average

Bhupen Chankhalal Dalal is one of Bombay's best-known brokers, with a background in stark contrast to Harshad Mehta's. A formidable player in the government securities market, Dalal is the antithesis of the average Bombay stockbroker, and would look more comfortable in Wall Street. Bhupen Dalal's Chankhalal Investment and Finance Corporation has handled some of the country's largest and most prestigious equity offerings, and the man sees himself as something of a philanthropist and business tycoon. Deeply religious, the suave broker would spend many hours in jail doing his

prayers and rituals, and resents the fact that he is not allowed to leave Bombay while on bail to visit a temple town in South India. Dalal insists he had no dealings with Standard Chartered, and was only brought in when they discovered the mess, to help sort it out. The Reserve Bank suspended the securities trading permit of his firm after Standard Chartered accused Dalal of fraud in its criminal complaint. According to the investigators, a large number of transactions have been put through in the account of one of Dalal's firms, Bhupen Chankhalal Dalal, though Dalal pleads not guilty.

## Hiten Dalal: all the figures in his head

Hiten Dalal, a distant cousin of Bhupen Dalal, is neither deity nor flamboyant. He doesn't need a calculator or paper to handle figures. Wholly acknowledged as a financial wizard, this unassuming broker appears to have all the numbers stored in his head. He lives so simply that he does not even have a telephone at home, zealously guarding his privacy.

The broker with the largest dealings with Standard Chartered Bank was not even listed on the Bombay stock exchange, having

acquired his trading authority from the northern town of Kanpur, though he has no other apparent links with the place.

Standard Chartered Bank executives say four cheques worth Rs400m were found in the office drawers of Arvind Mohan Lal, the treasury manager in the bank who first alerted the bank to the irregularities and was later dismissed. The cheques were made out to SCB from Hiten Dalal's account in Andhra Bank, but they bounced when they were presented.

## Economy emerges largely unscathed

By Stefan Wagstyl

THE 43 per cent drop in the Bombay stock market after the scandal erupted in April prompted concern that the affair might damage the economy as a whole and deflect the government from its aim of opening and deregulating the economy.

But the market's subsequent recovery is a sign that the impact may not be as bad as expected: Indian investors seem to believe the government will weather this storm and not be diverted from the road of reform.

Opposition politicians who had hoped to use the affair to embarrass the government have so far had only modest success. Mr P Chidambaram, the commerce minister, is the only minister to have resigned over the affair.

The decision of Mr Narasimha Rao, the prime minister, to establish a joint parliamentary committee to examine

the scandal has created a useful political lightning rod. It will also win time, since the committee may not complete its work until next summer.

Nevertheless, the scandal's impact on the economy and on the economic reform programme is not negligible.

Mr Manmohan Singh, the finance minister, has just returned from a visit to the UK and the US, where investors told him that the scandal has highlighted the risks of investing in India, especially in financial instruments.

Indian investors too are worried. Mr N Sankar, president of the Associated Chambers of Commerce and Industry of India, said this week: "The scam and the unprecedented closure of stock exchanges for long periods have shaken the confidence of the investing public."

Such concerns may prove short-lived if underlying market conditions are attractive enough to persuade investors to set aside scandal-generated fears.

However, delays in investment of even a few months could slow growth and harm public faith in the economic reform programme. Although the government had approved some \$600m (\$350m) of foreign investment plans by the end of March, little of this money has in fact been invested.

The scandal has made banks wary of infringing Reserve Bank of India guidelines. Sticking to the letter of the law has squeezed the supply of bank credit, which was already tight because of the central bank's efforts to restrict the money supply to slow inflation.

Mr F A Mehta, a director of Tata Sons, the controlling company of the Tata Industrial group, says: "The scam has not started the squeeze on credit but it has aggravated it." Indian officials say it has been agreed to restore confidence is to take prompt action to punish offenders and implement specific reforms. The authorities have shown

their resolve by pillorying suspects such as Mr Harshad Mehta, who spent 111 days being interrogated in custody before release on bail last week.

The Reserve Bank of India has reminded banks to abide by the rules in the inter-bank market, including a ban on paying cheques payable to a bank into the account of a third party, such as a broker - one of the abuses which surfaced in the scandal.

The central bank has also started a more wide-ranging study of bank management practices - including standards for book-keeping.

The authorities want to put the scandal behind them. As Mr Salman Khurshid, junior minister for commerce, puts it: "The scandal had to happen, and now that it has, we believe the economy will emerge the stronger for it." That may be too much to hope for. But neither, it seems, will the affair leave the economy significantly weaker.

## Chidambaram resigns

Indian Express July 10

Interest rates and adverse conditions arising from the scandal cost its Indian business \$18m in the first half of 1992.

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But the results came at a price. Eighteen people left the merchant banking operations in 1988-90, including the local chief executive and his deputy. Some employees disliked Mr Mathrani's flying visits from London and what they saw as

## Banks paralysed by scam

The Statesman September 3

continue. Mr Mathrani, who in early 1990 was appointed managing director of Chartered WestLB, a merchant banking joint venture formed by Standard Chartered and Westdeutsche Landesbank, for a time assisted in a transitional role the London executives to whom control had passed. He says: "Mr Yardi was right in some areas but not necessarily to the level of seriousness that he implied." He says the total amount of questionable transactions was Rs500m.

Meanwhile, recruits hired to generate business were prospering. Among them was Mr R. Kannan, who was hired from Canina, the fast-growing



# What is the FT getting up to this Weekend?

Finance and the Family explains how the chaos in the bond market will affect your pension and your fixed-rate savings.

*Debbie Harrison*, in the second of our series on pensions, helps you understand the ins and outs of company schemes.

At around £40,000, *Stuart Marshall* wonders if the new Range Rover Vogue LSE hasn't gone over

staggering 12,000 tonnes of potatoes, look after 1,400 breeding sows, boast the largest number of Suffolk Punch horses in the world and have 25 awards from the recent Royal Agricultural Show to their credit.

*Ian Hargreaves* tunes in to Russian TV –

*Gregory*, for instance.

With big-spending clients a thing of the past, *Nicholas Powell* looks forward to the Foire Internationale de l'Art Contemporain in Paris, and forecasts a much livelier showing to brighten the market's chronic gloom.

In 'How to spend it' *Lucia van der Post* rubs shoulders with chintz ladies and obelisk boys at this week's Decorex – the interior decorator's annual show. Amidst the Gothic rooms, baronial halls and sumptuous boudoirs she finds a 'thoroughly grown-up' kitchen.



the top. With barely a speck of mud on its hub caps, it's now suspended on air but still hasn't lost its roly-poly restlessness round the bends.

*Nicholas Lander* goes down on the prison farm where Grade C and D prisoners work the poorest quality Grade 3 land to feed the country's 47,000 prison population.

Against all the odds they produce a

a chaotic industry in its infancy, and who should he find in the wings but the inevitable Ted Turner with his proposed Channel Six.

*Nicholas Woodsworth* travels to the Yucatan where he finds a castle that's not a castle, it's a pyramid . . . but is it? Not really. It's a 75ft Mayan calendar.

Thoroughly confused, he retires to a tippie of horchata and the floating hot rhythms of a Marimba band in the Plaza Mayor in Merida.

Thinking of buying a holiday home in Cyprus? On the Property Page *Audrey Powell* points out some of the drawbacks – not least of which is a distinct lack of golf courses.

Talking of golf, *John Hopkins* has some surprising advice. Instead of following Mr Faldo up the fairway, male golfers could learn more from women drivers like Laura



The long skirt is 'in', yet seems fraught with perils. The Fashion Page talks to some women about town who wouldn't be without one . . . what have they got to say? Find out in Saturday's Weekend FT.

Pick up your copy tomorrow.

## Weekend FT





## NEWS: THE AMERICAS

## Texans cool towards Perot, the native son

Jurek Martin samples views around a would-be candidate

IN the campaign of 1964, one of the more scurrilous tracts passed round the Barry Goldwater faithful was a little paperback entitled *A Texan Looks at Lyndon Johnson*. Mostly, it looked and found he was a communist.

In the days before he may or may not announce what he may or may not do with respect to the 1992 election, many Texans are contemplating another native son, Ross Perot.

Take, for example, William P. Hobby, until 1990 lieutenant-governor, an office with real power in Texas, and now a professor at the LBJ school of government of the University of Texas. He has had dealings with Mr Perot for over 20 years and concedes that his role in reforming state education a decade ago was one of "great service".

But, he caustically goes on, "most men's mid-life crises are not nearly as spectacular as his." He may be "the worst qualified man ever to want to be president". As to motivation, "something rattles his chains" and he has to break out. He suspects, as does Dave McNeely, political columnist on the Austin Statesman-American, that, however Mr Perot dresses it up, he is

inspired by a genuine and profound hatred of President George Bush, but, Mr Hobby adds: "Who the hell knows?"

Some demonic theorists, more in Washington than Texas, claim they do and that the adopted and native Texan duo, George Bush and "Jimmy" Baker, have deliberately baited Mr Perot in order to get him to run and thus complicate an election that the president seemed otherwise certain to lose.

Neither Mr Hobby nor Mr McNeely think that Mr Perot can regain, even in Texas, anything like the levels of support he commanded in the heady springtime days of his non-candidacy. Mr McNeely thinks, but says he does not know, that in the end Mr Perot will launch something short of a fully fledged campaign, but sufficient to keep his name in the spotlight and on television and thus satisfy his ego.

Mr Robert Stein of Rice University in Houston is, according to Mr Hobby, the pre-eminent Texas pollster. His latest surveys have not been posted on a Perot entry, but he has been tracking him for months.

He concedes that Mr Perot still has a base in the Dallas-Fort Worth area, particularly among retired military people;



Ross Perot: Opinion is divided as to whether he is breaking the mould or the rules

he thinks his candidacy makes Texas more competitive, because it helps Mr Bush in the first instance, though not perhaps in the longer haul.

But he has doubts that Mr Perot will get back to much beyond 10 per cent on his home soil from the 5 per cent-plus that he has recently been registering. That, of course, might be enough to determine who does win the state.

Mr James Galbraith, the Texas University economist, is more engaged with what a President Bill Clinton should do than with the intricacies of Texas politics, but is convinced that here, as in Florida and

elsewhere, Mr Perot can only in the end hurt Mr Bush.

But three others of progressive persuasion - Molly Ivins, the journalist whose acid chronicles of Ross Perot have lightened many a breakfast table this year; Jim Hightower, the former Texas agricultural commissioner who under no circumstances, he promises, will be the next secretary of agriculture; and Susan DeMarco, the liberal activist - seemed glum at the thought that he might be running again.

They agreed with Ms Ivins's guess that he might indeed get 10 per cent, perhaps a little

more, but were far more interested in talking about what has been happening in Europe. Mr McNeely is convinced that a lot of the nasty stories about Mr Perot's autocratic ways, which were beginning to gain currency when he pulled out in July, will resurface with a vengeance with a few more revelations besides.

One concerns the alleged surveillance of his own daughter, who was going out with a professor who happened to be Jewish. Another is his apparent tendency to fire employees with the HIV virus. A third is that he ordered investigations of some of his volunteers.

But this week there have been stories which appear to contradict his fundamental claim that his is a genuine "bottoms-up" grass roots movement. Some leading "volunteers" are in fact on his payroll.

Some he disappointed now claim he always intended to pull an "October surprise". It certainly is the case that in July he advised the Texas authorities that his name was not to be withdrawn from the ballot.

But perhaps the most damaging and irrefutable evidence concerns his toll-free telephone number, which he invited all to use to say whether he should, or should not, get into the race. Everybody dialling it gets an automated response advising that they "will be included in our total count of callers supporting Ross Perot".

At least one of those was an anonymous reporter from the Austin Statesman-American simply doing his checking. Whether because of this or not, the newspaper's editorial column this week pulled no punches.

"It is hard to escape the feeling," it wrote delicately, "that the entire Ross Perot candidacy has been nothing but an ego trip by someone who thinks unlimited money means the rules don't apply to him." Thus Texans now look at Ross Perot.

## Judge orders full trial in BNL loans case

By Alan Friedman in Washington

THE long-running scandal over \$5bn of illegal Iraqi loans, made by the Atlanta branch of Italy's Banca Nazionale del Lavoro (BNL), took an unexpected turn yesterday when a US judge halted court hearings against the branch's former head and said he would order a full-scale trial.

Judge Marvin Shoob declared in open court that he did not believe the central premise of the US government's case against Mr Christopher Drogoul, former BNL Atlanta manager, who was due to have been sentenced to prison this week.

The judge's order was in response to a request by US government prosecutors, who this week suffered a series of blows to their case that Mr Drogoul was the sole orchestrator of the Iraqi loans. More than \$2bn of these helped finance President Saddam Hussein's nuclear, chemical and missile projects.

The prosecutors yesterday said they wished to seek a full trial and cancel an earlier plea agreement by which Mr Drogoul had admitted guilt to 60 of 347 charges against him. Two weeks ago, Mr Bobby Lee Cook, Mr Drogoul's lawyer, was refused a full trial and a request that his client's plea be changed to innocent.

Mr Cook, who quickly agreed to a new trial, has accused the Bush administration of cover-

ing up its role in a scheme to finance Iraq's weapons programmes via BNL loans.

The government's case appeared weakened this week after Judge Shoob had revealed that three CIA documents proved "definitely" that Mr Drogoul had acted with the full knowledge of BNL's head office in Rome.

Further doubts were raised on Wednesday when it was disclosed that the Italian government had put political pressure on the administration to ensure that BNL Rome was portrayed as a victim and not indicted. Also, Mr Drogoul testified that Mr Giacomo Pedde, former BNL chief executive, knew of the Atlanta loans and urged him "to do everything you can to support Iraq".

Judge Shoob, who is expected to disqualify himself from the BNL trial when it begins a few months hence, said in court that, in his view, BNL's Rome head office was not a victim and that it was either aware of what Mr Drogoul was doing in Atlanta or had deliberately ignored the Atlanta loans for political reasons.

The judge, who will issue his own report on the BNL case today, said he was concerned about the role played by the US government "at the very highest levels". Two former senior BNL executives told the Financial Times this week that at least eight BNL executives in Italy were aware of, or involved in, the Atlanta loans to Iraq.

## Politicking delays naming of finance minister in Brazil

By Christine Lamb in Brasilia

THE delay in installing Vice-President Iamar Franco as interim president of Brazil has left a power vacuum, and growing concern over the failure to name a finance minister.

Mr Franco was expected yesterday to assume his new office only on Monday because of difficulties in choosing someone acceptable to the wide coalition of parties supporting the vice-president, to head the crucial new Finance Ministry.

The socialist Senator José Bisol yesterday criticised the delay: "We are running the risk of disappointing the nation which took to the streets in favour of impeachment" of President Fernando Collor, newly on trial by the senate on corruption charges.

But Mr Mauricio Corrêa Lima, tipped to be the new justice minister, confirmed that Mr Franco himself had requested the delay. Mr Lima said: "It is natural for a president to want the widest possible understanding with the political parties."

Wrangling continued yesterday among parties over the composition of Mr Franco's cabinet, mainly over the finance portfolio. The first choice of Mr José Serra, an economist from the social democratic PSDB party, has been vetoed by Mr Orestes Quércia, leader of the Democratic Movement Party (PMDB). He believes that, as the largest party, the PMDB should com-

mand the Finance Ministry. Mr Franco seemed impatient with the in-fighting yesterday: "I choose the ministers. Anyone who thinks he can pressure me is fooling himself."

The failure to name a finance minister and Central Bank president is causing concern in the financial community, anxious for word on future economic policy. The main São Paulo stock market was operating 1.1 per cent down yesterday afternoon in quiet trading.

The delay leaves Mr Collor still in office, despite the vote by the House of Representatives on Tuesday to strip him of his powers and send him to a Senate trial. He spent yesterday in the plush presidential offices, where he can still nominate appointees and issue decrees until he has signed the papers to suspend him from office for 180 days. These will be served on him on Monday. Mr Franco continued to work in his shadow in the shabby, subterranean vice-presidential annex.

Mr Collor is under rising pressure to resign rather than face the humiliation of a trial. If the Senate finds him guilty, he will be ousted from the presidency and barred from public office, even from voting, for eight years. If he resigns, he will receive a pension, though criminal charges may yet confront him. Mr Dirceu Carneiro, secretary to the Senate, said yesterday: "We are giving him the chance of a dignified exit."

## US Senate approves IMF quota rise and Israel backing

By George Graham in Washington

THE US Senate yesterday finally approved an aid package to provide both the country's \$12bn quota in the International Monetary Fund's capital increase and \$10bn in loan guarantees for Israel.

Neither measure would incur a direct cost to the US taxpayer, unless Israel were to default on its loans or the IMF to go bankrupt, but both have had rocky passages through Congress.

President George Bush tried to win support for the unpopular IMF quota increase by attaching it to a package providing aid to Russia and the other republics of the former Soviet Union, but many of his own Republican party supporters still balked at it.

Besides the Israeli loan guarantees and the IMF quota increase, the appropriations bill approved by the Senate

yesterday includes about \$14bn of foreign aid.

Since the US is by far the IMF's largest member, passage of the quota increase was critical to the implementation of the quota increase, which would increase the IMF's capital base by 50 per cent to SDR135.2bn (\$198bn).

Without the increase, IMF officials expected their resources to fall to critical levels by the end of the year.

Washington officials were optimistic that a small appropriation for United Nations family planning activities, which the Bush administration has used as grounds for a veto, would be dropped in a final conference to reconcile the House of Representatives and Senate versions of the bill.

In a separate vote, the Senate ratified the Strategic Arms Reduction Treaty, by which the US and the former Soviet republics agree to cut their arsenals of nuclear warheads.

## ANOTHER EXAMPLE

## OF FORWARD

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■ Bank of England heavily criticised ■ Criminal investigation prompted action ■ Auditor continued to sign off reports 'true and fair'

## Allegations mount up

By David Lascelles

THE KERRY report is a mountainous document, bulging with allegations about BCCI's heinous crimes and the failings of its regulators and accountants. It pulls few punches in its criticism of the Bank of England, BCCI's auditors Price Waterhouse and its major shareholders Abu Dhabi, all of which will provide ammunition to the many people who have suffered at BCCI's hands.

In the best tradition of congressional reports, it picks over its subject in meticulous detail and reaches for the jugular. Anyone sated with fraud can gorge on prosecution, terrorism, drug trafficking, bribery and death squads, or ponder the complexities of the fraudster's mind, as detailed in its 786 pages.

But the real judgment that needs to be made is how much light Senator Kerry sheds on the chief questions behind this extraordinary affair. Although he draws useful lessons and proposes important legislative initiatives, the overall result is less satisfactory. There are few illuminating insights, which is disappointing for an investigation that had powers to sub-

poena evidence — although not surprising, perhaps, given the thick veil of secrecy that still surrounds key parts of the story.

In seeking to answer the central question of how BCCI got away with massive fraud as long as it did, three points need to be addressed:

- When did Price Waterhouse first detect evidence of fraud?
- Should the bank regulators have shut it down earlier?
- How much did Abu Dhabi know?

On the first of these, many of PW's early audits of BCCI dating from the early 1980s have been in the public domain for over a year. They show that loans remained unserviced, clients disappeared, documents were missing. Yet it was not until 1990 that PW officially reported that some transactions were "false or deceitful".

Like many people who have read these audits with the light of hindsight, Mr Kerry finds it hard to believe that they did not ring deafening alarm bells at PW. But the audits provide only a blurred picture of what was happening at PW, and whatever further evidence exists remains locked away in PW's safe, beyond the

reach even of Mr Kerry's subpoenas.

The result is that Kerry seems unsure what to make of PW. He contends: "There can be no question that the auditing process failed to work," yet he grants that PW's auditors detected fraud and reported it to the Bank of England even though they were being obstructed at crucial turns by BCCI itself. In a pointed comment he says: "Price Waterhouse wound up owing a duty principally to the people who were deceiving it."

Mr Kerry is clearer on the point of whether bank regulators could have acted sooner. The answer is yes. The Bank of England has always argued that it had only partial responsibility for BCCI because it was headquartered in Luxembourg. But in one of the new documents to emerge from the report, Kerry quotes from a 1985 Bank memo in which an official writes: "After spending one week in BCCI I am absolutely certain that the real head office is located on six floors of 100 Leadenhall Street [in London]."

Kerry is specially critical of the bank regulators' decision in early 1980 to discount evidence of fraud and accept a

huge capital injection from Abu Dhabi to keep BCCI going. That amounts, he says, with characteristic hyperbole, to the regulators and auditors becoming "partners not in crime but in a cover-up".

However, the real issue here is whether the authorities were doing a service to the depositors by staving off a bank collapse and securing fresh capital from the major shareholder. A fuller picture might actually prompt the answer yes.

The question of Abu Dhabi's involvement depends on whether you believe PW's assertion that BCCI management confessed their crimes to Abu Dhabi officials in early 1980. Abu Dhabi denies that, but Kerry accepts it, although without apparently having acquired any corroborating evidence of his own. Given the scepticism with which he treats many of PW's other claims, that is inconsistent.

Until all the evidence does come out into the open, anyone trying to make sense of BCCI has to decide which of many conflicting versions to believe. Mr Kerry lays considerable store by Mr Masihur Rahman, BCCI's financial officer, who



John Kerry

### The Kerry Report

**Findings:**  
● BCCI constituted international financial crime on a massive and global scale  
● The bank systematically bribed world leaders and political figures.

- It developed and implemented a strategy to infiltrate the US banking system despite regulatory barriers
- US federal law enforcement agencies made decisions which delayed the making of a wide case against BCCI
- New York District Attorney Robert Morgenthau's investigation of BCCI indirectly brought about its global closure
- BCCI's accountants failed to protect its innocent depositors and creditors
- The CIA developed important information on BCCI, but inadvertently failed to disseminate it
- Gaps in the regulatory process partly caused flawed decisions by US regulators and enabled BCCI to acquire US banks
- The Bank of England's regulation of BCCI was wholly inadequate to protect depositors and creditors

testified before his committee last year.

Mr Rahman claimed to be totally ignorant of the frauds until the very end. That may be true. But if Mr Kerry suggests that PW was remiss in not spotting fraud sooner, consistency demands that he at least raise the same question about Rahman.

A note of frustration runs

through the report, reflecting Mr Kerry's inability to nail the full story of BCCI. The Serious Fraud Office, the Bank of England, PW and Abu Dhabi come in for constant criticism for their alleged obstructiveness, and he calls for greater international co-operation.

That is not just the reaction of a politically driven individual. US government agen-

cies and congressional investigators have been ahead of their British counterparts throughout the BCCI affair, and have played a key role in publicising evidence that which might have been buried that would otherwise have been buried by foreign banking laws and court procedures.

- Clark Clifford and Robert Altman participated in improprieties with BCCI in the US
- Abu Dhabi's involvement in BCCI was more central than it has acknowledged
- BCCI actively solicited the friendships of major US political figures, and made payments which may have been improper
- BCCI's commodities affiliate Capcom engaged in billions of dollars of largely anonymous trading in the US which included a very substantial level of money laundering

### Recommendations:

- The US should develop a more aggressive and co-ordinated approach to combat international financial crime
- The US should develop a more aggressive approach to financially isolate nations which do not adequately regulate their banks
- Further steps should be taken to insure adequate accountability of foreign financial institutions doing business in the US
- Foreign investors who buy substantial shares of US businesses should be required to appear personally in the US
- The Inspector General of the US Justice Department should investigate the policies and practices that led to problems in the

- department's BCCI investigation
- The CIA and State Department should target foreign financial institutions as subjects for intelligence gathering and analysis
- Congress should consider adopting additional oversight mechanisms to ensure the CIA's accountability on the provision of information
- Federal agencies should impose new requirements on foreign auditors to protect US interests
- The President and Secretary of State should protest to the government of Abu Dhabi over the withholding of documents and witnesses
- The Judiciary committee should evaluate whether it is appropriate to create a federal statutory code of conduct for attorneys who practice before federal agencies
- The US commodities markets should make money laundering illegal and demand that this requirement is accepted by foreign commodities exchanges
- A committee of law enforcement officials should oversee, prevent and respond to failures of co-operation
- A statutory mechanism for the receipt by Congress of foreign financial information should be established

Capitol Hill. But it still leaves crucial gaps which we must now hope will be filled by the long-awaited Bingham Report in the UK. That report, to be published later this month, should be a less flamboyant and, by all accounts, more incisive document which should settle the matter of culpability for the whole sorry BCCI mess.

## Morgenthau's office singled out for praise

By Alan Friedman in New York

OF ALL the myriad US institutions involved in the investigation and regulation of BCCI, only one is the subject of consistent praise in the Kerry report — the office of Mr Robert Morgenthau, the New York district attorney.

Mr Morgenthau, who brought the first wide-ranging fraud charges against BCCI in July last year, is singled out as having been far ahead of US or British authorities in uncovering criminality at BCCI and credited with having essentially forced both the Bush administration and the Bank of England into taking action against BCCI in the period leading up to the bank's shutdown on July 5 1991.

In the end, the report remarks, it was not the regulatory process itself that brought about the exposure and removal of BCCI from either the US or the UK. In both cases the ultimate regulatory action was prompted by the criminal investigation brought by Mr Morgenthau.

On August 21 1989, the Federal Reserve was told by an aide to Mr Morgenthau that an informant had reported that BCCI had secret control of First American Bankshares, the Washington bank then chaired by Mr Clark Clifford, the former US defence secretary. The Fed took no action in response, according to the Kerry report. It did, however, learn more about ties between BCCI and First American from the Bank of England, in late 1989.

But for Mr Morgenthau's work, the Kerry report concludes, the Fed may never have learned from the Bank of England, Price Waterhouse and Abu Dhabi that auditors to BCCI had found damaging evidence on the bank. But for Mr Morgenthau's work, the Bank of England "might well have proceeded with BCCI's

restructuring regardless of the new revelations about fraud, and simply hoped for the best".

If Mr Morgenthau is singled out for praise, the US Department of Justice, the US Treasury and the Central Intelligence Agency are sharply censured in the Kerry report. The Fed is described as having been negligent during much of the 1980s, but is praised for its work since January 1991.

In investigating BCCI, the Fed's efforts were, according to the report, hampered by a lack of co-operation by foreign governments and agencies, including the Serious Fraud Office in the UK and, since the BCCI closure in July 1991, the government of Abu Dhabi.

The SFO is accused of having prevented the Fed from interviewing certain witnesses and reviewing certain documents in the UK. Although Abu Dhabi has claimed that it is co-operating with the US, the Kerry report says the government's refusal to make available 18 witnesses and many important documents has gravely hindered the Fed's ability to complete its BCCI investigations.

The Justice Department, the report says, "essentially stopped investigating BCCI in connection with First American after the spring of 1990, until press accounts, Fed action and the New York district attorney's investigation pushed them into action in the spring of 1991". The report even cites evidence of one federal prosecutor who acknowledged making misrepresentations to Fed officials and to Mr Morgenthau's office concerning the existence of documents critical to their work.

Mr Donald Regan, Secretary of the Treasury in 1985, is criticised along with the department itself for mysteriously failing to remember a documented 1985 briefing from the CIA that disclosed BCCI's illegal and secret ownership of First American.

## Price Waterhouse doubly criticised

By Andrew Jack

PRICE WATERHOUSE comes in for criticism in the Kerry report in equal measure for its role as auditor to BCCI and for its lack of co-operation with the committee in providing information.

The bulk of the analysis concentrates on why BCCI was allowed to continue operating in spite of alleged fraud and bad practices which went back over many years.

Using fragments of PW papers obtained by the committee, it says that the firm was raising concerns over the operations of the BCCI Grand Cayman office at least as far back as 1983, when it highlighted "a high concentration of risk" in loans to prominent clients.

In 1984, it noted files containing "inadequate financial information such that the credit worthiness of the borrower[s]

cannot be readily established." PW made a series of recommendations for reform. The Kerry report says that BCCI did not abide with many of these points, which were reiterated in greater detail every year by PW. Meanwhile the firm continued to sign off the accounts as "true and fair".

In its 1987 audit report, PW said the repayment performance was "below expectations" of loans for \$18m to the Gokal brothers and their shipping empire, the Gulf Group. It said security against the lending was probably unenforceable and financial information on the loans "inadequate".

The report estimates that PW received about \$5m a year for its work on the BCCI audit and related services. It says the UK PW firm declined to co-operate in providing information because of the restrictions precluded by banking confidentiality.

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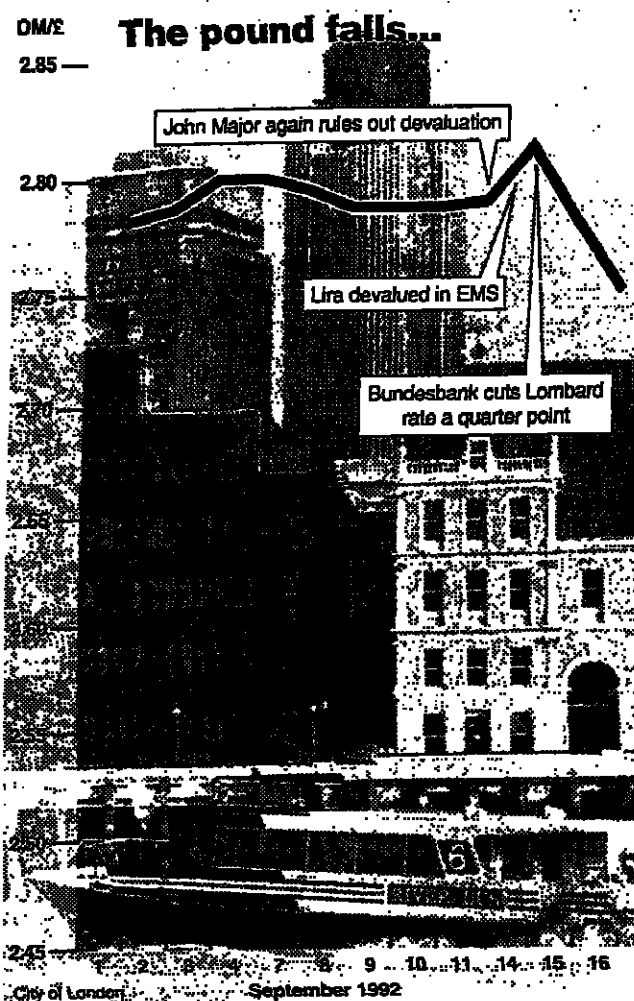
## The Daily Telegraph



## ERM: THE ANGLO-GERMAN ROW

Peter Norman, Economics Editor, recounts the escalating war of words

## How poisoned relationships



SUNDAY September 6 began miserably in Bath. It was pouring with rain outside the city's elegant Royal Crescent Hotel. Inside, Mr Helmut Schlesinger, the president of the Bundesbank, appeared distracted and anxious to get away. Nearby, Mr Norman Lamont, the host of a weekend meeting of European Community finance ministers and central bankers, had his nose buried in the day's newspapers and appeared not to notice his distinguished guest.

If one episode was the catalyst for the extraordinary row that has since blown up between the UK and Germany over monetary and economic policy, it was that weekend meeting in Bath.

On the previous day, in the elegant surroundings of the city's 18th-century Assembly Rooms, the UK chancellor abandoned the wide-ranging agenda that he had set for the talks and pressed Mr Schlesinger to cut his interest rates.

Mr Lamont, rightly, saw this as the key to boost economic growth in Europe and especially in Britain where the government was faced with the prospect of a recession turning into a slump. The chancellor was a man under pressure with a weaken-

ing pound in the European exchange rate mechanism and the absence of any sign of an end to the UK's prolonged recession.

Eight days later, after the surprise Italian lira devaluation of September 13, the Bundesbank obliged, with a minimal ¼ point cut in its internationally important Lombard rate to 9% per cent and a ½ point cut in Germany's discount rate 8% per cent. But in Bath Mr Schlesinger, as just one member of the bank's 18-man ruling council, was in no position to deliver the chancellor's wishes.

Mr Lamont's insistence was so fierce that the 68-year-old Bundesbank chief was on the point of walking out of the meeting. He was held back when Mr Theo Waigel, the Bonn finance minister, urged Mr Lamont to call off his attacks.

Mr Lamont nevertheless came away from the discussions proclaiming victory. The meeting had agreed a four-point statement that confirmed the then existing exchange rate structure of the ERM and included a Bundesbank promise not to increase interest rates "in present circumstances". But the hollowness of Mr Lamont's achievement soon became apparent after the Bundesbank president on the following day distanced himself

from the agreement not to realign the ERM exchange rates.

But Bath alone cannot explain the bitter divisions that have emerged between Mr Lamont and Mr Schlesinger and pitched the UK Treasury against the independent Bundesbank. It is now clear that the divergence of the two economies under the impact of German unification imposed intolerable strains on the relationship between two countries that were once natural allies in European economic and monetary affairs.

By the late summer, the UK government was convinced that the ERM was forcing it to maintain a stricter monetary discipline than was warranted by the depressed state of the domestic economy. It had earlier weighed the possibility of a devaluation but rejected it in a widely publicised speech by the chancellor in July. Not only would a devaluation be politically risky it would also shatter the government's efforts to make sterling a strong currency.

At the same time, the Bundesbank, alarmed by Germany's fiscal deficits and the cost of reconstructing east Germany, saw no scope for a relaxation of its interest rates.

This lack of economic convergence was exacerbated by somewhat differ-

ing perceptions in Frankfurt and London of the way in which the ERM should operate. The scene was therefore set for the Treasury and the Bundesbank to differ sharply in their assessment of events that led up to "Black Wednesday", September 16, when sterling was forced to leave the ERM.

These differences show through in the statements issued two days ago by the Bundesbank and the British Treasury. The two statements show no meeting of minds over the immediate causes of sterling's departure from the ERM in the days following the lira's devaluation in the European Monetary System on September 13.

The British government firmly believes that the final straw for sterling was the contentious interview given by Mr Schlesinger to Handelsblatt, the German business daily, early in the week of Black Wednesday, in line with frequent German practice, a condensed advance copy of the interview was made available to the German press by Handelsblatt on the evening of Tuesday, September 15. This contained the remark, attributed to Mr Schlesinger, that "the situation in the EMS could have been further eased if there had been a more comprehensive realignment" at the time

of the lira devaluation.

This, according to the UK, caused sterling to crash through its DM2.78 ERM floor in late trading on Tuesday after which it proved impossible to support the parity on Black Wednesday despite two emergency increases in British interest rates to 15 per cent from 10 per cent. The Bundesbank eventually disowned the remarks but too late to influence financial markets.

This week's statement from the Bundesbank failed to recognise the UK concerns about the supposed statement from Mr Schlesinger. Instead, it underlined how Mr Schlesinger, in the final version of the interview as published on September 17, made remarks supportive of the pound. The German statement failed to acknowledge that by that time sterling had been forced out of the ERM.

The episode indicates that the German authorities are at best naive in assuming that markets will wait to react only to authoritative versions of interviews. By the time the first condensed version of Mr Schlesinger's supposed remarks emerged there were already widespread suspicions that the Bundesbank had wanted a broader ERM realignment than the lire devaluation of September 13.

## Schlesinger caught out by desire to have the last word

By David Marsh and Andrew Fisher

DOGGEDNESS and attention to detail stand out among the characteristics which, during a 40-year career, have made Mr Helmut Schlesinger a successful central banker. Both traits have come to the fore with a vengeance in the document at the centre of the latest Anglo-German row - and both seem, for the moment at least, to have rebounded against him.

Mr Schlesinger, 63, is a courtly man with more than a touch of Bavarian charm. But he has a habitual liking - which some colleagues on the decision-making Bundesbank council can find irritating - for having the last word.

During the last fortnight, the normally unflappable Mr Schlesinger has been enraged by attacks from Britain both on the Bundesbank's interest rate policies and - still worse - on his own integrity. He has been especially hurt by recent articles in British tabloid newspapers linking the Bundesbank to Germany's Nazi past. The four-page statement on "reproaches made by some members of the British government" was his attempt to hit back.

Unfortunately for him, Mr Schlesinger's perhaps justified righteous indignation over the events of the last two weeks has now been drowned in the greater tumult engendered by

the new affair. Seldom can an attempt to put the record straight have produced such a twisted result.

Mr Schlesinger is certainly no conspirator. When he tries to persuade recalcitrant Bundesbank council members of the merits of a policy they find unconvincing, his obvious lack of Machiavellian instincts can border on haplessness. "Too

**A man with a somewhat unworldly lack of understanding for the way journalists work, he has tried to use the press to protect his well-founded reputation**

honest for his own good" was one description after the controversial interview with Handelsblatt, the German financial daily, which the UK government charges helped prompt sterling's exit from the exchange rate mechanism.

A man with a somewhat unworldly lack of understanding for the way that journalists work, he has tried to use the press to protect his well-founded reputation for straightforwardness, decency and prudence. Yet he has somehow managed to end up in the dock appearing to be not only a weaver of intrigue but an unsuccessful one to boot.

In the Bundesbank, Mr Schlesinger's reputation for homespun scholarliness is widespread.

He has never become familiar with word processors, and

writes out articles and speeches long-hand with a pen. His stamina is prodigious. On the evening of the Bundesbank's landmark cut in its Lombard rate on September 14, Mr Schlesinger travelled to Kiel in north Germany to deliver an exhaustive 23-page speech, replete with footnotes, on "progress in European monetary integration" - which

gave the most thorough theoretical explanation to date of why the Bundesbank was seeking a devaluation of weaker currencies in the EMS.

Nothing in Mr Schlesinger's career prepared him for the peculiar challenges he has faced since he unexpectedly took over the Bundesbank presidency last August. The task of steering Germany through the reunification shoals, while at the same time trying to keep the country on track for the politically necessary goal of European integration, has been much tougher than imagined.

Mr Karl Otto Pöhl, Mr Schlesinger's predecessor, who quit in full knowledge of the sizeable problems bequeathed to his former deputy, has considerably more experience in negotiating political quick-

sands. The more flexible Mr Pöhl, a former journalist, would probably have handled the vicissitudes of the past few months matters with greater aplomb, according to officials who know both men well.

Although also sensitive to criticism, Mr Pöhl would probably have shrugged off the latest barbs, knowing that action to blunt them would have prolonged the pain.

Even the astute Mr Pöhl, however, owed his downfall ultimately to his failure to find a *modus vivendi* with Chancellor Helmut Kohl over the financing of German unity. Far more than a consequence of any personal failing, Mr Schlesinger's setback is clearly a result, above all, of the extraordinary pressures which go with the job.

At today's Bundesbank press conference in Schwerin, northern Germany, Mr Schlesinger will have a further chance to set the record straight. September has been one of the toughest months of his life. Although some associates say the pressure he has faced might make him consider resignation, the most likely outcome is that Mr Schlesinger will soldier on until his planned departure next summer.

The risk, for him, is that the evident toughness of the Bundesbank's uphill struggle will, by then, leave Mr Schlesinger looking not so much dogged as simply worn out.



Chancellor Helmut Kohl mopping his brow yesterday during a three-hour ceremony in Bonn to mark his 10th year in office as head of the country's coalition government

## Spanish minister accuses Moody's

By Tom Burns in Madrid

EUROPEAN financial tensions settled on Spain yesterday after Moody's announced a review of Madrid's credit rating amid renewed speculation about a peseta devaluation.

The unrelieved strength of the D-Mark kept the peseta close to its ERM floor. The government denied rumours of another devaluation, but the peseta closed at Ptas70.42 (38p), close to its ERM floor of Ptas72.62.

On the Madrid stock exchange investors ignored angry finance ministry rejections of Moody's decision, and drove the general index to its lowest level in six years.

Mr Pedro Pérez, secretary of state for the economy, said that Moody's had made an "erroneous" appreciation of Spain's credit worthiness and that its conclusions were "not based on reality".

On Wednesday night the US credit agency said it was reviewing a possible downgrade of the Kingdom of Spain's current AA2 rating because of the "accumulation of imbalances" in the Spanish economy and the "less favourable external environment".

Madrid's already depressed stock exchange tumbled yesterday and the index dropped 4.4 per cent, its biggest fall of the year, to close at 185 points.

"Moody's announcement was the last straw, all the market needed to wipe out confidence," said Mr Peter Stephens of Barclays securities house in Madrid.

The Bolsa index is now back to its August 1986 level, at the point where it stood before the market began to perform strongly on the back of Spain's entry into the EC earlier that year.

Mr Pérez said Moody's decision to review Spain's rating did not take account of recent moves - such as the 1993 budget which was unveiled this week - to rectify financial imbalances.

"They (Moody's) could not have analysed the budget in depth because they had not the time to do so," he said.

The 1993 budget, said by the government to be the toughest in 20 years, restricts central government spending increases to only 3.7 per cent - a fall in real terms. The tough budget is likely to push up unemployment next year by 300,000 to beyond the 3m level.

The secretary of state implied that Moody's had confused Spain with Italy, whose rating was reduced by two points by the US agency last month. "There is simply no point of comparison, in political terms or in terms of any economic ratio, between Spain and Italy," Mr Pérez said.

Mr David Levey, head of Moody's sovereign risk unit, said it was not Moody's practice to debate public officials. "We have announced a review, not a conclusion," Mr Levey said. "We have pointed to fundamental areas of concern that are not determined by the details of a single budget."

Opening a debate in parliament yesterday on the ratification of the Maastricht treaty, Prime Minister Felipe González, said there was "no cause and effect" between economic problems in Spain and the construction of Europe.

## Britain calls in German ambassador to express 'concern'

By Robert Mauthner, Diplomatic Editor

BRITAIN yesterday came within an ace of registering its first ever diplomatic protest to a European Community country when the Foreign Office called in the German ambassador in London to express its disapproval of the way the Bundesbank had publicised its views on the sterling crisis.

Though the Foreign Office

stressed that it had merely "called in" and not "summoned" the ambassador, Baron Hermann von Richthofen, and rigorously avoided using the sensitive term "protest", there was no mistaking the message it was seeking to convey.

The official diplomatic terminology was sufficiently terse and to the point. Mr Tristan Garel-Jones, the minister of state at the Foreign Office, had expressed "the government's

concern at the deliberate decision to disclose Dr Schlesinger's [Bundesbank President Dr Helmut Schlesinger] letter, and to make clear the government's view that the release of the document was unhelpful."

The document rebutted official British suggestions that the Bundesbank had failed to give sterling sufficient support in foreign exchange markets before it was floated. Its publication sparked off the latest in

a series of Anglo-German rows. A German official in London said that the embassy had decided to disclose the document with the consent of the Bundesbank. The adverse comment it had provoked in the British media had come as a surprise. Far from wanting to add fuel to the fire of Anglo-German relations, the intention behind the release of the document was to be helpful by demonstrating that the Bund-

esbank had offered substantial support to sterling.

The embassy's statement that the document was issued with the Bundesbank's consent was disputed by a bank spokesman in Frankfurt.

The Bundesbank had merely intended to provide the embassy with arguments backing up the central bank's position.

That assertion, however, did not tally with a statement put

out by the German Foreign Office in Bonn, which said: "The release of Schlesinger's statement was made in good faith and in accordance with the Bundesbank." Baron von Richthofen, a spokesman emphasised, had not acted on his own.

Both the German Foreign Ministry and the Foreign Office in London attempted to pour oil on troubled waters by referring to the good atmo-

sphere in which Wednesday's meeting in Bonn between Mr Klaus Kinkel, the German foreign minister, and Mr Douglas Hurd, his British opposite number, was held.

Though Mr Hurd had raised the issue of the letter at the meeting, the two sides had underlined the need to overcome the differences which had arisen over currency upheavals, British and German spokesmen said.

## Red Baron's descendant does battle with British prejudices

## FO summons fails to ruffle envoy

By David Marsh

MR Hermann von Richthofen, Germany's ambassador to the UK, is an unfailingly polite figure with an affection for most things British.

A distant relative of the Red Baron, the celebrated First World War fighter ace, he enjoys relating accounts of his visit to an Oxford men's outfitters where the owner insisted that his ancestor still owed money from a long-forgotten clothing bill.

Mr von Richthofen's civilised manner and his experience - he was the German foreign ministry's political director before he took up his London post - have stood him in exemplary stead on the diplomatic circuit. He has been a persistent advocate of the German government's proclaimed ambition of forging European unity - above all, to prevent further fragmentation and decline in the east.

His diplomatic mildness has

not always endeared him to his ultimate master, the rough-and-ready Chancellor Helmut Kohl. But Mr von Richthofen has arguably been the best possible choice to represent united Germany on the UK stage. He has been on particularly active duty during the past two years trying to correct British prejudices over a resurgent united Germany.

Privately, he remains surprised by the ease with which anti-German resentment flows to the surface of British politics and the media. He cannot have enjoyed being called in by the Foreign Office yesterday to hear the British government's concern at the embassy's "deliberate decision" to release Mr Schlesinger's document.

Mr von Richthofen, however, realises that politics demands an element of play-acting. Even after being summoned to hear Whitehall's displeasure, neither his elegance nor his composure is likely to be too sorely ruffled.



Mr von Richthofen en route to the Foreign Office

## Portuguese premier warns against two-speed Europe

By Patrick Blum and Andrew Gowers in Lisbon

MR ANIBAL Cavaco Silva, Portugal's prime minister, has called on fellow EC leaders to give an urgent boost to ratification of the Maastricht treaty in its agreed form by all 12 member states at the Birmingham special summit.

In an interview with the Financial Times, he warned against discussion of a "two-speed" Europe, under which some member states would forge ahead with economic and monetary union (Emu) more rapidly than others, and said that further debate on the structure and management of the ERM at Birmingham would run the risk of further destabilising EC currency markets.

"It is necessary to give another impulse to European construction (at Birmingham) to overcome the idea that the project has fallen apart," he said. "If we don't complete the ratification process, other issues will be poisoned." The Portuguese leader said the

summit should focus on making a new effort to explain the European integration process to a sceptical public, and stressed the need for all 12 member states to act jointly.

Asked about recent suggestions that different EC countries might move at different speeds towards Emu, he said: "I think it would be very negative, and in several countries I think it would create a very negative reaction, not just in the south but in the north. If two speeds means a small group with a strong head - that is, Germany - I think that even in those countries whose currencies are linked to the D-Mark it would cause negative reactions from public opinion. I think that's not to the advantage of the Germans."

Mr Cavaco Silva forecast that the pound and the lira would return to the ERM, and said that recent instability enhanced the case for more intense monetary co-operation rather than diminishing it.

"When we examine very

carefully the EMS, it seems there aren't too many deep changes to be made," he said in a gentle rebuff to Mr John Major's demand for reforms.

"Perhaps some adjustments (are needed) to the way the system is managed, but if anything is required it is more co-operation among the monetary institutions, not less. This points clearly to progressing as soon as possible towards monetary union," he said.

In the interview, Mr Cavaco Silva:

- Reaffirmed his commitment to the current parity of the escudo in the ERM, in the face of recent market speculation against it;
- Promised to press ahead with dismantling remaining exchange controls by the end of the year, while watching carefully for further signs of speculation within the country's banking system;
- Called for continuing wage restraint by Portuguese employers and trade unions and warned of spending cuts in the forthcoming budget.



## ERM: THE ANGLO-GERMAN ROW

between the German Bundesbank and the UK Treasury over the ERM

## scuppered the pound sterling

In part, these suspicions reflected Mr. Schlesinger's cool reaction to the Bundesbank's announcement on September 25 that it was not prepared to support the pound sterling in the event of a devaluation. They also reflected a general awareness that the Bundesbank had been increasingly unhappy at the way the EMS - under the pressure of the drive in the EC to economic and monetary union - had become a system of quasi-fixed exchange rates since its last major realignment in January 1987.

These background factors gained added weight from suggestions circulating in financial markets that Germany had actively sought a sterling devaluation in the weekend talks in which the lira's devaluation was decided.

On this point, the Bundesbank and UK Treasury positions also appear to be at odds. The Bundesbank statement indicates that the German central bank at least thought a formal sterling devaluation was justified after it had applied to the federal government in Bonn on September 11 for negotiations among the EMS countries on a realignment. The UK Treasury said on Wednesday night that "no request was made by the German authorities to the UK that weekend that it, too, should realign".

According to monetary officials involved in the weekend talks (who incidentally are neither German nor British), the Bundesbank did want sterling to be devalued. But it did not go so far as formally to request such a move. According to one official, both the Spanish and UK authorities were "sounded out" to see whether they would follow the Italian move, but nothing came of these approaches.

This is a plausible explanation for a crucial mystery surrounding the events leading to Black Wednesday. However, no confirmation of the "soundings" has been forthcoming from Frankfurt. Yesterday, the UK Treasury insisted that "neither the German government nor the Bundesbank had proposed that sterling be devalued along with the lira".

There is a clear imbalance between this week's statements from the Bundesbank and Treasury. The bulk of the bank's statement concerns the nature and amount of support given to sterling by the German central bank. It underlines that D-Mark sales in support of sterling were the largest compulsory interventions ever undertaken for any partner currency in the EMS. It is understood that the support of sterling exceeded in volume terms the support provided for the French

franc last week.

On the other hand, the UK Treasury statement pays scant attention to what clearly was a very major effort to support sterling by the Bundesbank.

The obsession of Mr. Lamont and the Treasury with the events immediately before Black Wednesday conveniently obscures the more fundamental weaknesses of sterling that forced it to leave the ERM.

The UK's weaknesses were not lost on Mr. Schlesinger, who is above all an economist. As foreign exchange market tensions began to build ahead of the September 20 French referendum on the Maastricht treaty, he was heard increasingly to express concern inside the Bundesbank at the UK's growing trade deficit at a time of prolonged recession.

He would recall that the ERM was established in 1979 as a system of fixed but adjustable parities. Later, after the crisis of sterling's departure from the system, he used a press conference in Washington at the time of the annual meetings of the International Monetary Fund and World Bank to express his wish that the ERM could return to the principles of its founding fathers with an acceptance that parity changes, if necessary, should be carried through in a timely manner and without crisis.

The Bundesbank's guiding light is the so-called Basle-Nyborg agreement of September 1987, in which EC ministers and central banks agreed some changes to the rules of the ERM which were designed to ensure that the costs of defending an unrealistic parity should fall on the weak currency countries in the system.

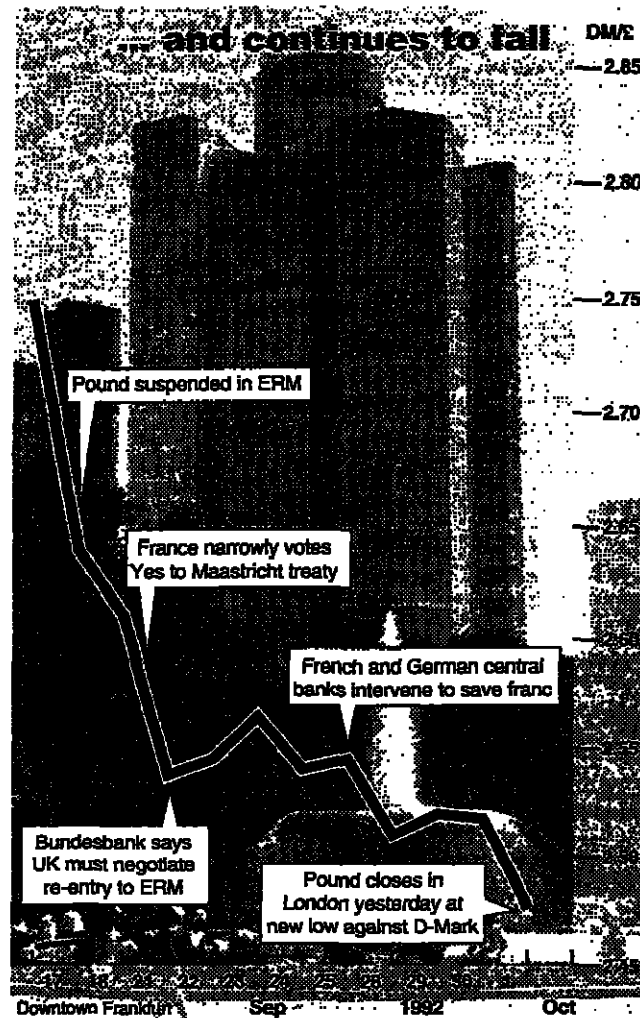
The Basle-Nyborg agreement established that intervention to protect a currency should ideally be carried out above its ERM floor and that resort should be made to interest rate increases to support a soft currency in the system once its weakness became dangerously apparent. The Bundesbank also interpreted Basle-Nyborg as a reaffirmation of its right, negotiated in 1978, to be able to call on the Bonn government to negotiate a realignment of parities when tensions in the system were becoming too strong.

On these criteria, the management of the ERM was found by the Bundesbank to be wanting in the increasingly volatile trading conditions of August and September. The British authorities, for example, were both unwilling and politically unable to raise interest rates in August, despite sterling's weakness against other

ERM currencies. The French government persistently refused to allow a realignment of currencies, arguing, until the system began to break apart, that no such measure should be permitted before the Maastricht referendum. In the final days before sterling's departure from the system, the UK authorities failed to hold the pound above the lower intervention point against the D-Mark and let it fall its floor.

For these reasons the German authorities appeared less than mortified when sterling finally succumbed to speculative pressures and quit the ERM. Their attitude was not lost on a British government that had anchored its entire economic policy and political prestige on a sterling parity of DM2.95.

However, it is unlikely that relations between Germany and the UK would have deteriorated so far without the poisoning of personal relations between Mr. Lamont and Mr. Schlesinger. The UK's brief experiment with a fixed exchange rate regime has foundered in mutual recriminations between Mr. Lamont, who is fighting to preserve his job, and Mr. Schlesinger, who is striving to safeguard his reputation as the guardian of German monetary stability.



## Smaller states defend Brussels against big guys

By David Gardner and  
Lionel Barber in Brussels

THE European Commission appears to have survived a power-grab by the EC's big member states seeking to dilute its sole right to initiate Euro-legislation.

The Commission has become the scapegoat for popular hostility to the Maastricht treaty, encouraging expectation that its powers would be badly blunted, mainly by application of the principle of subsidiarity.

Community leaders hope that subsidiarity - ensuring that the EC acts only where measures taken nationally or locally will be ineffective - will recapture popular support

Commission survives attempt to restrict its freedom of action

for European integration.

This week, ambassadors of the Twelve agreed new measures to apply the principle of subsidiarity. But Germany, Britain and France, which had pushed for a formula whereby the Commission would have to submit its proposals to member states for scrutiny at the draft stage, were rebuffed.

Their efforts were vigorously opposed by the nine other member states, with the smaller countries in particular concerned that their more powerful partners would get a lock-hold on the Commission - and

tilt legislation in their favour. "The smaller countries rely on us to defend their interests," said one senior Commission official. "Without a Commission which performs, their stake in Europe is devalued."

What has been agreed "forces the Commission to think twice before coming up with something," said a Dutch diplomat, "but member states will not be able to force their opinions on the Commission."

Under existing EC law, the Commission proposes, the Council of Ministers (of the Twelve) decides, subject to

some amendment from the European parliament. But responsibility for EC legislation is obscure because Commission measures are often taken at the request of member states.

Under the compromise unanimously agreed this week, a single state can raise objections to Brussels proposals by invoking subsidiarity. But in most cases it would require a simple majority to block them.

Foreign ministers will decide in Luxembourg on Monday whether to endorse this compromise, and subsidiarity will

be at the top of the agenda at the Birmingham summit of EC leaders on October 16.

The Commission itself is already screening all proposed legislation in the light of subsidiarity. But senior officials including Mr. Jacques Delors, the president, have been shaken by the virulence of recent attacks on "Brussels" - particularly those by Chancellor Helmut Kohl, hitherto viewed as a reliable ally.

This week's compromise, however, is merely "a working procedure," according to a senior official of the current

UK presidency of the EC. Defining the scope of subsidiarity, and fleshing it out with more open decision-making and democratic accountability, is a battle still to come.

EC members hope that a full exposition of the principle of subsidiarity will help to convince Danish voters to reconsider their opposition to the Maastricht treaty.

Under one scenario circulating among senior diplomats in Brussels, a solemn and binding declaration could be prepared by the Twelve, promising to preserve national identities

and to restrain centralising tendencies in Brussels.

This companion text to the Maastricht treaty could then be put to Danish voters in a second referendum next year, without the need to submit it to ratification in other states.

The force of popular opposition to Brussels has encouraged national leaders to examine other ways to open up decision-making in the Council of Ministers. Professional civil servants accustomed to working behind-closed-doors are reluctantly preparing studies

though many are appalled at the prospect of proposals such as televised hearings of Council proceedings currently being reviewed in European capitals.

## Hurd holds the line against isolationists

By Philip Stephens,  
Political Editor

BRITAIN'S foreign secretary, Mr. Douglas Hurd, yesterday began the process of rebuilding his government's European policy with a strong warning that an attempt to renege on Maastricht would deprive Britain of vital political and economic influence.

In a speech approved in advance by the British prime minister, Mr. John Major, as a formal statement of government policy, Mr. Hurd warned his party's Eurosceptics that the government would not bow to isolationist calls.

He signalled that although the bill to ratify the Maastricht treaty might not return to the House of Commons until next year, ratification would not have to wait for the outcome of a second referendum in Denmark. "We want to help the Danes, not hide behind them."

Speaking to the European Policy Forum in London last night, Mr. Hurd sought to allay fears that Maastricht would provide the blueprint for a European super-state. He confirmed that a commitment to give substance to the clause in the treaty on the principle of subsidiarity would be a priority at this month's EC summit in Birmingham.

The Twelve needed to show their citizens that in practice "the Community, so far from smothering national identity, builds on the work of nation

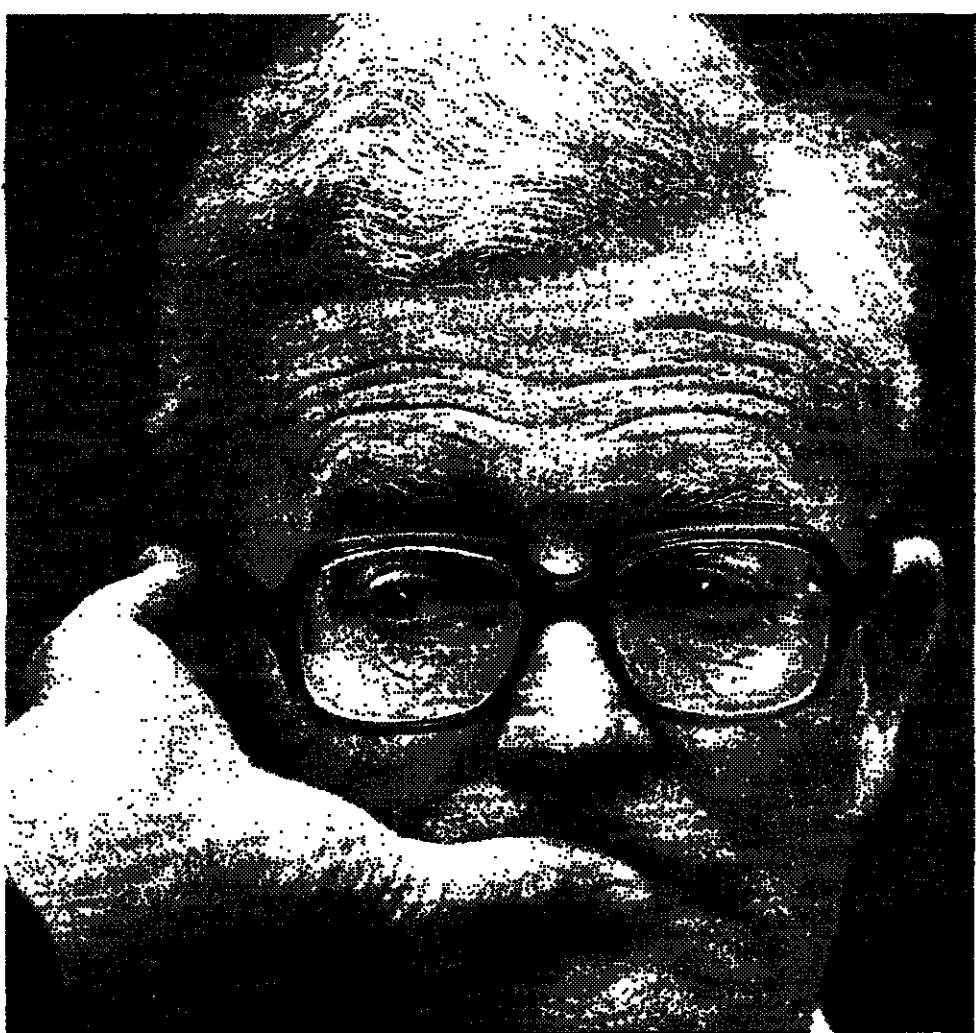
states, that national parliaments are crucial to the democratic control of the Community, that none of us wants a bureaucratic centralised homogenised Europe."

He played down concern about a two-speed Europe, commenting: "In fact we already have a multi-speed Europe and no harm done."

However, Mr. Hurd insisted that the government had to stick to a principle which had run through the heart of British foreign policy through the centuries: "It is against our fundamental interests so to isolate ourselves from the continent of Europe that policies are organised there which crucially influence our security or our prosperity but in which we have no say." In a slide-show at the Euro-sceptics he added: "If that happens, we keep our sovereignty as a slogan, and lose its substance."

The foreign secretary signalled that the government would not scrap its commitment to eventual re-entry into the European exchange rate mechanism. Despite indications that Mr. Major believes that it will be more than a year - and perhaps as long as two - before sterling can again be linked to the D-Mark, Mr. Hurd suggested that abandonment of the ERM would threaten in the medium term to "drain the strength away from our own financial sector."

He marked the start of a campaign by the government



Hurd: "We are winning the arguments. Now is not the time to knock over the table."

to rebut what it sees as the scare tactics of opponents of the treaty by insisting that Maastricht was "by no means as revolutionary" as the Rome Treaty or the Single European Act.

The intergovernmental basis of the latest treaty meant that "under Maastricht co-operation will develop, but with national

governments firmly in the driving seat". He dismissed the notion that the concept of "union citizenship in the treaty threatened national identities."

He concluded that "as applied to Britain its [the treaty's] substance is neither miraculously splendid nor destructive of national iden-

tity". But without the agreement it would be much harder for Britain to ensure that its agenda for Europe - full implementation of the single market, freer trade with the rest of the world and enlargement - remained the EC's priorities. "We are winning the arguments. Now is not the time to knock over the table."

## Conservative MPs turn fury on Bundesbank

By Alison Smith

TORY Euro-sceptics reacted with fury to the publication of the Bundesbank note about who was to blame for sterling's difficulties on "Black Wednesday", queuing up to make their views known.

Perhaps more surprisingly - but also more significantly - their response offered immediate support for Mr. Norman Lamont, the chancellor. Earlier in the week some of the same MPs had condemned him for his perceived apology to the Germans over press coverage of Bundesbank behaviour as the pound was suspended from the European exchange rate mechanism.

Indeed, it was the sort of rhetoric adopted by the Euro-sceptics after Black Wednesday and Mr. Lamont's apparent apology that may have contributed to the Bundesbank's decision to make available as it did the information about its own actions as sterling fell out of the ERM.

Even after a senior minister had urged an end to the slanging match with Germany, leading Euro-sceptics continued to speak out. Mr. Kenneth Baker, a former cabinet minister, described the release of the paper as a "disgraceful episode", and insisted that Mr. Lamont should not resign.

"If Norman Lamont were to go as a result of that, in effect the chairman of the Bundesbank would virtually be appointing the British Chancellor of the Exchequer. I don't think that is acceptable," Mr. Baker said on BBC radio.

Sir Teddy Taylor MP, secretary of the dissident Tory Euro Reform Group, called the row an "undeniable insult" to Britain.

"Within days of the chancellor apologising to them for their distress at the criticisms of the Bundesbank, they are rubbing our noses in it," he said.

Another Tory MP, Mr. Stephen Milligan, accused the Bundesbank of pointlessly trying to stir up the row, albeit in more measured tones than some of his colleagues.

"The problem, it seems to me, is that both sides are looking for a villain to explain what happened to sterling on Black Wednesday."

"It wasn't the Germans, it wasn't the British Government, it was a combination of events, notably the imminence of a French referendum," Mr. Milligan said.

The leadership of the opposition Labour party, meeting in Blackpool for their annual conference, entered the row on the Bundesbank's side, claiming it as evidence that the government had been "economical with the truth".

Labour Euro-sceptics seemed less enthusiastic than their Tory counterparts to enter the row on either side.

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## Europe likely to dominate Conservative party conference

## Tories prepare for internal warfare

By Alison Smith

THE British Conservative party could be engaged in open warfare over its approach to Europe almost as soon as its annual party conference opens in Brighton next Tuesday.

A series of fringe meetings to the conference offer the prospect of public divisions between senior ministers and party rebels. Almost every shade of attitude towards Europe will be voiced in occasions ranging from a discussion of "the sufferings of a dependent economy in the exchange rate mechanism" to a meeting of the European People's party.

The greatest sensitivity is likely to attach to Wednesday's meetings. Mr. Douglas Hurd, the foreign secretary, will address a lunchtime fringe meeting on "current challenges" in British foreign policy, and later the same day Mr. Norman Lamont, the chancellor, delivers the Conservative Political Centre lecture, entitled "Europe - a community not a superstate".

Ministers are anxious to avoid the jarring that occurred last weekend, when Mr. Michael Howard, the environment secretary, was interviewed about the government's approach to Europe at almost the same time as Mr. John

Gummer, the agriculture minister, was describing the policy in a somewhat different tone.

Party members are also nervous about the prospect of Lady Thatcher's appearance at the conference, knowing that she could give a unique boost to the Euro-sceptics. Sir Norman Fowler, the party chairman, met the former prime minister yesterday to agree the arrangements for her visit.

On the other side of the argument, Sir Leon Brittan, an EC Commissioner and former cabinet minister, will speak at two meetings on Thursday about the Community after the Maastricht treaty. The leading Euro-sceptic MPs and peers

have already organised a relentless series of meetings. Lord Tebbit, a former cabinet minister, is to address the Selsdon group on Tuesday. Lord Ridley, another former cabinet minister, is to speak to a group called Conservative Youth against European Federalism on Thursday, and Mr. Michael Spicer, a leading Euro-sceptic MP, is at fringe meetings almost every day.

The Euro-sceptics may also have high hopes of the address on "Toryism post-Thatcher" to be given to the Young Conservatives by Mr. Kenneth Baker, the former home secretary who has become a heavyweight critic of policy on Europe.

By William Dawkins in Paris

CONFIRMATION that the French central bank spent around FFr80bn (£9.4bn) in defending the franc during the currency crisis emerged yesterday in the Bank of France's weekly report.

The report reveals that the bank's net external position fell by nearly FFr33.4bn in the seven days to September 24, last Thursday. Around 95 per cent of this will have been spent in intervening to support the currency, said economic analysts.

The figure also includes other transactions on the official account, not all of which

are split out in the weekly report, so it is not possible to come to an exact figure for intervention. However, it does indicate that the Bank of France has very little left from its currency reserves, which stood at FFr97.7bn at the end of August. The Bank of France had no comment yesterday.

The report also reveals that the bank's holdings of short-term paper rose by FFr70.5bn over the period, representing the amount it has lent to French commercial banks, seeking a cheaper source of funds than the overnight money markets.

Rates for call money have climbed steeply since the

French central bank started to intervene, to more than 25 per cent earlier this week. However, they began to ease yesterday towards 15 per cent as the central bank injected more liquidity into the markets.

The figure emerges a day after the French government tabled a cautious budget in an attempt to hold off a new attack against the franc.

It suggests that the central bank might find it harder to intervene to support the currency if the markets launched another attack on the scale of last week's currency crisis. Since last week's intervention the franc has held above its floor against the D-Mark.

More than a third of his association's members "are now facing serious problems". Large retailers in Ireland are cutting prices. Mr. Feargal Quinn, chief executive of Superquinn supermarkets, one of the four biggest retail chains, with an annual turnover of some £200m, said: "We have made substantial price cuts of around 5 per cent on a wide range of products we are buying from the UK."

In the agriculture sector, sheep, pork and mushroom producers face financial ruin.

Mr. John Elmore, a spokesman for Ireland's 62,000 sheep farmers said: "Even before the devaluation it was already difficult to compete."

"Prices at 78p per pound have been at their lowest ever since before joining the common market, and now we have seen a further 10p per pound fall, and sterling is still going down."

## Ireland suffers on two fronts

By Tim Coone in Dublin

IRELAND'S industrial and farming sectors are suffering the double bind of high interest rates and a poor exchange rate for exporters.

About 31 per cent of Ireland's exports go to the UK, and around 42 per cent of its imports are sourced there. So while the Irish government is battling to maintain the punt inside the ERM, the currency's value against sterling is undermining the country's exports.

Sterling's devaluation against the punt is also hitting manufacturers in the domestic market as British exporters seek new opportunities in Ireland.

Yesterday sterling fell to an unprecedented 1.055 to the punt. Most analysts consider that a 1.05 sterling/punt exchange rate is the maximum the economy can withstand without serious disruption, although most also believe the government will try to tough it out even if sterling drops as far as 1.10.

Since sterling abandoned the ERM, Dublin has said it is determined to defend the punt and keep it within the ERM.

Base rates rose last Monday by 3 percentage points, putting increased pressure on profit margins of farmers and manufacturers, and upon household budgets as mortgage rates also went up. The government says it believes these measures will be temporary.

According to Mr. Colum MacDonnell, chief executive of the Irish Exporters' Association, "it is a pretty disastrous situation for those who sell most of their produce to the UK and who source their raw materials in Ireland."

The worst-hit industries are mostly indigenous Irish companies, concentrated in the food, textiles and consumer products sectors.

"For them the UK is a price sensitive market, where margins have been eroded by very competent and competitive buyers. Although Irish market share has increased over the past 4-5 years, margins are now very slim."

The food industry works on profit margins of between 3 and 8 per cent, he said, "so the 12.5 per cent price change we have seen in the past 10 days, and then the interest rate increase of 3 percentage points, is creating a hopeless situation for many companies."

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NEWS: UK



Kevin Maxwell: book will feature his own experiences

# Maxwell to write book on surviving bankruptcy

By Raymond Snoddy

MR KEVIN Maxwell, who last month became Britain's biggest ever bankrupt, is planning to write a book on the problems of those facing personal bankruptcy.

Mr Maxwell, who plans to co-write the book with a journalist, said he had had expressions of interest from a number of publishers.

The book would aim to help people survive the trauma of bankruptcy. Only one chapter would be about his own experiences - what it has been like to be Britain's biggest bankrupt with debts of over £400m.

The book is partly a response to hundreds of letters Mr Maxwell, who also faces criminal charges of theft and conspiracy to defraud, has received from bankrupts. Many were letters from people who said they were on the verge of suicide because of their experiences.

A proportion of any money earned from the book will go to the creditors who are in the main the stripped Maxwell pension funds.

Mr Kevin Maxwell has also decided to stop claiming unemployment pay from next week and try to set up work as a consultant. He recently attracted publicity when he tried to sign on for unemployment in Oxford - and went to the wrong place.

One piece of consultancy work has already come his way and he will in future seek work in areas of the media and publishing and in restructuring companies - but he will not be involved in anything to do with financial services.

Mr Maxwell believes consultancy is likely to be the only kind of employment he will find until the charges against him come to court, which may not happen until 1995. He has abandoned as unrealistic attempts during the summer to raise \$10m to launch an international media venture partnership.

# Water companies told to cut prices by 2%

By Bronwen Maddox, Environment Correspondent

WATER company shares dropped yesterday following the decision by Ofwat, the water industry regulator, to seek a 2 per cent cut in water charges for 1993-94 from 19 of the 32 water companies in England and Wales.

Because of the recession, the 10 publicly-quoted water and sewerage companies and nine of the 22 water-only companies have been able to carry out their capital investment programmes at lower cost than projected in 1989, Ofwat said.

Mr Ian Byatt, Ofwat's director general, said yesterday: "I need to ensure that customers

get the service for which they have paid." His decision follows Ofwat's warning last month that water bills could double in real terms by 2005 because of the huge investment needed to meet new environmental rules.

Ofwat's report was described as "Short-termism - worse than ever" by Mr Michael Hoffman, chief executive of Thames Water.

Mr Graham Harker, managing director of Welsh Water, said, however: "Ofwat wants us to keep 1.5 points below the maximum increase allowed - which we had already told customers we would voluntarily do back in July."

The 10 water and sewerage

companies on which Ofwat has served notice are: Anglian, Welsh, North West, Northern, Severn Trent, Southern, South West, Thames, Wessex and Yorkshire. The nine water-only companies on the list are: Bournemouth and West Hampshire, Cambridge, East Worcester, Mid Kent, North Surrey, South East, Tendring Hundred, Three Valleys, Wrexham and East Denbighshire.

Last year Ofwat asked water companies to volunteer to hold back price increases by an average of one percentage point. It is formally recommending that they continue that reduction, and also make a further one point cut in increases from 1 April 1993.

Companies with high spending levels may face bigger reductions than the average.

Ofwat's decision, known as an Interim Adjustment, took the stock market by surprise as analysts had not expected formal changes to the charging structure ahead of Ofwat's periodic review in 1994, a wide-ranging industry assessment. Ofwat said it was not pre-empting the review but that costs were lower than the government projected in 1989.

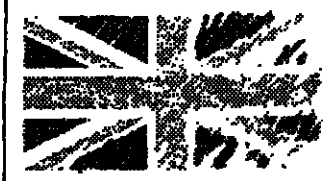
In its 1991-92 report on capital investment and financial performance in the water companies in England and Wales, also published yesterday, Ofwat said "the pre-tax profits of the regulated water compa-

nies, adjusted for inflation, rose by 8 per cent in 1991-92 to £1.2bn - rather faster than had been expected".

Construction prices are 15 per cent below 1989 projections, and companies had also benefited because the November 1990 increase in the retail price index, on which their charges are based, was greater than the average rate of inflation during the year, according to the report.

Water companies can issue a counter notice to Ofwat within the next 14 days if they believe other capital spending has offset the benefit from lower construction prices.

## Britain in brief



### Tarmac deal raises fears of job cuts

Tarmac, Britain's biggest construction and building materials group, has taken over the projects division of the state Property Services Agency, raising fear that the jobs of 900 government employees could be at risk.

The government has paid the company almost £50m to take over responsibility for the division, one of the country's biggest construction organisations.

The projects division which employs 1,800 has for many years designed and managed the construction of buildings for government and other public sector bodies. Tarmac said it could guarantee work for only 925. The Environment Department said it was too early to say how many people would be left without work.

missions, up 14 per cent, although architects there were pessimistic about the next six months.

### Pressure on community care

Mrs Virginia Bottomley, Health Secretary, is under pressure to fill in the financial details of next year's community care reforms when she addresses social services leaders today.

The biggest-ever changes in community care, based on a policy of providing services for elderly and handicapped people in the community rather than in institutions, is only six months away from implementation.

But Mrs Bottomley, locked into a difficult public spending round, has not been able to allocate budgets to local authorities, which will be responsible for co-ordinating the new arrangements.

### Vauxhall to cut car prices

Vauxhall, the UK subsidiary of General Motors, is extending its campaign to reduce the list prices of its cars with cuts of up to £1,188 in the prices of its Cavalier, Calibra and Senator ranges.

At the same time it is reducing its dealer margins on the cars from 17.5 to 10 per cent, however, which means that actual transaction prices with customers are unlikely to be reduced. The move reduces the scope for discounting by dealers.

### Customs income rises by 12%

The income from tax and duties by increased by 12 per cent to £82bn, in spite of the effects of the UK recession, according to the annual report of HM Customs & Excise.

The accounts for the year to March 31 show that £36bn - or more than 57 per cent of total revenues - came from value added tax, with a further £11bn from hydrocarbon oils.

Only two areas of revenue declined. Car tax fell 15 per cent to £1.2bn and duties on matches and mechanical lighters by 13 per cent to £15m. Costs of collection rose 12 per cent to £843m, leaving costs as a proportion of revenues unchanged on last year at 1.03 per cent.

### Safety fears on roofing

Nearly a quarter of all roofing jobs checked by inspectors this summer had to be shut down because they were in breach of safety law, according to the Health and Safety Executive.

The four-month national inspection blitz of 2,596 roofs has so far produced 29 prosecutions at a cost of £200,000 since it was launched last February, although it is not yet clear if all were successful.

### Cadbury cuts 450 jobs

Cadbury, Britain's largest chocolate manufacturer, yesterday announced 450 job losses among sales and office staff. Most of the jobs will come from its main site at Bournville, Birmingham, with the remainder from Somerset, near Bristol, Chirk, near Wrexham, Cilydd, and Marlbrook, near Hereford.

### Tecs awarded £27m bonuses

Thirty-three Training and Enterprise Councils (Tecs) have been awarded bonuses totalling more than £27m for achieving a number of government training targets.

Top of the league was Calderdale and Kirklees Tec in West Yorkshire which was awarded £2.4m followed by Barnsley and Doncaster Tec (£1.78m) and Lincolnshire (£1.75m). The total bonus figure was double the amount paid last year but the Department of Employment said direct comparison was difficult as not all Tec - the business-led organisations which deliver Government training schemes in England and Wales - were operational then.

### 3i to close regional offices

3i Group, the venture capital company which is preparing for a stock market flotation next year, is to close nearly a quarter of its regional offices and make 100 of its staff redundant. The company will shut five of its 22 offices outside London in response to changing economic patterns and the development of improved motorway communications, Mr Ewen Macpherson, chief executive said.

### Former tobacco chief dies

Geoffrey Kent, former chairman and chief executive of Imperial Group, who led the tobacco conglomerate's unsuccessful defence against Hanson's takeover bid in 1985-86, has died at the age of 70.

Mr Kent, who with a deceptively diffident public manner had brought a disciplined hands-on management style to Imperial in the four years of his leadership, resigned from the group after the takeover.

After the Hanson takeover, which overturned plans for a merger of Imperial and United Biscuits, he remained untethered to any company for two years, until Mansfield Brewery invited him to become its chairman.

### New design orders decline

New design orders for construction work have fallen and there is little chance of improvement next year, the Royal Institute of British Architects said in its quarterly report.

The value of new commissions fell 14 per cent to £1.12bn in the second quarter of this year. Wales and Scotland were worst affected, with 36 per cent falls in orders. The south-west was the only area to record a rise in new com-

# Industrial espionage helped railway supplier, court told

By John Mason

PLASSER Railway Machinery GB, the rail maintenance suppliers charged with bribing British Rail staff, benefited from industrial espionage committed by someone inside the state railway's civil engineering department, the Old Bailey heard yesterday.

Police who raided Plasser's London offices in September 1988 found confidential BR documents in the desks of Mr Norbert Jurasek, the company's managing director, and Mr Michael Brooks, company secretary, the court was told.

The documents included drawings submitted to BR as part of a tender by NEL, a rival of Plasser, and confidential

details of BR policy, said Mr Michael Worsley prosecuting. Plasser, Mr Jurasek, and Mr Brooks deny nine charges of offering bribes to Mr David Currie, former head of BR's civil engineering department. Mr Currie denies nine charges of accepting bribes. All four deny trying to bribe other BR staff.

There was no evidence Mr Currie had stolen the documents, Mr Worsley said.

The only sensible conclusion, however, was that the documents had been stolen from somebody in the civil engineering department, he added.

Earlier, the court heard how Mr Currie had denied to police that he broke BR's guidelines on the acceptance of gifts from

companies. The code of conduct said that to preserve BR's integrity, only "trifling" gifts such as diaries and calendars could be accepted.

Mr Currie, however, had accepted air tickets from Plasser worth thousands of pounds along with other gifts, Mr Worsley said. Another BR executive had another case of wine delivered to his home after he had asked Plasser to stop sending him gifts. He poured the wine down a sink and protested to the company, Mr Worsley added.

On one trip to a night club, staff from BR's civil engineering department ran up a bill of over £3000 - all paid for by Plasser, he said.

The case continues.

# Green report highlights key failures in policy

By Bronwen Maddox

TAXES and permits head a list of 441 measures to improve the environment in the government's second annual progress report on its green policies.

The 192-page report, published on the second anniversary of the policy document *This Common Inheritance*, lists the progress - or lack of it - on more than 440 environmental commitments.

Mr Chris Smith, Labour environment spokesman, attacked the document as "appalling self-congratulatory" and joined environmental groups in criticising its failure to integrate transport and energy policies with green issues.

Presenting the report Mr Michael Howard, environment secretary, said: "I have a gen-

eral preference for economic instruments where they work more effectively than regulation". On concern that taxes and permits could be inflationary, he said: "We can always take steps to neutralise the fiscal effect."

Among possible tools, the government is considering higher fuel prices, road pricing, tradable permits for industrial emissions, and a carbon tax.

The report spells out key failures in government policies:

- A year's likely delay in publishing the review of renewable energy, due spring 1992.
- Over a year's likely delay in publishing a strategy for nuclear research, due late 1991.
- Failure of most local authorities to publish recycling plans by deadline of August 1992.



End of the day: a worker leaves the Barrow-in-Furness yard where defence cuts following the end of the cold war are blamed for job losses

Picture: Alan Harper

# VSEL cuts further 390 jobs

By Ian Hamilton Fazzey, Northern Correspondent

ANOTHER 390 redundancies were announced yesterday by VSEL, the nuclear submarine shipyard in Barrow-in-Furness, north-west England.

The cuts will reduce the workforce to less than 8,000 from 14,500 two years ago.

The company said yesterday it may have to cut the workforce to about 6,000 because of defence cuts following the end of the cold war and the difficulties in breaking into civil markets - such as offshore components - during the recession.

The latest cuts by VSEL will take effect in January. Numbers needed for the development stage of Britain's Trident submarine programme peaked

at about 14,500 just as construction of HMS Vanguard, the first of four boats, began. Vanguard was rolled out earlier this year and is scheduled for sea trials this month.

The next two submarines - Victorious and Vigilant - are in production at 18-month intervals behind Vanguard, while parts of the fourth boat, still unnamed, are in the pre-assembly stage. The total programme will guarantee about 5,000 jobs to the end of 1994.

By then unemployment is predicted to rise to 15.4 per cent in the Barrow area, to 16.5 per cent around Whitehaven and to 17.7 per cent around Workington.

The latest job losses will add urgency to the visit to Barrow today of Mr Michael Heseltine, President of the Board of the

Trade, who will launch the Cumbria Marketing Initiative. Industrial and county leaders will press Mr Heseltine for development area status so all three areas can compete on an equal footing with Scotland and Wales - seen as principal rivals - in offering financial aid to inward investors.

The new £1m initiative is aimed at improving the promotion of Cumbria - England's most peripheral county in European terms - to potential inward investors. It is supported by British Nuclear Fuels (BNF), Cumbria County Council and the Department of Trade and Industry.

BNF is shedding about 1,000 local jobs over the next six months now construction of its thermal oxide reprocessing plant at Sellafield.

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# Veterans prove life and soul of the party

FOR JUST a few minutes, the Labour conference turned into its old self yesterday. And inevitably, it was the platform veterans - Mr Arthur Scargill and Mr Dennis Skinner - who brought the floor to its feet.

With rip-roaring "I told you so" speeches on the decline of the coal industry, the two warhorses invoked the spirit of the miners' strike, class war and other defuncts.

To top it off, there even followed a spat with the right-wing engineers, accompanied by the magical music of boos and jeers that, in the good old bad old days, alerted reporters to the prospect of a story.

But, as has characterised this listless week in Blackpool, there was no real story, merely a bit of blowing off steam.

But Mr Alistair Darling MP, the new City spokesman on Labour's modernist wing, said: "The main stories have been

elsewhere - with the prime minister and the chancellor."

The steady grip on conference of the leadership has been the true and unspectacular story of the week.

There have been a few fleeting gestures of resistance. Yesterday bleary-eyed delegates arrived to find that the old union barons had fired a warning shot on reform of their block vote by passing a motion, all but ruling out any substantive change to the party-union relationship.

Yet, elsewhere, there were some clues to the readiness of the party to roll over and play the leadership's game.

Another motion, calling for the maintenance of Clause IV - the commitment to public ownership - was voted down by 4.3m block votes to 1.2m. Similarly discreetly, Black-

pool '92 also voted for the conference's own emancipation. A new mechanism for policy making, dominated by the National Executive Committee under Mr John Smith's leadership, will reduce its future powers to those of veto.

Taken with the convincing election of his closest aides, Mr Tony Blair and Mr Gordon Brown to the NEC and the election of Mr Skinner and, humbly, Mr Bryan Gould, the leader now has firmer control over Labour's highest forums.

The principal question-mark that has dominated the past four days centres on whether Labour has done anything this week to alter an image as outdated and as unrepresentative of modern Britain as the red-brick seaside resort of Blackpool itself.

reminding those who need no reminding of Labour's values, without explaining how they can be sold to those who have four-times rejected them.

Even new bloods like Mr Blair have felt obliged to recite the liturgy, while Mr Brown paid lip-service with an entirely unexplained and unconvincing promise to tackle foreign exchange speculators.

Not one leading spokesman addressed head on how the individualist, not to say greedy, south of the country is to be persuaded to mend its ways. Or, alternatively, how Labour will mend its own.

That, we are promised, will come next year. This was a conference about reminding ourselves we are still alive and fighting," one official said.

It is unfortunate, nonetheless, for the "moderniser" faction that Scargill and Skinner has proved the best double act in the show.

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## Herbal sales set to grow

Pharmaceutical giants and consumer products groups are quickly moving into the herbal remedy market, according to consultants McAlpine, Charles & Warriner.

The report shows that companies such as Rhône-Poulenc, Rorer and Sanofi of France, Johnson & Johnson and Merck of the US, and Ciba-Geigy and Sandoz of Switzerland have made acquisitions of herbal medical companies in the last three years.

The report estimates there are more than 2,000 herbal medical companies in Europe and more than 200 in the US. Most companies in this highly fragmented sector do not have sales beyond their national bases. More than 90 per cent of these companies have a turnover of less than £5m and the same percentage is privately owned.

The largest company is Procter & Gamble, its herbal line Metamucil has sales of £20m a year.

The pharmaceutical groups are attracted by the fast growth of the herbal medicine market which is expanding more rapidly than the traditional over-the-counter sector. In the US, UK and Italy, it is growing at between 12 per cent and 15 per cent a year by value.

The report argues that greater knowledge of the side-effects and dangers of modern medicine will drive demand for herbal medical drugs. The increasing size of the generic market in western countries will also be a factor.

The report warns that there is a danger of new regulatory requirements to those existing for pharmaceuticals. This would stifle the introduction of new products and diminish the effectiveness of existing products through the reduction in the number of ingredients they are allowed to contain.

Germany is the largest market in the world for herbal medicines, with annual sales of £1.2bn representing nearly 25 per cent of the national pharmaceuticals market. About 40 per cent of these sales are sold on prescription. The US is the next largest with sales of £450m.

### Paul Abrahams

*"Competitive positioning: Who's doing what in the herbal medical industry."* McAlpine, Charles & Warriner. Price: £1,500. Telephone: UK 071 370 3233.

A technique for amplifying tiny quantities of genetic material - the polymerase chain reaction (PCR) - is revolutionising research in molecular biology while creating a market that is likely to be worth \$1bn (£500m) a year by 1995.

Commercialisation of PCR had been delayed by disagreements over the ownership and rights to license the technology. Now, after several protracted legal wrangles, it rests securely in the hands of Roche, the Swiss chemical and pharmaceutical group.

PCR is probably the most important development in genetics research since the discovery of gene cloning in 1973. It enables geneticists to identify a particular gene or part of a gene and then make multiple copies at an exponential rate, so they can obtain enough material for analysis.

Prior to PCR, every time a gene was studied it had to be inserted into bacteria or other cells - a process called cloning - and then grown in a culture. Now any gene can be studied without cloning, even if it is present in quantities that are too small to be detected or analysed directly. Until now, DNA testing methods have not been sensitive, fast or cheap enough to be generally useful.

"The potential of PCR boggles the mind," says Werner Zolg, a Roche PCR specialist. Applications cover basic research, medical diagnosis, environmental protection, archaeology and forensic medicine.

It enables scientists to analyse minute traces of genetic material from diverse sources such as fossilised leaves and frozen mammoths, rape and murder scenes, and bacteria and viruses. Roche scientists like to describe PCR as a method by which scientists can "find a needle in a haystack and then build a stack of needles".

Dozens of new experiments using PCR are published in scientific journals every week. A recent example from Nature is a project to analyse the genetic diversity and feeding habits of an endangered population of brown bears in northern Italy by amplifying DNA sequences from their droppings.

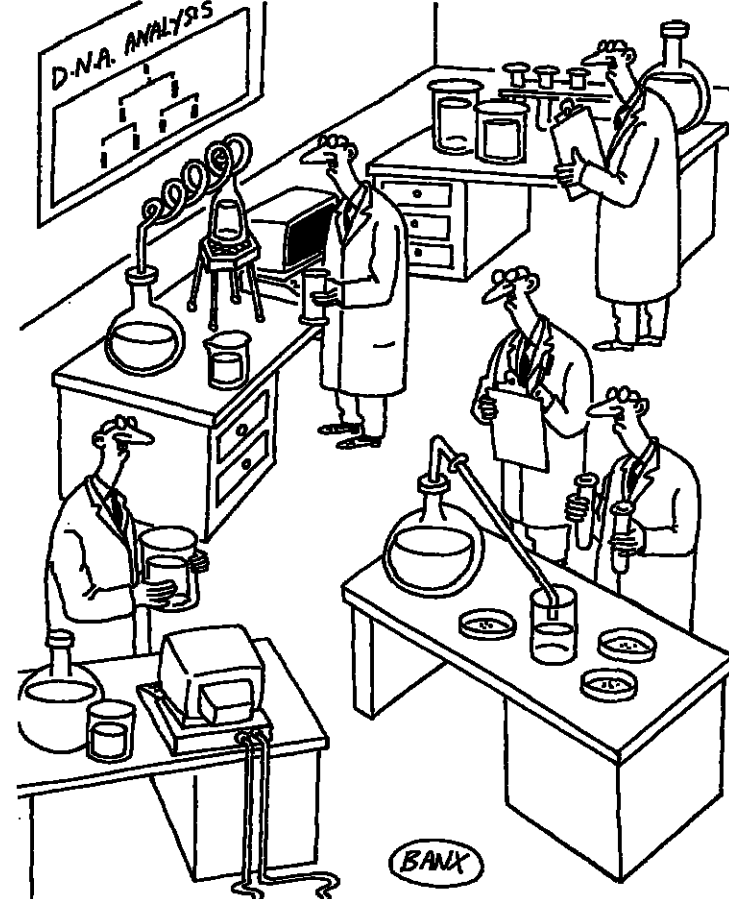
But tests to diagnose human diseases are likely to represent the largest market.

PCR was first made public in 1985 by Cetus, a Californian biotechnology company. One of its researchers, Kary Mullis, came up with the idea of exponentially increasing gene pieces. After making sure it worked, he had to persuade Cetus the project was worth pursuing.

The technique is based on natural enzymes which cut and amplify the genetic chemical DNA. Initial attempts used an enzyme which broke down when heated. Since

A simple method of analysing genetic material could be worth billions of dollars, report Clive Cookson and Jennie Lynch

## A chain reaction



heating is an essential part of the PCR process, more enzyme had to be added at the end of each of the 30 or so cycles - a labour-intensive process. Cetus researchers solved the problem by isolating a heat-stable version of the enzyme from a microbe which thrives in hot water springs. This was an important advance because it allowed the technique to be automated.

Cetus then acquired a partner, the US scientific instrument maker Perkin Elmer, which took responsibility for producing and marketing an automated PCR machine. It also entered into an agreement with Eastman Kodak to develop diagnostic systems.

Roche then refused to grant the US chemical group Du Pont a licence to supply PCR-based diagnostic kits and equipment. In an attempt to break the monopoly held by Cetus and Roche, Du Pont alleged that Cetus's claim to the PCR patent was void. It took until March 1991 for Cetus to show that its patents were valid. The Eastman Kodak dispute was also resolved that year.

Roche eventually paid Cetus \$300m for exclusive rights to its PCR technology with the possibility of a further \$30m in royalties. Cetus then merged with Chiron.

Under the agreement, Cetus sold back its 49 per cent holding in Perkin Elmer, which formed a strategic partnership with Roche and gained rights to develop systems for non-diagnostic applications. Roche now effectively owns the entire PCR market.

Since acquiring the full rights to the technology, Roche has liberalised the draconian licensing regime that had been instituted during the company's acquisition of Cetus - after some discussion with the scientific community in the US.

The new worldwide policy "will provide all laboratories offering human in-vitro diagnostic testing with the freedom to use PCR for all human diagnostic testing services", said Agnieszka Junosza-Jankowski, PCR licensing manager at Roche headquarters in Basle.

"If the licensee makes any improvements or inventions related to PCR, the licensee has the option to license back these improvements to Roche." The royalties payable range from 9 to 18 per cent, depending on the type of testing service offered.

Outside the field of diagnostic testing, the position is not so clear-cut. Roche says licences for environmental, food testing, research, forensic and industrial applications will be handled in the context of the strategic alliance with Perkin Elmer.

The strong demand for PCR is inevitably causing delays, as Roche's licensing department negotiates with dozens of would-be commercial users. Junosza-Jankowski says the company has already signed agreements with providers of diagnostic testing services in the US, Japan, Australia, Switzerland and Spain.

Roche has not yet signed any licensing agreements in the UK. But an agreement with Cellmark Diagnostics, ICI's genetic testing subsidiary, is expected shortly.

For most users who want to amplify small amounts of DNA, there is no viable alternative. Other techniques for copying genes are in development but no one has come up with anything as simple, wide-ranging and convenient as PCR.

## Worth Watching - Andrew Baxter



### Wellington boot's new footprints

The wellington boot, forever linked in the public mind with the quilled jacket to give that essential rustic look, is about to leave its footprint on the agricultural industry.

Clares Dickies, an Avon-based workwear manufacturer and supplier, has launched its Landmaster agricultural safety wellington boot range - claimed to be the world's first 100 per cent polyurethane welly.

The boot, made from a unique polyurethane compound, is produced by Vredstein, a leading European safety footwear supplier. It lasts twice as long as ordinary PVC or rubber boots, but because of its lightness - 1,000g lighter than rubber - it is easier to wear.

The boot is resistant to oil, animal blood, grease, acid and most chemicals. There is even an ultra-safety version with steel toe-caps - ideal, perhaps, for dealing with errant rambblers and other farm pests. Coloured green, with brown soles - they cost about £22 per pair. Clares Dickies: UK 0761 410041.

### Herbicide doubles as a potential cure

ICI, the UK chemicals group, likes to talk about the synergy between its research into pharmaceuticals and agrochemicals. A specific example of that is published in today's *Lancet*, Clive Cookson writes.

NTBC, a compound originally invented as a potential herbicide at the company's US agrochemicals research centre in California, turns out to be a valuable drug for treating children with type 1 tyrosinaemia, an inherited metabolic disorder.

The link was discovered during safety testing at ICI's central toxicology laboratory in the UK.

This showed that NTBC affected the metabolism of the amino acid tyrosine.

A collaborative clinical study with Gothenburg University in Sweden has confirmed that NTBC can prevent the build-up of toxic metabolic by-products in tyrosinaemia. About one child in 100,000 is born with the disease - and most die before they reach adolescence. ICI Central Toxicology Lab: UK 0625 584549.

### Multimedia drives in the fast lane

Sony has launched a new PC-based software package for in-house production of multimedia programs which, it says, could accelerate the adoption of multimedia in many different organisations.

The package, Mammoth Tool Systems, is designed to work with existing high-performance CD-Rom XA technology using a personal computer platform.

Sony's aim is to bring production of programs in-house at organisations using multimedia for enhancing training, sales and marketing, and corporate communications. The software costs about £5,000, plus an estimated £5,000 more for video and audio capture cards that slot into the PC, memory management software and a PC. Sony: UK 0256 483666.

### Open outcry over heavy-duty phones

While mobile phone companies strive to produce ever-lighter handsets, there is still at least one application where voice communications systems have to be built like freight trucks.

Open outcry trading of options, futures and stocks can be brutal for both traders and their equipment. The Chicago Board Options Exchange has just bought 1,000 Exchangefone II telephones made by New York-based IPC Information Systems designed with a heavy duty, stainless steel casing to protect internal parts.

Each has 32 line/features select keys and two handsets with their own digital tonepad, function keys and display window. A trader can therefore conduct two conversations simultaneously, with lines and features available from either handset. IPC Information Systems: US 212 825 9060.

## PEOPLE

### Arbitrator elected Lord Mayor

Francis McWilliams, an international arbitrator specialising in construction-related disputes, has been elected 66th Lord Mayor of London. On November 13 he succeeds Sir Brian Jenkins for a year-long term in the largely ceremonial post at the helm of the City Corporation.

Previously a civil engineer, McWilliams, 66, lived in Malaysia for 23 years where he was responsible for the creation of the industrial city of Petaling Jaya New Town in Selangor. At the age of 50, he returned to the UK to read for the Bar, and turned immediately to the settlement of disputes.

The City Corporation cites his unconventional background as giving the lie "to the common assumption that the City of London is a closed club, uninterested in the introduction of fresh blood and ideas".

Evidently, though, some clubs are more open than others. As hobbies McWilliams lists membership of eight golf clubs, and boasts of a long friendship - "which involved many games of golf" - with the former Crown Prince of Malaysia.

McWilliams says his theme for the year will be "the City and industry in partnership". "I would like to see the City 'user friendly', I hope that, if there is a lack of understanding of each other's problems, this can be eliminated."



### Non-executive directors

- Alan Osborne has retired from TARMAC after 43 years with the group.
- Sir Gordon Borrie, former director general of fair trading, at THREE VALLEYS WATER SERVICES.
- Nat Solomon, chairman of Tottenham Hotspur and a former chairman of Pleasurama, at BRITISH TECHNOLOGY GROUP.
- Michael Jacobson, chairman and chief executive of the ICS Group, at SEP INDUSTRIAL HOLDINGS, of which ICS is a shareholder.
- The Hon Nicola Colvin has resigned from CALEDONIA INVESTMENTS.
- Alexander Macpherson has retired from UNITECH.
- Peter Wayne, a senior partner in Alsop Wilkinson, at BELLWINCH.
- Hugh Jones has retired from JARVIS.
- Ronald Campbell has retired from HOWDEN GROUP.
- Robert Tomkinson, already a non-exec, as deputy chairman of LLOYD THOMPSON GROUP.
- Alban Davies has resigned from WILLIAMSON TEA HOLDINGS.
- Donald de Groot at ALPHAMERCO.
- Sir Derek Birkin, chairman of RTZ, at MERCK & Co.
- General Sir Victor Fitzgeorge Balfour and David Maitland have retired from RELIANCE SECURITY GROUP.
- Christopher Clark, a director of Johnson Matthey, at TRINITY HOLDINGS.
- David Dugdale at KING & SHAXSON HOLDINGS; John Mackinnon retires at the end of October.
- Donald Parr, chairman and chief executive of WILLIAM BAIRD, as deputy chairman at DUNHILL HOLDINGS.
- Robert Merrick has resigned from LEIGH INTERESTS.
- Peter Carpenter, previously an area director with Lloyds Bank, at HARRODS BANK, where Michael Lydon becomes chairman following the death earlier this year of Tony Best.
- Francis Lueler has retired from SMITHKLINE BEECHAM.
- Sir Keith Stuart has taken over as chairman of SEEBOARD from George Squair, who has retired.
- Maurice Stonecroft has retired from NATIONAL HOME LOANS HOLDINGS.
- Donald Hughes at BOURNE END PROPERTIES.

### Michael Fallon

Michael Fallon, a junior education minister in the last government who lost his Darlingston seat in April, has picked up his first non-executive directorship. He is joining the board of Quality Care Homes, a Darlingston company owning and operating nursing homes that was recently listed on the stock exchange. He is Quality Care's first non-executive director.

Based mainly in London, Fallon says he is pleased to retain links with his constituency, where he still has a house. "It is also good to be associated with a business that is expanding. This company has been particularly successful at putting up purpose-built nursing homes right in the urban areas they serve."

Duncan Bannatyne, founder and managing director, aims to have 1,000 beds in 20 homes across the north by the end of 1994.

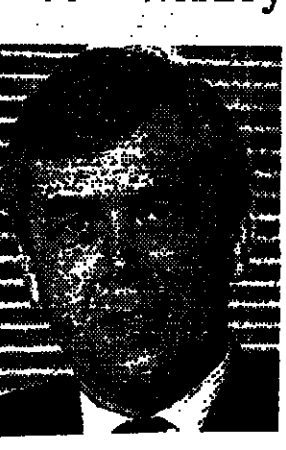
Fallon, who says he has had a number of approaches since he lost his seat, stressed that he was "certainly not seeking an early return to parliament". He is pursuing "a number of business interests" in London, but will not identify them: "There are some perks to being a private citizen."



### Henderson moves Buckley to pensions

Henderson Administration, the big fund manager which has lost a lot of pension fund clients over the past couple of years, has put Ian Buckley, its new investment chief, in charge of its pension fund business.

Buckley, 43, who joined Henderson in May from Sun Life Asset Management, has been appointed managing director of Henderson Pension Fund Management (HPFM), which accounts for a third of the group's funds under management. He replaces Robin Hindle Fisher, 33, who has been doing the job since 1990 and is leaving to become an assistant director of Phillips &



client defections, pre-dated Hindle Fisher's appointment; Colin Day, chairman of HPFM, says Hindle Fisher has done a "terrific job" and he was "sad to lose him".

Client losses had been stemmed and "we are beginning to find our way back on to new business presentations and consultants' lists", says Day. However, he noted that it took a while for potential clients to be convinced that Henderson's recent improved performance was not just a "flash in the pan". As a result of the change Buckley will be involved in everything from investment performance to managing client relationships.

Drew Fund Management. The poor performance of Henderson's pension fund business, which resulted in the

dividing the

THIS IS THE FUTURE OF PERSONALISED  
AN INDUSTRY THAT BROUGHT PRESTIGE  
TO A BIG COMPANY. THAT CREATED  
A NEW COMPANY THAT ALREADY  
STARTING OWN REVENUE

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In February 1989, Britain's Department of Health informed Glaxo that counterfeiters of its ulcer drug, Zantac, had been found in the UK.

This was a serious blow for Glaxo. Zantac was then, and still is, the world's best selling drug with sales of more than \$3bn (£1.7bn) worldwide last year. The last thing the company wanted was a loss of confidence in the drug which was driving its bottom line.

Although, officially, this was the first time that fake pharmaceuticals had been discovered in the UK, Glaxo cannot have been totally surprised. Counterfeit drugs are big business. The International Chamber of Commerce estimates that 5 per cent of the \$100bn of pharmaceuticals sold across borders each year are fake. As an expensive drug in huge demand, Zantac was an obvious target.

But it is not just counterfeit drugs which are big business. Just about everything from perfume to motor spares has been targeted by pirates in recent years. In 1990, the Counterfeiting Intelligence Bureau estimated that as much as 6 per cent of world trade was counterfeit. Last year, that had risen to 8 per cent.

The cost to legitimate business in lost sales and damage to reputation can only be guessed at. In the music industry, 500m counterfeit cassettes, compact discs and records flood the markets each year, costing an industry worth \$35bn worldwide an estimated \$1.5bn in lost sales.

The strategies adopted by industry for tackling piracy include:

- Co-ordinated, industry-wide action at domestic and international level. This approach is common to industries where the scale of the problem limits the impact of unilateral action by individual companies

Robert Rice looks at the international counterfeit trade

## The real fight in a phoney war

and where there are consumer safety implications. Industry associations formulate and promote anti-piracy policies and co-ordinate international efforts.

● Containment through customs regimes. Common to most areas of industry where counterfeit imports threaten domestic markets. Involves keeping customs informed of legitimate importers and the use of covert devices by manufacturers in packaging and design to identify the legitimate product.

● Lobbying legislators for tighter protection of patents, trade marks and copyright through vehicles such as the General Agreement on Tariffs and Trade. Common to most industries where there is an agreed overall approach to protection of intellectual property rights. The music industry for example believes uniform copyright protection of 50 years in Europe and America would substantially reduce the problem of pirated records, tapes and CDs.

● Unilateral action by companies to search, seize and destroy counterfeit goods. Common to industries which suffer badly from cheap, mass-produced imitations such as the fashion, perfume, watches and shoe industries.

A number of industries use a

combination of these strategies. In the pharmaceutical sector, the preference is for co-ordinated industry-wide action.

Drug companies are not discouraged from taking unilateral action, says Peter Lumley of the Association of the British Pharmaceutical Industry. But because of the potentially fatal consequences of counterfeit medicines, they tend to be wary of saying "there is a question mark over our product", in case it produces a loss of confidence.

Glaxo has experimented with holograms on its packaging and odd shapes for pills which cannot be made easily by standard machinery.

Europe has a thriving circular trade in pharmaceuticals, thanks to pricing differentials for medicines in EC member states. France, for example, pays 30 per cent less than the UK for its products, making it highly profitable for importers to buy in bulk in France and import back to the UK. EC competition rules prevent manufacturers from taking action to stop them.

This circular trade makes it much harder for wholesalers to spot counterfeiters mixed in with bulk consign-

ments of legitimate imports and blunts attempts by manufacturers to tackle the problem through tighter control of distribution channels.

Ford which has a growing problem with counterfeit spare motor parts flooding into Europe adopts a policy of containment, working closely with customs and trading standards officers. The company believes there is little point trying to track down the source of counterfeit production.

"Chances are it will be a factory in a third world country employing 300 people which is vital to the local economy," a spokesman says. "You're unlikely to get much co-operation from the authorities in that situation."

Like the drug companies, Ford is working on covert changes to its packaging of spare parts which are sold under the trademark, Motorcraft. It is, however, reluctant to talk about the problem. The counterfeiters tend to be high-selling parts, such as brake pads and tyres. The safety implications of poor quality fakes are obvious and the company is not keen to advertise its predicament.

A number of industries support the idea of tighter customs controls.



'Just about everything from perfume to motor spares has been targeted by pirates in recent years'

Customs controls in the single market are only as strong as the weakest link in the chain around the Community. More than 100 companies including Reebok, Adidas, Apple, Nike, IBM, and Nintendo, support a call for tighter customs controls in the EC.

They want EC customs to consult them when they receive shipments from companies outside the community, not authorised to import their products.

Other companies use private investigators or their own in-house investigation units. Lacoste spends FF15m (£1.72m) a year on combating piracy. Yves Saint Laurent group has set aside \$3.5m a year to tackle the problem and hired its own investigator. It believes this approach has paid dividends.

In the first half of 1990, it carried out 600 raids in Bangkok, Malaysia and Taipei, seizing documents establishing a connection between

counterfeit producers of YSL, Chanel and L'Oréal goods, and companies in France which it is suing.

In a recent public display of its tough new approach, it ceremoniously destroyed part of a counterfeit haul of its perfume, Opium, with a street value of £11m, seized in north London. The company is a long way from eradicating the problem, but a spokesman says, if you know the source of the counterfeits, it's an approach which makes sense.

For well over a decade, the term "strategic management" has been bandied about by a growing body of consultants, academics and business people - from chief executives down to quite junior line managers. It has become part of the language of MBA courses and of programmes for more experienced executives.

Yet, pressed to explain what it means, many executives offer a definition which confuses strategic management with strategic planning. The latter was the rage in the 1970s but is sneered at by most consultants and academics these days as being an ivory tower headquarters activity which was too reliant on unreliable forecasts.

Given this confusion, there has long been a need for an up-to-date, accessible, and, preferably, non-American, publication which not only makes the difference clear, but also provides a plain person's guide to various other aspects of the cre-

## Strategy comes down from the ivory tower

Christopher Lorenz assesses some unusually practical research into competitive performance

ation and execution of business and corporate strategy.

In particular need of down-to-earth examination have been various strategic buzz-words, ideas and techniques which have become fashionable since the 1970s - most notably the blockbuster "competitive strategy" concepts of Michael Porter from Harvard. Business executives have also needed help with the question of how far strategy-creation should be a logical, or intuitive, process.

All this, and more, is covered by The Challenge of Strategic Management, the flagship volume in Cranfield School of Management's new Management Research Series. One of its many swipes at conventional

wisdom is that "the strategies an organisation pursues are not necessarily what is espoused by the organisation or its senior figures". Instead, they are "the direction an organisation is actually pursuing, perceived or otherwise".

On the confusion between strategic management and planning, the book says the latter term became associated with an activity carried out somewhat remotely from line management, and reviewed at inflexibly pre-set intervals. "It was also associated with long-term planning, which was inclined to take a definitive view of the future, and to extrapolate trend lines". Moreover, "economic turbulence was insufficiently considered, and

the reality - that much strategy is formulated and implemented in the act of managing the enterprise - was ignored".

Strategic management, by contrast, takes planning out of the headquarters ivory tower, and "puts the activity back where it belongs: with the line manager".

The book is especially useful for its clear analysis of the many different and often conflicting factors which create corporate and business strategies in most organisations: not just rational planning, but all sorts of political, cultural, organisational and environmental influences, as well as the visionary power of leaders.

Given that some of these influ-

ences were christened by their American progenitors with such off-putting names as "logical incrementalism" and "organisational ecology", the book's clarity is doubly welcome. Among other things, it emphasises that an organisation's vision - one of the most powerful aspects of strategy - can emanate not only from its individual leader (or leaders), but also from well beneath the top.

According to research by Cliff Bowman which is reported in the book, many managers, and even some academics, misapprehend Michael Porter's work on "generic strategies". This argues, among other things, that businesses have to make a basic choice between com-

peting on the basis either of lowest cost (what Porter calls "cost leadership") or of "differentiation" - the addition of extra features to a product or service in order to differentiate it from the competition.

Bowman makes the important, though unoriginal, observation that, as Toyota and other companies have demonstrated, these two strategies are not nearly as exclusive as Porter suggests. Bowman also reports that executives confuse the Harvard professor's definition of cost leadership with the less exacting criterion of "low cost".

Andy Bailey and Gerry Johnson, two other contributors to the book, also stress that while organisational innovation and variation (of

processes, structures and systems) may come about as a rational, intentional response to the environment, they may also occur unintentionally. This may happen through any of the following circumstances: conflict over control of resources; accident; errors; tactical moves; and luck.

Bowman and Johnson emphasise the importance to an organisation of being able to uncover hidden differences in the perceptions and attitudes of its executives (senior and otherwise), and of debating competitive strategy in a way that renders everyone's assumptions clear, not cloaked. The academics describe various simple but powerful mapping techniques which display such differences in a way that has operational meaning for managers, rather than merely in the sort of intangible fashion suggested by some consultants.

Edited by David Faulkner and Gerry Johnson. Kogan Page, £16.95.

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Joshua Bell

INTERNATIONAL ARTS GUIDE

David Murray

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PERFORMANCE

VIDEO

DOCUMENTARY

ANIMATION

COMEDY

TRAGEDY

DRAMA

MUSICAL

OPERA

BALLET

THEATRE

CONCERT

CLASSICAL

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POST-MODERN

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## Concert Joshua Bell

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David Murray

## Heady world of Matisse

Marina Vaizey reviews a once in a lifetime exhibition in New York

Henri Matisse and America have had a long love affair, culminating now in the largest ever exhibition of his work in the United States. The exhibition, which runs from January 12 to January 19, is held at the Museum of Modern Art, New York, and is sponsored by Philip Morris. The show brings together over 400 paintings, sculptures, drawings, printed books and the fabled paper cut-outs of his last years, drawn from the collections, public and private, of Western Europe, America and - notably - Russia.

MOMA itself has the largest collection of work in both breadth and depth by Matisse owned by a single museum. With this exhibition, over a fifth of his known paintings are on view, with an even higher proportion of masterpieces. So far so good. MOMA first held a major exhibition of Matisse in 1931 and in the past three decades there has been show after show: Matisse opened the Hayward in 1968, his centenary was celebrated in Paris at the Grand Palais; there have been shows devoted to Matisse in Morocco, Matisse in Nice; the cut-outs, the illustrated books, the drawings, the prints, the sculpture. For Matisse was staggeringly prolific, in a variety of media: in France there are two Musée Matisse, not to mention a masterpiece of living art, the chapel of the Rosary at Vence.

This exhibition is guided by a compelling chronology, and a sense of subtle drama that highlights the exuberance of his subject. The scene is set by his first markedly undistinguished painting, dogged and determined student work, copies and exercises, dour and even sour still lifes, and very rare unpeopled empty space. The early work is in terms of the emergence of colour, glorious

colour, banishes the sludge forever, travelling towards the "kind of paradise" he declared as his intended destination, and during the journey borrowing from whatever artist had something to show and teach: Cézanne; Seurat; the impressionists; the post impressionists - not to mention the old masters, as far back as the frescoes of Giotto, and his own peers. Moreover, the graceful decorative devices of Islamic art, absorbed in his visit to the great Islamic show in Munich in 1910, and his trips to North Africa, also infused and enthused his art.

In the process Matisse transformed traditional notions of pictorial space, flattening perspective, ignoring proportions and creating a heady imaginative world in which odalisques floated in rooms filled with hectic patterns which are nevertheless oddly serene; gigantic nudes appear as dancing figures in endless vistas of land and sky, or gigantic hieratic totems in vast forests. Nudes and portraits are distorted, even grotesque, stylised and refined, a face distilled into a coloured oval with lines for eyes and mouth; colour is unmodulated; cool pink, sizzling orange, light-filled blue, bright green and deep red are flung together in incandescent combinations.

Some of the famous photographs of the bearded Matisse in his white painting coat, like a surgeon, surrounded by the most opulent of objects, the most desirable of patterns, the most glorious of women, are used to introduce the exhibition. These photographs tell us that the painter of pleasure was a difficult and complex character, his passionate art achieved almost with desperation. The show rightly provides just enough information to tell us where we are in Matisse's career, in terms of the geographical and chronological setting, and his preoccupations; we are asked to look afresh at the



'Odalisque with Magnolias' by Henri Matisse, 1923 or 1924

familiar and the unfamiliar. Thus, MOMA's own large scale masterpieces, such as 'The Red Studio' (1911) and 'The Moroccan' (1915-1916) are amplified by 'Harmony in Red' (1908) from the Hermitage, 'Lux, calme et volupté' (1904-5) both study and final painting, and the oil sketch for 'Bonheur de Vivre' (1905-6), transform the pastoral into compositions of shimmering colour like a series of beaded curtains, semi translucent. From there to the sophisticated, intensely decorative and profoundly unmodulated, cool pink, sizzling orange, light-filled blue, bright green and deep red are flung together in incandescent combinations.

pieces, is apparently an enormous change. But what the exhibition perhaps makes clearer than ever before is that all is theme and variation. However visibly different, the subject matter is consistent, and the formal preoccupations and innovations are too: the flattening of space, which paradoxically makes for a sense of limitless space, as well as inducing, particularly in domestic interiors, a sense of claustrophobia that is at times almost stifling, is as apparent in the late cut-outs as in 'Tea in the Garden' (1919); 'La Danse' (1909) prefigures 'The Swimming Pool' (1962), room sized cut

outs in which the white spaces between are as significant as the swooping, flying blue figures of the swimmers. The scale of the exhibition lets us see, in a once in a lifetime show, the narrative of his achievement as complete as possible. It is the alliance between visual wit and sensuality which makes Matisse so captivating. He created his art, so lush, even over the top, with an uncompromising severity and gravity. Dignity is everywhere, as is a sense, often of an unbridled joy. Matisse said he wanted "to reach that state of condensation of sensation which constitutes a pic-

ture"; but finally, he simply pointed out that "a painter's best spokesman is his work". So far so good.

The exhibition continues at the Museum of Modern Art, New York until January 12 1993. (Next spring the Pompidou in Paris will have a more precisely focussed exhibition of works between 1904-1917.) 'Henri Matisse: A Retrospective' by John Elderfield (Thames & Hudson, £48) is an outstanding contribution to the study of the artist and his period and reproduces everything in the exhibition, as well as complementary illustrations.

## Isaacs to stay at Covent Garden

The Arts Council has temporarily let the Royal Opera House off the hook, but redevelopment and public funding problems remain

After months of rumour and recrimination the Arts Council report into the running of the Royal Opera House was released yesterday in a truncated and bland form. There is nothing in the findings to rattle the management at Covent Garden. Not surprisingly, the Covent Garden Board has announced that Jeremy Isaacs has had his contract as general director extended for another two years. He will finally quit at the end of the 1994-95 season when he will be 63. He was looking for a three year extension, but even so Isaacs' overall position has been secured.

The Arts Council Committee, chaired by Lady Warnock, criticises the Royal Opera House for running up a deficit which is now approaching £4m; for making artistic decisions first and worrying about the cost later; for failing to push through the productivity improvements recommended in the 1989 Priestley Report; and for generally poor management and bad staff relations. It also suggests that the Birmingham Royal Ballet should, in time, become a wholly separate organisation.

But Warnock acknowledges the pre-eminent position of Covent Garden; generally approves of the artistic performances in the past season; and confirms that the Royal Opera House should continue to receive substantial public funding.

As well as the Arts Council investigation, the Royal Opera House asked the consultants Price Waterhouse to conduct an independent investigation into its working practices. Its findings do not greatly differ and it recommends cost savings of over £1m a year. The Board has set up a sub-committee which will study in detail the two reports and come up with conclusions and recommendations in the near future.

There is one glaring area of dispute between the Royal Opera House and the Arts Council. The Warnock Committee considered that Covent Garden's large scale £250m redevelopment plan, which will involve the Opera House raising £90m and closing the house for at least two years, should be abandoned in the face of the collapsed property market and the current financial crisis of Covent Garden. It suggested a less ambitious project, sufficient to improve the audience and dangerous back stage conditions.

But the Board intends to carry on with its redevelopment appeal. It will quietly try to get pledges from business and individuals before approaching the Government for a top-up grant, presumably from Lottery money. Jeremy Isaacs will wish to get the closure and rebuilding programme settled before his reign ends.

The Arts Council has to a great extent

let the Royal Opera House off the hook. It approved the summary of the findings of the Warnock report released yesterday but has made it clear that much of the report's content was more highly critical. It is adamant that unless the Opera House eliminates its deficit over the next three years the Arts Council will reduce its subsidy. It will expect substantial management changes at Covent Garden in the very near future and a much greater commitment to efficiency and economy.

After all the fuss of recent months it will be surprising if the Royal Opera House does not realise that it has been given one last chance to put its house in order. But the key issue still does not seem to be grasped. Covent Garden is under-funded in comparison with every other leading European opera house. That is why it has been forced to raise seat prices to unacceptable levels in recent years. There is nothing in the Warnock summary which relates to seat prices. These can only be reduced if the Arts Council gives more subsidy or if it accepts a lower level of performance.

Price Waterhouse suggests that in future some of the Arts Council's subsidy should be earmarked for reducing seat prices. That at least approaches the heart of the matter.

Antony Thorncroft

## Women on the college walls

Artists brighten up New Hall, Cambridge

Few who have dined in an Oxbridge college beneath the fearsome and dyspeptic stares of several centuries' ranked portraits, mostly of college dignitaries, will have been particularly uplifted by the experience. Most of the pictures are cross-looking, blackened and dingy. Almost all are of and by men.

But fix an invitation to lunch at the women's college of New Hall in Cambridge, and a very different scenario awaits. For a start, on your way to the dining hall you will pass a waist-high pink saucen in the grounds. It is made by Judith Cowan, and is one of more than 70 pieces of 20th century art by distinguished women artists which now enliven the austere geometry of the college.

The domed dining hall itself is a dramatic backdrop for works by Mary Kelly, Sophie Ryder and Vivien Blackett, among others. In the recesses behind the low stage, Evelyn Williams' painted relief of an anguished woman lying awake in a bed, 'All Night Through', looks like a large ivory altar to the trials of womanhood.

What is going on? A year ago, the college walls were bare, except for a few pieces of

work on loan (all of which were by men). In a move not only to brighten the place up, but to present a positive image of it as a women's college, the idea was mooted a year ago that the college should approach leading women artists around the country and ask them to donate a piece of work.

The response to the President's letter was massive. Christopher Stevenson, the bursar, estimated a five per cent refusal rate "and some of those were our fault because we sent the letters to the wrong addresses". Maggi Hambling was one of the earliest to commit herself. Her painting 'Gulf Women Prepare for War' was not done specifically for the college, "but", she says, "I just had this strong feeling that it was the right one for them. I painted it in 1986-87 after I saw a picture in the paper."

"I was deeply shocked by the image of those women in clothes which I associate with a nun's habit, holding rocket launchers. I'd never seen the desert but I knew it was pink; I deliberately made it the colour of women's make-up."

But although much of the work on display does deal with women's roles, women's bod-

ies, it would be misleading to herd all the donated works into a feminist questioning of gendered identity. Hambling would not welcome the feminist label: "I'm an artist and I happen to be a woman".

Why such a startlingly positive reaction to the project? As Ian Shaw, a Fellow of the college, explains: "The lesser known artists were being offered a platform for their work. The famous names were simply doing the college a favour, but we saw a snowball effect, as those who had refused at first heard who else was getting involved and asked if they could be included too."

So prestige has become a consideration - the collection's size and specialisation make it unique in Britain. But there are other factors significant for the working artist. The works are promised permanent showing, in carefully chosen spots around the college; we generally like to ask the artist to come and pick a site, says Christopher Stevenson.

And - unlike work in many major galleries, these pieces will never be consigned to the storeroom.

Faith Glasgow



Vienna's contemporary music festival, Wien Modern, runs from October 24 to November 27. This year's composers are Luigi Dallapiccola, Hans Werner Henze, Iannis Xenakis and Kurt Schwertsik. Among the highlights are two concerts by the London Sinfonietta conducted by Elgar Howarth, a Kammeroper production of Henze's 'Edward Bond opera The English Cat' and a performance of Henze's Seventh Symphony by the Stuttgart Radio Symphony Orchestra.

Claudio Abbado's concert with the Gustav Mahler Jugendorchester on Oct 31 will be preceded by an open rehearsal. Ingo Metzmacher will conduct a concert performance of Dallapiccola's one-act opera 'Il prigioniero', Christa and Kurt Schwertsik will present a recital of Schwertsik songs and there will be two concerts by members of the Ensemble InterContemporain. Heinz Holliger, Peter

Estro, the Arditti Quartet, the Arnold Schoenberg Chorus, the Vienna Symphony and Austrian Radio Symphony orchestras are among the other artists and ensembles at the festival. Information and booking from Konzertbüro, Leinhardtstrasse 20, A-1030 Vienna, tel 712 48960. This year's Wexford Festival (Oct 22-Nov 8) offers another tantalising mix of neglected opera. Albert Rosen conducts Mascagni's three-act opera 'Il Piccolo Marat' (1921). Jean-Claude Auray produces Marschner's romantic opera 'Der Vampyr' (1828) and Gilles Havergal directs 'The Comedy of Errors' (Gill Equivoque, 1786), an opera buffa by Stephen Storrance, an English composer of Italian descent. There will also be a performance of The Dream of Gerontius on Oct 25 and an orchestral concert on Oct 26, both featuring the Ulster Orchestra. Information and booking from Theatre Royal, High Street, Wexford, tel 53-22144.

### EXHIBITIONS GUIDE

**AMSTERDAM** Stedelijk Museum Sigmar Polke (b1941): 30 paintings and installations by the German pluriform artist from the years 1964-88, including some using experimental materials like iron oxide and paints with iridescent interference colours, by which the image alters by degrees as

the viewer changes position relative to the painting. Ends Nov 29. Also Peter Halley: recent work. Ends Nov 1. Daily Van Gogh Museum Felix Vallotton (1865-1925): retrospective of the Swiss Post-Impressionist painter who joined the Nabis. Ends Nov 1. Daily **BERLIN** Nationalgalerie Art in Germany 1905-37: more than 140 paintings and sculptures by 82 artists, including Dix, Klee and Munch. Ends Jan 3. Closed Mon and Tues **BRUCKE Museum Painting and Sculpture of the Brücke:** works by Kirchner, Schmidt-Rottluff and other members of the early 20th century group of artists based in Dresden. Ends April 4. Closed Tues **Alte Museum The Scandinavians and Europe 800-1200.** Ends Nov 15. Closed Mon **DRESDEN** Albertinum Fritz Winter (1905-76): paintings and drawings by one of the founder generation of the Bauhaus, banned by the Nazis. Ends Nov 1. Also August Kotsch (1838-1910), master of photography in Dresden. Ends Nov 1. Closed Mon **LONDON** National Gallery Saint Jerome: the latest in the Gallery's Themes and Variations series traces the image of the fourth century scholar and polemicist in more than 30 altarpieces and domestic devotional paintings

from the 14th to 17th centuries. Ends Dec 13. Daily **Royal Academy of Arts Sacred Art of Tibet.** Ends Dec 13. Also Alfred Sisley retrospective. Ends Oct 18. Daily **Hayward Gallery Art of Ancient Mexico.** Ends Dec 6. Daily **MADRID** Centro de Arte Reina Sofia An exhibition inaugurating the museum's permanent collection, featuring Guernica and 19 other Picasso works, 24 by Dalí, 17 by Miro, La Corbusier's 'The Fall of Barcelona' and more than 300 other major 20th century paintings. Closed Tues **MANCHESTER** Whitworth Art Gallery Avant-Garde British Printmaking 1914-60: 80 of the British Museum's most important and innovative prints produced this century. Also into the 60s: a look at how painting and sculpture reflected the radical changes in British society in the 1960s. Ends Oct 26. Closed Sun **NEW YORK** Museum of Modern Art Henri Matisse: 400 works, including 300 of the most important paintings and a generous selection of sculptures, drawings, paper cut-outs and prints. Ends Jan 12. Closed Wed (call Ticketmaster 212-307 4545) **Metropolitan Museum of Art** Rivera: 40th anniversary retrospective. Ends Nov 29. Also Rene Magritte: 150 works by the Belgian surrealist. Ends Nov 22. Closed Mon **Guggenheim Museum The Great Utopia:** the Russian and Soviet

Avant-Garde 1915-32. Ends Dec 15. The SoHo site has the set of murals which Chagall painted for Moscow's Jewish Theatre in 1920. Ends Jan 17. The main museum is closed on Thurs, the SoHo site on Tues **IBM Gallery Christopher Columbus and the Spanish Exploration of the Indies.** Ends Nov 7. Closed Sun and Mon **PARIS** Grand Palais Picasso et les Choses: 150 works from the Blue Period. Picasso's near-fetishist attitude to objects makes his still-life paintings shout in indignation, changing a jug into an image of a woman's body, or a bicycle saddle and handles into a bull's head. Ends Dec 28. Also The Etruscans and Europe: pottery, bronzes, wall paintings and jewellery illustrating the harmonious civilisation which formed a link between ancient Greece and Rome. Ends Dec 14. Closed Tues, late opening Wed (ave du General Eisenhower) **Espace Electra** The Meeting of Two Worlds through the Eyes of Haitian Painters. Ends Oct 17. Closed Mon (6 rue Racine) **Centre Georges Pompidou** Manifeste: 7,000 square metres given over to a multi-faceted exhibition covering the past 30 years of creativity in visual arts, video, cinema, architecture and design. Ends Nov 8. Closed Tues **ROTTERDAM** Museum Boijmans-van Beuningen Impressionism: an

exhibition drawn from the museum's own rich collection of French Impressionists, with paintings by Gauguin, Signac and van Gogh, drawings by Cézanne, prints by Toulouse-Lautrec and Bonnard and sculptures by Degas, Renoir and Rodin. Ends Nov 29. Also Dutch Lace Schools from 1850 to 1940. Ends Oct 18. Closed Mon **STOCKHOLM** Nationalmuseum Rembrandt and His Age: an exhibition of 190 paintings of the Dutch master and his large circle of pupils, based on the Museum's own collection. These include The Conspiracy of the Batavians under Claudius Civilis, a self-portrait on copper and Simeon in the Temple. The exhibition also includes important works borrowed from the Louvre and other major museums. Ends Jan 6. Closed Mon **TEL AVIV** Museum of Art Bruce Nauman: 80 prints, plus several new works and videotapes (in Helena Rubinstein Pavilion). Ends Nov 21. Also Andy Warhol: more than 100 works, plus 50 photographs by Christopher Makos. Ends Oct 27. Daily **VIENNA** Albertina The English School: 138 drawings and watercolours by three centuries of British artists, selected from the Albertina's collection. Ends Nov 8. Daily **Kunsthaus Caricature and Satire:** 500 years of pictorial

comment, including work by Goya, Picasso and Magritte. Ends Oct 18. Daily **WASHINGTON** National Museum of Women in the Arts Audrey Flack: a retrospective 1950-90 including still lifes, portraits and large-scale sculptures. Ends Dec 17. Daily **National Museum of American Art** The Art of Romare Bearden 1900-87: 140 paintings and collages illustrating the culture of African Americans through changing styles from modernism to abstract expressionism. Ends Jan 3. Also Ralph Eugene Mealyard and Helen Levitt: retrospectives of two leading photographers. Ends Oct 18. Daily **Textile Museum** Textiles and Text experience in south east Asia: 100 pieces illustrating how textiles function for the individual in religion and in the service of the monarchy. Ends Jan 3. Daily **Renwick Gallery American Crafts:** 120 objects spanning the development of functional and sculptural craft traditions of the 20th century. Ends Jan 10. Daily **National Gallery of Art** Stieglitz in the Darkroom: 75 prints illustrating the art of American photographer Alfred Stieglitz (1864-1946) from the early 1890s to the 1930s. Ends Feb 14. Also Art of the American Indian Frontier: 150 objects produced by Woodland and Plains Indians in the 19th century. Ends Jan 24. Daily



Friday October 2 1992

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Joe Rogaly

# Picking up the pieces



The question of the hour is not "Will Mr. Norman Lamont resign?" It is: "Can Mr. John Major recover his authority?"

Major has started making peace with Germany, and he has stuck his neck out over Maastricht



Not in the centre of the road (where, one of his colleagues recently remarked, he attracts bullets from both sides), but at the head of one of the two warring Tory factions. His choice can only be the so-called "pro-Europeans". To go the other way would be a negation of everything he has said since coming to prominence. In short, Mr Major must take on the Europhobes, the disgruntled Thatcher-worshippers, and the loony right and disarm them.

To be fair, the prime minister tried to do something like that in the House of Commons last week. But his presentation was so weak, and the statements of intent so hedged about with prevarication and placatory sentiments, that it was to no avail. This is a consequence of his characteristic way of doing things. He is a technocratic salesman. He goes into detail. He looks for deals. He seeks to accommodate various points of view. One of his strengths is that he is also stubborn. Last night he said flatly that he would bring the Maastricht ratification bill back at the end of the year. He may have done pencilled-in deals with the Danes, Germans, French and Dutch, along the lines suggested by the foreign secretary yesterday. A clause on subsidiarity and a statement of intent on how the Commission and the Council of Ministers will work in future may be seen as the magic solution.

This patient methodology has seemed to work in the past, and may again this time. But some of his achievements are beginning to unravel. Last year, after a period during which he was accused of "dither", Mr Major produced the council tax to replace the poll tax. It did not take us straightforwardly back to domestic property taxes, but contained some head-tax elements to win over the recalcitrant right. Some ministers now fear that it will be a disaster when it is introduced next year. A second coup was Mr Major's unexpected election triumph in April. He deserves the full credit, but the fruits of victory are already being soured by the Tory right.

He must not make the same mistake again. If he does, he is likely to go down as the prime minister who sank slowly and gradually into failure. If he is truly ambitious, there is no alternative to taking the opposite course, that of the national leader who points to the distant horizon and asks his supporters to follow him. He must stand up unequivocally for Europe, for the ratification of Maastricht and for the eventual return of the pound to the exchange rate mechanism. If he does so, he certainly risks defeat. It is, however, his best chance. Next week in Brighton we will see if he takes it further than he did last night.

client to shame him out of office. That could take place if the Maastricht ratification bill was brought back to the House without adequate preparation, but the Whip in Mr Major will surely prevail. If he knows he is going to lose so many votes, he will not start the battle. These are, however, picaresque considerations. Both as prime minister and as current president of the European Community Mr Major has to build his reputation piece by piece. Unfortunately for him, the pieces are scattered across a continent. As he well knows, Britain is not an island; it is

As the prime minister well knows, Britain is not an island; it is merely surrounded by water. What Chancellor Kohl, President Mitterrand or Mr Schlesinger say or do is as much a part of British political life as the pronouncements or actions of an English cabinet minister, or a Scottish leader of the opposition. What British politicians say at home must be the same as what they say when abroad, and vice versa. Failure to remember this carries a heavy penalty, as Mr Lamont is learning. In short, a British prime minister has to conduct himself as a European statesman at all times. If he does not, he will be crushed between the demands of Europe and the demands of his local electorate. Mr Major must therefore face down the internal squabbles of the Conservative party. That is his only option if he is to serve both his country and the continent to which it belongs. As a first step, he must make peace with the German government and the Bundesbank. This does not mean grovelling to either of them. A simple acknowledgement of the need for friendly discourse and an offer to bury the arguments of

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Major and government should resign

From Mr Christian Dummert.

Sir, Never before has a UK government so blatantly misled its own people, world financial markets and, most horrifically, the European Community over which it presides, as during the build-up to the latest devaluation of sterling. John Major and his government should resign and call a general election.

By its own admission, the Conservative party alone is the party that understands financial markets and believes in the unrestricted movement of capital and the merits of free trade. And, by that, it confesses to knowing how large a run on the pound could be.

In case one were tempted to forgive the chancellor a certain amount of ignorance, one

might care to remember that, a week prior to our voluntary suspension from the ERM, Finland, Sweden and, above all, Italy witnessed colossal currency flows that savaged their financial markets. So Messrs Major and Lamont knew exactly what they would be faced with and were not prepared to do everything necessary to defend the pound.

If they had been prepared, they would have followed the Bundesbank in raising rates half a point earlier in the year. Failing that, they would have raised rates when their ERM Ecu divergence indicator went through the critical -75 level. Finally, they would have hiked rates 50 basis points on the morning following the lira devaluation, when the Ger-

mans wrong-footed the markets by shaving the Lombard rate a mere quarter of a point. But the government never had any intention of raising rates for an indefinite period to protect the pound. Not once did Mr Major or Mr Lamont say he would raise rates.

This government could not bear a painful rise in mortgage repayments and so a last-ditch "we-tryed-everything" strategy was hatched. The plan was to defend the pound with borrowed money and to jack up rates as a last resort, knowing full well that responsible home-loan lenders would not follow suit.

Unfortunately, when faced with death, there is no distinction between bravery and fear. When this government realised

that the final nail was about to be hammered into the coffin of its economic policy, it pretended to go down with a spirited fight.

There has been much talk of speculators during this sad affair, but it is unlikely they played much part in the downfall of our currency. Aware of the government's lack of will power, fund managers, corporate treasurers and foreign investors lost faith in them and more crucially in the pound.

The only speculators on the horizon were a beleaguered Bank of England and a humiliated UK government. John Major should now resign.

Christian Dummert,  
8 Chertion Court,  
107 Burnt Ash Hill,  
Lee, London SE12 0AR

### Nigeria fully committed to Opec

From Mr Taiwo Idemudia.

Sir, Neil Buckley ("Once again Opec shoots itself in the foot", *Commodities and Agriculture*, September 22) refers to a suggestion by Mr Vahan Zanyan that "larger producers such as Nigeria and Venezuela might also be tempted to follow Ecuador" ostensibly out of Opec. This could not be further from the truth.

Nigeria does not see itself as a "weak and uninfluential member of Opec who just turns up, takes a lot of abuse from the Gulf countries and goes home". Having provided the Opec conference president for 11 of the last 15 terms, Nigeria has played a leadership role.

The Nigerian minister of petroleum and mineral resources, Dr Chu S P Okongwu, stresses that Nigeria remains fully committed to Opec, its objectives and its strategies. He says that at no time did Nigeria consider changing its status within Opec, much less withdrawing. Taiwo Idemudia, national representative to Opec, Nigerian National Petroleum Corporation, 19 Warwick Road, London SW1E 5ER

### When traders become 'speculators' - and who are they anyway?

From Mr Michael A Keeley.

Sir, Must we continue to endure the nonsense of hearing politicians and commentators describe currency fluctuations in terms of perverse speculators who undermine policies of virtuous governments and mount bloodthirsty attacks on weak currencies?

Traders deal to make money or avoid losses, not to make expensive political points. It makes sense to sell a currency down to the level indicated by the fundamentals, but dealers have no incentive to sell below this point. Equally, pension funds and other investment institutions would be risking justified criticism if they failed to get out of currencies which appeared overvalued on the fundamentals. They have no

patriotic duty to incur losses to maintain the currency at a particular level.

Politicians who are fond of extolling the virtues of the free market are often less than enthusiastic when market forces deliver results which are not to their liking. Traders then become "speculators" and enterprise becomes "greed". The French finance minister has even reminded us of the dire fate of speculators during the revolution. He would be better advised to threaten the return of the guillotine for supporters of such market distortions as the CAP.

Until a single currency becomes economically and politically feasible, markets should be allowed to do their job. *Vive le marché libre!*

Michael A Keeley,  
senior lecturer,  
Department of Finance and Accounting,  
Glasgow Polytechnic

From Mr Mike Shilling.

Sir, Who are these "speculators" that everyone has started whingeing about? Are they the young men in shirt-sleeves doing a job of work for the leading banks, to provide the markets without which British industry would suffocate?

Or are they the Treasury officials spending vast sums in an attempt to force those markets to move against their natural tendency - an outrageous gamble against the odds?

Mike Shilling,  
2 Loveday Road,  
London W13 9JS

### V-2 rocket pioneers guided by space-age dream

From Mr H. Kromer.

Sir, Why are the British furious about the commemoration of the V-2 rocket? To me, they seem to have lost the ability to take an unbiased view of that fantastic technological breakthrough.

I am proud of the fact that inventors and engineers from

my country opened the gate to space technology and the landing on the moon. As early as the 1930s the ingenious Dr Werner von Braun dreamt of the space age and - to put it bluntly - the V-2 was an aunt of the famous Saturn V b.

Those pioneers were guided by space enthusiasm and not

by the idea of bombing the British capital.

I think you would have to concede that Sir Arthur Harris did not have that dream when he was bombing women and children in Dresden. Hermann-Josef Kromer, Im Edle 11, 7930 Ehingen 2, Germany

## OBSERVER

### Honourable mention

Can anyone remember the last time the chairman of a big international bank and a bunch of his non-executive board chairs resigned because they had let the side down?

True, career bankers sometimes get the chop for making too many dud loans or overvaluing acquisitions. But it is almost unthinkable for big-wig non-executive directors to take the rap as well.

Hence the rarity of the boardroom exodus at Australia's troubled Westpac Banking Corporation. Chairman Sir Eric Neal, and four other members of the antipodean corporate establishment, have banded in their notice. Many of Westpac's problems can be blamed on bad management, but they occurred during the departing board's watch. So the five have done the honourable thing.

What a pity that similarly placed non-executive directors of big London clearers or New York money centre banks are so reluctant to follow the Australian example.

### To sum up...

Pity the MPs on the House of Commons Social Security Committee, chaired by Frank Field, as they wade through the enormous amount of technical information thrown up in their investigation on behalf of the aggrieved Maxwell pensioners.

What they really need is an accountant to help them interpret all the figures and ask the right questions of those summoned into their presence. They could also use some assistance with the answers. The only problem is that

among those being summoned are many firms of accountants. Indeed, after excluding the auditors and advisers to the Maxwell empire before its collapse, the administrators, receivers, liquidators and bankruptcy trustees following in its wake, and those on secondment to the Serious Fraud Office, there's barely a single firm left which doesn't have a conflict of interest.

### Knight error

The Sun newspaper, in calling for the resignation of the "Eton-educated twit who runs the Bank of England" yesterday, fell into a common trap. "Sir" Robin Leigh-Pemberton is actually plain Mr and has not been knighted. On past form retiring Governors of the Bank of England leapfrog mere knights and are rewarded with peerages. Given the prime minister's keenness to reform the honours system it will be interesting to see whether this convention survives when Leigh-Pemberton steps down.

### Pet-speak

Called on to justify the superior attitude they take to dog-owners, cat-lovers are apt to say their pets are more individual in character. Not so, however, according to marketing consultant Freddie Marsh, who has sent in a glossary of dog and cat noises in pet-food advertisements around the world. Dogs of different nations vary markedly in their tongues. The Woof-woof of the British, for instance, must seem like Greek to the Spanish who say Bup-bup, let alone to the Ao-ao-saying Portuguese. And surely none of the Europeans could make head or tail of their Indonesian counterpart's Gong-gong.



"The only German he likes is the Queen"

Cats, on the other hand, express themselves everywhere with a close approximation to Miaoow. Admittedly the glossary has Czechoslovakia's cats emitting a marginally eccentric Mhou. But a call to the Czech embassy established that what they really say is Mhou.

### Cheeky

The Ottoman Sultans must be whirling in their graves. Seventy years after the end of the Turkish Empire, it seems that American pop singer Michael Jackson is scheming to assume their long vacant, 400-year-old throne in the Topkapı Palace. Worse still for the Imperial dignity, if Jackson sits down as planned on the seat of Süleyman the Magnificent and Selim the Sot on Saturday, he will be brandishing a profane Pepsi-Cola bottle. The Turkish public is still mulling over the idea which, needless to say, was dreamed up by a pr company as part of Jackson's concert tour of Turkey. Officialdom, in particular,

is believed to be sharply split in its attitudes. On the one hand are those taking a dim view of the whole thing. On the other are those who think that a film clip of Jackson on the Ottoman throne amid dancers and sax players, would be an unmissable opportunity to introduce Turkey's culture to the rest of the world.

### Blow for Punch

Has the fate of Punch, once Britain's best-known humorous magazine, been ordained?

United Newspapers - which owns the title - has been trying to contact Bill Tidy, a veteran cartoonist who lodged a bid for it at the end of August. He has joined forces with Canadian physician John Cocker who, among other things, is publisher of the unlikely-sounding magazine *Punch Digest* for Canadian Doctors.

But with an irony worthy of the old organ, Tidy himself is away in Gibraltar until next Tuesday. Still, Punch, which ceased publication in April, has been around for 150 years. So it can probably wait a couple of days more for resurrection from limbo.

### Erm...

Observer's thanks to The Director magazine for this week's guide to personal financial issues, containing some trenchant advice from Financial Secretary to the Treasury Stephen Dorrell. "If we are to build a world class economy that is able to compete with Germany, Japan and the US, we must match - and surpass - their enviable records on inflation. That is why government will maintain sterling in the ERM and move to the narrow bands in due course at our current central rate of DM 2.95."







# FINANCIAL TIMES COMPANIES & MARKETS

Friday October 2 1992

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## INSIDE

### Saab warns of hard year ahead

The Saab car group of Sweden does not expect to improve on its 1991 pre-tax loss after financial items of SKr2,240m (\$422.6m). "The next twelve months are going to be a very difficult time," warned Mr Keith Butler-Wheelhouse, who took over as chief executive last month. The implication is that Saab could remain in the red for the whole of 1993, which would be its fifth year of losses in a row. Page 20

### German sales help Redland

Pre-tax profits of Redland, one of Britain's biggest building materials group jumped 12 per cent in the first half. Mr Robert Napier, managing director, said the severe downturn in the UK construction market had been offset by strong trading in Germany and improvements in other overseas markets. Page 24

### Success from scrap

Traders are making money from the London Metal Exchange's new secondary, or recycled, aluminium alloy contract even though it will not be launched officially until next Tuesday. Speculators, which buy scrap metal, are expected to be the new contract's best hope of success. The new contract allows speculators to hedge against movements in aluminium scrap and secondary aluminium alloy prices. Page 34

### Allied beer deal approved

Allied-Lyons has won approval from the Office of Fair Trading for a revised beer supply agreement with Pubmaster, the Brent Walker retail arm. The minimum amount of beer that Pubmaster is now obliged to buy has been cut by about half to 100,000 barrels a year. Page 26

### Daf hits back at rumours

Daf, the loss-making Dutch commercial vehicles maker, sought to counter adverse rumours that knocked its shares to an all-time low in early trading on the Amsterdam Stock Exchange. It repeated that it was close to securing Ft 210m (\$130m) in loans from a Dutch and a Belgian bank. Page 20

### Kuwait falls on reopening

The Kuwaiti stock exchange opened on Monday after a two-year closure forced by the Iraqi invasion. A temporary index set up by an independent company suggested that it closed its week 22.4 per cent down. Page 43

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### Chief price changes yesterday

FRANKFURT (DM)		Sun Microsystems	20 1/4 - 3
Wiese		PANOS (PPF)	
Aachen Reg	727 + 30	Wiese	
Baye-Hypo	380 + 11	ASF	381.5 + 12.5
Schweinfurt Lab	315 + 10	Am	778 + 31
Pailla		Bergman	3190 + 100
Auto	500 - 15	Pailla	
Hofmann Pb	817 - 28	Permed Road	411.5 - 38
Reinhardt	800 - 21	Prophet	524 - 39
NEW YORK (\$)		UAP	385 - 12.5
Wiese	24 1/4 + 1 1/4		
General	58 1/4 + 3 1/4		
Pailla	15 - 4		
Glaxo	15 - 4		
Medical Care Am	20 1/4 - 4 1/4		
Software Publ	7 1/4 - 1 1/4		

### New York prices at 12:30

LONDON (Pence)		Pailla	180 - 18
Wiese		Alcon	35 - 3
Asia Property	48 + 4	Allied/Labors	102 - 8
Barclays	348 + 12	BET	280 - 12
Green/Synges	140 + 14	BICC	70 - 21
Eurometals	435 + 15	BIG Group	36 - 7
Forti	148 + 14	BK	45 - 18
How Group	28 + 6	GR Hilda	415 - 17
Per Hilda	357 + 17	Novab	343 - 19
Prophet	108 + 9	Redland	399 - 19
Shell	428 + 12	Savon Trust	11 - 9
South TV	282 + 12	Utd Energy	
TI Group	190 + 17		
Trafalgar	88 1/2 + 29		

## Air France job cuts to reach 5,000

By William Dawkins in Paris

AIR FRANCE, the French state-owned carrier, yesterday provided the latest sign of continuing recession in the world airline industry by announcing 1,500 job cuts and increased losses for the first half of the year.

The job reductions, to take place next year, come on top of the 1,000 jobs shed last year and the 2,500 already planned to go this year and in 1993.

Air France said it had to make

these extra reductions because of worse than expected losses of FF1.6bn (\$310m) in the first half of this year, up from FF1.1bn in the same period of 1991, and a sharp reversal from the FF1.47m profit reported in the second half of last year.

Mr Bernard Attali, the group chairman, said the cuts should restore Air France to break even by 1994.

This is a year later than earlier forecast and follows FF1.4bn of losses over the past two years.

Like its international competitors, the group is fighting a price war, especially on transatlantic routes, which represent 15 per cent of its annual sales, in an attempt to increase its share of sluggish traffic.

It has responded by slashing costs, while attempting to maintain capacity, which is why the latest job losses will be among ground staff.

By the end of next year, the Air France group, including its UTA long-haul subsidiary, will have

lost 5,000 of its 45,000 staff and trimmed FF3bn from its running costs.

The latest reductions will reduce the number of general management staff by 15 per cent, said a spokesman.

Air France said it could not exclude redundancies, for the first time in its history, though staff being made redundant would be offered retraining and a job elsewhere. All its previous job losses have been voluntary or through retirement.

The airline plans to acquire SNCF's 12.3 per cent stake in its Air Inter unit, paying the French national railway an unspecified number of Air France shares.

Air France said this would increase its parent company's capital by FF560m from an accounting standpoint.

Air France said the deal would open the possibility of other shareholders acquiring stakes in Air Inter, which is France's main domestic airline.

## Andrew Taylor and Roland Rudd explain the attraction of a debt-laden conglomerate Eastern raiders start a battle of Trafalgar

Trafalgar House is a debt-laden property developer boasting a ship with a hole in it, hotels with empty rooms and a management reportedly at each other's throats.

Its share price dropped by two thirds in five months, and - say critics - its purchase last year of the Davy engineering business may have cost too much.

So why is Hongkong Land buying a large minority stake?

The answer lies in the potential value locked away in Trafalgar's battered treasure chest of famous names: Cunard, Ritz, Scott Lithgow, John Brown and Davy.

Some of these businesses have lost their sparkle - and the QE2, Cunard's most glamorous cruise liner, is under repair after running aground last month. But if the businesses sold separately, they might fetch more than Trafalgar's market capitalisation of just over \$500m (\$1bn).

This calculation, say observers, lies behind yesterday's dawn raid on Trafalgar's shares by Hongkong Land, a sister company of Jardine Matheson, one of the last of the traditional expatriate-run Hong Kong trading companies.

In a matter of hours, Hongkong Land built up a stake of just under 15 per cent in Trafalgar. It announced its intention of moving as soon as possible to 29.9 per cent, the maximum permitted without triggering a full bid under Takeover Panel rules.

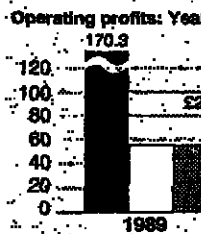
Mr Simon Keswick, chairman of Hongkong Land, and Mr Henry Keswick, chairman of Jardine Matheson, met Sir Nigel Brookes, Trafalgar's founder-chairman, to tell him of their move.

Sir Nigel must have been half-expecting such a visit. The slide in Trafalgar's share price before the raid had left the company conscious of its vulnerability. It has been hinting that it might be prepared to sell its hotel and shipping businesses - which include the QE2 and the Ritz - at the right price.



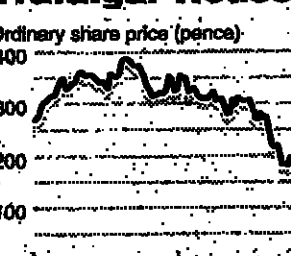
Sir Nigel Brookes, Chairman

Operating profits: Year and September (\$m)

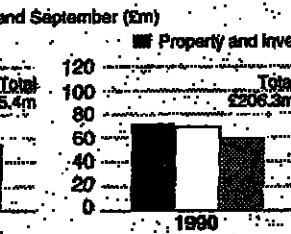


Forecast: Smith New Court

### Trafalgar House



Source: Datastream



Forecast: Smith New Court

That would leave management to concentrate on a core business of construction and engineering, running with a shrunken property operation.

Any benefit this news might have brought to the share price promptly undone by reports that the plan was setting Trafalgar's senior management at loggerheads. Sir Nigel Brookes is said to have faced disagreement from his chief executive Sir Eric Parker, who disliked the idea.

Now Hongkong Land has stepped in, offering a warm but potentially stifling embrace. It has two choices: to leave the management in place to carry out the divestment plan; or, if it grows dissatisfied, to press for management changes. It has already indicated it will ask for seats on the Trafalgar board.

Not surprisingly, Trafalgar's advisers were yesterday indicating that the group views Hongkong Land's actions as hostile. Sir Eric Parker said: "If there was a full bid we would know where we stood. But this in-between situation is unacceptable."

"We are in no mood to change

the board. However, if Hongkong Land get control of 29 per cent of the shares we will have to listen to what they have to say."

A move by Hongkong Land to realise some of the value locked away in a weak Trafalgar House may not be without risk. Trafalgar itself discovered the perils of bargain-hunting last year when it bought Davy.

Trafalgar seemed to be paying a discount price when it agreed to pay £114m for Davy. Since then, however, it has had to inject more than £100m of working capital into Davy, after finding that its problems were worse than it had thought.

As a result, Trafalgar remains highly leveraged. Net debt, including off-balance sheet borrowings, is estimated by analysts at about \$550m, representing gearing of near 90 per cent. Group results for the 12 months to the end of September are expected to include further substantial write-downs against its recession-hit housebuilding and commercial property operations. Analysts estimate that pre-tax

- 1989: Nigel Brookes becomes md of Trafalgar House
- 1983: Company floated
- 1987: Buys Trollope & Colls (construction)
- 1970: Buys Cementation (construction)
- 1971: Buys Cunard (shipping)
- 1976: Buys Ritz Hotel
- 1977: Buys Beavebrook papers
- 1982: Buys Fleet (newspapers)
- 1982: Buys Redpath, Dorman, Long (steel fabrication)
- 1983: Abortive bid for P&O (shipping, construction)
- 1984: Buys Scott Lithgow (ship building)
- 1986: Buys John Brown (engineering)
- 1987: Buys Ellerman (shipping)
- 1991: Buys Davy (engineering)

profits for the period have fallen from £122m to anywhere between \$20m to £100m. Faced by these difficulties, it would be surprising if Trafalgar pays better than a nominal final dividend.

So how much is the business worth? It depends on whether you look at the profit and loss statement or the balance sheet, according to Andrew Mitchell, conglomerates analyst with stockbroker Smith New Court.

He says the group's engineering and construction business needs few fixed assets and is a generous cash generator; in the last 12 months, he thinks, it has generated profits of more than £100m. Assuming earnings of 7p a share and a conservative multiple of 12.5 times historic earnings, this business alone could be worth \$9p a share.

On the basis of 1992 earnings Mr Mitchell has calculated an overall value for the group of 100p a share. That makes Trafalgar look cheap, based on Wednesday's closing price of 60 1/4p for the ordinary shares, and still good value at yesterday's 89 1/4p. However, a look at the balance

## Westpac board members resign

By Kevin Brown in Sydney

THE chairman and four directors of Westpac Banking Corporation, Australia's biggest bank, resigned yesterday in the face of criticism from the markets and financial institutions.

Sir Eric Neal, chairman, Sir Neil Currie, deputy chairman, and three other long-serving directors had accepted responsibility for heavy losses and had debts which had halved the bank's share price.

Westpac's problems came to a head last week when an A\$1.2bn (US\$850m) rights issue closed 72 per cent undersubscribed, forcing the underwriters to take up shares worth about A\$860m. This followed a disastrous first half in which the bank incurred pre-tax losses of A\$2.2bn after writing off A\$2.65bn against bad debts, including a A\$2.1bn write-down of its property portfolio.

Westpac said Sir Eric would be replaced by Mr John Uhrig, chairman of CRA, the mining group 49 per cent owned by RTZ of the UK. Sir James Balderstone, chairman of the AMP Society, Australia's biggest financial institution, was appointed deputy chairman.

None of the departing directors was available for comment. Mr Uhrig said they had resigned voluntarily "on the basis of the need to demonstrate board responsibility". He would not comment on why a number of other long-serving directors had not resigned.

Mr Uhrig said there would be no immediate change in the bank's strategy of cutting costs, improving efficiency and resuscitating its battered public image.

Analysts said the resignations would help stimulate market support for Westpac's shares, which have collapsed from A\$3.87 in August to less than A\$3, about half the level of two years ago.

Westpac has suffered deteriorating losses for the last two years as falling asset prices have exposed the poor quality of many loans and property investments made during a period of rapid expansion in the late 1980s.

The mass resignation follows strong private pressure for tough action from institutional investors, and a campaign against the bank by dissident shareholders and much of the media.

Westpac shares closed one cent higher at A\$2.86 on the Australian Stock Exchange. Background, Page 22; Observer, Page 17

## US election uncertainty delays BA plan for USAir stake

By Charles Leadbeater in Tokyo

Also on the agenda was the right of UK airlines to fly beyond US gateway airports to other hubs. The issue of BA's links with USAir was clearly related, it said.

A delay until after the election would compress the timetable for talks as the agreement says that either party can pull out if the transaction is not concluded by Christmas Eve.

Meanwhile, in Washington, US airline executives launched a campaign against the British Airways-USAir deal.

Mr Stephen Wolf, chairman of United Airlines, said the deal as it stood was illegal because it gave BA control over every significant USAir decision. Even if it was restructured to comply with US law banning foreign control of US airlines, the US should still refuse permission.

The ministry said officials were expected to discuss access for US airlines to UK regional airports.

Joined by Mr Robert Crandall, chairman of American Airlines, Mr Ronald Allen, chairman of Delta Air Lines and Mr Frederick Smith, chairman and chief executive of Federal Express, Mr Wolf said the deal would give BA total access to the vast US air transport market while US carriers were blocked from the UK and European markets.

"To allow this to happen would be the worst mistake our government has ever made in air transportation," Mr Wolf said.

BA responded saying: "They've said it all before. It was the same bleating as before, reinforcing our view that we have made a good deal."

Meanwhile, Lord King said the prospect of buying a stake in Qantas, the Australian state airline which is being privatised was a "quite a good prospect".

## Japanese banks meet capital adequacy

By Robert Thomson in Tokyo

JAPAN'S leading banks heaved a collective sigh of relief yesterday as a combination of slower asset growth, a stronger yen and higher stock prices lifted them above an 8 per cent capital to assets ratio at the close of the first half.

The 8 per cent figure is a virtual obsession for the banks, which have come to regard the capital adequacy standards established by the Bank for International Settlements (BIS) as an important test of their soundness and a serious matter of face.

Sakura Bank, which had been at 7.56 per cent last September, apparently finished this September at around 8.2 per cent, thanks mostly to the surge in stock prices that accompanied recent emergency economic measures.

Most other commercial banks are believed to have closed the half at above 8.5 per cent, while long-term credit banks, such as the Industrial Bank of Japan and Long-Term Credit Bank of Japan, were close to or above 9 per cent. Official figures will be released with profit figures in coming weeks.

Japanese banks are allowed to count some unrealised gains on stocks as capital, but the weakness of stock prices this year had prompted them to find other, sometimes cosmetic, means of improving BIS ratios.

They increased subordinated loans from Japanese insurance companies, which can also be counted as capital, and closely monitored the growth of their assets. Regional banks, some of which have strong capital to asset ratios, reported that com-

mercial banks approached them wanting to sell loans.

The regional Bank of Japan manager said it was sometimes unclear whether these loans had been permanently sold or merely "parked" with regional banks with a view to retrieving them later, if stock prices improved. At the same time, banks strictly limited foreign lending.

Determination to improve BIS ratios comes in spite of absence of sanctions for banks that fail to meet the requirements next March. It would be left to the ministry of finance to act, and in these difficult times, the ministry would be unlikely to punish a deficient bank.

Banks were happy yesterday that ratios were above the embarrassment threshold, but are concerned that stock prices again appear to be drifting lower.

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## INTERNATIONAL COMPANIES AND FINANCE

## Forte falls 43% as sales rise and shares jump 14p

By Michael Skapinker,  
Leisure Industries  
Correspondent

FORTE, the UK hotel and restaurant group, yesterday unveiled interim profits at the lowest end of investors' expectations, warned of a difficult second half, failed to announce hoped-for board changes - and was rewarded with a 14p jump in its share price to 149p.

Pre-tax profits of £24m (£42.7m) for the six months to end-July were down 43 per cent on last year, and Mr Forté, chief executive, warned: "The remainder of the year will not be easy."

The group defied the prediction of some analysts that it would announce the appointment of two new non-executive directors or unveil other board changes, possibly including the

retirement of Lord Forté, the founder and chairman.

Mr Forté said, however, that the company was giving "serious consideration" to the composition of the board. "I would be very surprised if you don't hear something in the next six months," he said.

Although Mr Forté said cost reductions had produced improved August and September profits, Mr Paul Slattery, of Kleinwort Benson, said he thought yesterday's share price increase was overdue. "A lot of people are expecting far too much of a turnaround far too quickly," he said. Mr Peter Hillier, of Barclays de Zoete Wedd, said, however, that the increase stemmed from a belief that trading conditions were past their worst.

Despite the fall at the pre-tax level, trading profits were up 2

per cent to £93m. Sales were £1.36bn, up 3 per cent. The slight improvement in trading profit was achieved despite an increase in the depreciation charge from £43m to £49m. Mr Forté said £28m in cost reductions had helped improve operating margins.

However, interest charges were £61m, compared with £51m last time - a result, Mr Forté said, of substantial recent investment.

The £1.29bn net borrowings at the end of the half-year showed little change from the start of the year. Borrowings at the start of the year had been higher, however, than at the beginning of 1991. Lifting the interest charge.

The interim dividend was maintained at 2.75p on earnings per share down to 1.6p. *Lex, page 24*

## Daf close to securing loans of Fl 210m

By Ronald van de Krol  
in Amsterdam

DAF, the loss-making Dutch commercial vehicles maker, repeated yesterday that it was close to securing Fl 210m (£190m) in loans from a Dutch and a Belgian bank.

The company's assurances were issued yesterday afternoon to counter a string of adverse stock market rumours that had knocked its shares to an all-time low in early trading on the Amsterdam Stock Exchange.

Daf, which is 16 per cent owned by British Aerospace, said speculation that it was facing payments difficulties were totally unfounded.

It also denied that the Dutch Ministry of Economic Affairs, which has been handling the request for a state-backed loan, was opposed to the company's recent moves to explore possible strategic links with foreign industrial partners. Daf is known to be holding talks with both Daimler-Benz of Germany and with Hino Motors of Japan.

Shares in Daf fell by Fl 2.60 to a low of Fl 12.60 in morning trading before recovering to Fl 13.60 mid-session. They later closed at Fl 13.30, down 13.3 per cent on the day.

Daf said that the Fl 100m subordinated loan from the Dutch National Investment Bank would carry conversion rights into ordinary shares and would have a life of 6.5 years. A loan agreement is expected to be signed in the next few days, it added.

It is also close to agreement with NMKN, a Belgian bank, on a Fl 110m non-subordinated loan which would largely be guaranteed by authorities in the Flemish part of Belgium, where Daf owns an axle plant.

Responding to a Dutch press report, a spokesman said he could not rule out that Daf officials had mentioned a higher figure than Fl 100m in their loan talks with the Dutch government, but he added that no written request for additional loans had been submitted.

## TI Group takes charge for Dowty

By Richard Gourlay in London

TI Group, the UK engineering and aerospace company, yesterday said it had set up provisions of £87.1m (£155m) to cover integration costs and asset write-downs following the £525m acquisition of Dowty three months ago.

The announcement was welcomed by institutional investors, who in the past have been sharply critical of TI's acquisition accounting policies. The detailed breakdown and relatively modest level of fair value adjustments helped push TI's shares 12p higher to 282p, recovering some ground lost this week in a bout of pre-announcement apprehension.

TI says it has found no significant surprises in a detailed review of Dowty's operations. The only changes since the bid was launched are that the aerospace business is likely to remain more depressed for longer and global economic recovery has receded further than anticipated.

Mr Michael Garner, finance director, also described the level of provisions as "totally within our range of expectations". More than half the provisions are cash items, rather than asset write-downs, and seen by the company as productive investment.

TI's write-offs mean that net shareholders funds will have increased by only £100m, to

£345m, as a result of the acquisition in spite of the £525m price tag on Dowty. TI argues that this small increase is a result of building a knowledge and service-based business where assets like the team of sales engineers are intangible.

Gross shareholders funds - a measure of the assets which includes goodwill - rise from £715m to £1.23bn as a result of the Dowty acquisition.

"We are buying earnings streams, cash-flow streams and market position and only peripherally the hard edged assets represented by the £100m addition to shareholders funds after write-offs," Mr Garner said.

TI's bank facilities are dependent on the group remaining within covenants based on gross shareholders funds, including goodwill.

TI says its decision to take Dowty back to its old and well-respected international aerospace roots has been well received by its customers.

Dowty has already taken a £25m write-off to cover closure of the Cognito paging business; the information technology business, another digression from Dowty's core aerospace business, has already been sold to Cray Electronics.

TI confirmed that it believed the Dowty acquisition would not dilute earnings materially in 1993.

Background, Page 26

## CCF 11.4% ahead at halfway

By Alice Rawsthorn in Paris

CREDIT Commercial de France (CCF), the large French bank, yesterday confirmed it was considering the acquisition of Charterhouse, the UK investment bank, and announced an increase in first-half net profits.

Mr Michel Pébereau, chairman, said CCF had achieved its 11.4 per cent increase in net profits to FF495m (£103.6m) in the first six months of 1992 from FF444.1m in the same period last year despite the "difficult" economic environment.

He attributed the bank's progress to "prudent" provision policies and cost control.

The announcement of CCF's profits growth comes at a time when other French banks, notably Crédit Lyonnais and Banque Indosuez, have been forced to make steep increases in provisions because of the precarious state of the property market and the rise in business failures.

CCF, like the rest of the French banking sector, has been steadily expanding outside France to counter the competitive state of its domestic market.

The acquisition of Charterhouse, the investment banking subsidiary of the Royal Bank of Scotland, could form part of that. Although Mr Pébereau said yesterday that CCF's

deliberations were at a "preliminary stage".

During the first half, CCF, which has positioned its retail banking operations in France as a service-oriented network, saw net banking income increase by 2.7 per cent to FF4.08bn. Gross operating profits rose by 6.6 per cent to FF1.21bn, mainly because the bank managed to restrict the increase in costs to 1.1 per cent, below France's annual inflation rate of 3 per cent.

Crédit Mutuel, another French bank, expects to produce static profits this year, according to Mr Etienne Pflimlin, chairman. In 1991 Crédit Mutuel made net profits of FF1.33bn.

## Crédit Local lifts first-half profit

By Alice Rawsthorn

CREDIT Local de France, the bank specialising in local authority loans, has lightened the gloom in the French financial sector by announcing an increase in profits for the first half of the year.

Mr Pierre Richard, chairman, said Crédit Local, which saw

net profits rise by 6 per cent to FF669.5m in the first half of this year over the same period in 1991, had benefited from "strong growth in activity despite the difficult economic environment".

The chairman anticipated further growth in the second half of the year, with the final increase in net profits

approaching the upper end of his original forecast of 5 per cent to 10 per cent.

Crédit Local, which last autumn was the first candidate for the government's partial privatisation programme, saw first-half net banking income rise 20.8 per cent to FF1.54bn. Gross operating profits were 16.4 per cent up at FF1.27bn.

## Saab stays pinned in the red

By Christopher Brown-Humes  
in Trollhattan

SWEDEN'S Saab Automobile expects no improvement this year on its 1991 result when it made a pre-tax loss after financial items of SKr2.24bn (£422.6m).

The prediction follows a sharp deterioration in second-half trading conditions and disappoints earlier expectations of a substantially reduced 1992 loss. In the first half, pre-tax losses after financial items narrowed to SKr800m from SKr1.59bn in the same 1991 period.

The 1992 forecast was given by Mr Keith Butler-Wheelhouse, who took over as chief executive last month. He expects the group to remain in

the red for at least the first half of 1993, with prospects for the rest of next year hanging on the launch of a new model, scheduled for introduction in the third quarter of 1993.

"The next 12 months are going to be a very difficult time," warned Mr Butler-Wheelhouse.

The implication is that Saab, which is jointly owned by Saab-Scania and General Motors of the US, could remain in the red for the whole of 1993, which would be its fifth year of losses in a row.

Mr Butler-Wheelhouse said the second-half figures had worsened because of lower sales, particularly in the key US, UK and Swedish markets, and reduced margins.

The group originally hoped to sell 101,000 cars this year but now fears it may only sell 90,000, although this is still up on 1991's 87,500.

He said he aimed to reduce the group's break-even production level from 100,000 units to 70,000.

He promised further rationalisation at the group, which has already been subjected to considerable restructuring over the last two and half years.

New Swedish passenger car registrations tumbled to 10,906 units in September, down 26 per cent from 14,700 units the same month a year earlier, Reuters reports from Stockholm.

The decline follows falls of 26 per cent in August and 6.9 per cent in July.

## SSAB in loss after 8 months

By Robert Taylor in Stockholm

SSAB, the Swedish steel company recently privatised by the Swedish government, suffered a SKr115m (£22.5m) loss - after financial items - in the first eight months of the year, it reported yesterday.

This contrasts with a SKr114m profit for the same period of 1991 and an SKr37m profit for the first four months of this year.

Operating revenues dropped drastically to SKr7.89bn for the

first eight months, down from SKr9.23bn for the same period of last year.

The company blamed the sharp deterioration on its performance in the second four months of the year to the outbreak of the fierce European price-cutting steel war as well as the reduced demand for steel in industry, particularly in Sweden.

Mr Leif Gustafsson, chief executive, said that 1992 had turned out to be a tougher year for the steel industry than

expected. He added that, despite a rationalisation programme that had slashed its payroll by 7 per cent, SSAB would make a small financial loss in 1992 although normally the third four-month period is better than the other periods of the year.

Mr Gustafsson added that the whole of the European steel industry would suffer large losses in 1992 but SSAB had shown it was more effective than others in adapting itself to straitened times.

## Ifil earnings boosted by one-off gains

By Haig Simonian in Milan

IFIL, the listed holding company controlled by Italy's Agnelli family, reported group pre-tax profits of L221bn (£178.4m) in the first half of this year.

Ifil has not previously given a consolidated first-half profits figure. Full-year group earnings in 1991 amounted to L180bn. At parent company level, net first-half profits rose by 18.6 per cent to L58.7bn from L49.5bn.


The group's earnings were boosted by a L162m one-off gain from selling 10 per cent of the Galbani foods group to BSN of France. Ifil sold the shares in Galbani, in which it was formerly an equal partner with BSN, to the French foods group, for around L300m last June.

Stefanel, the Italian clothing group, reported a fall in first-half net profits to L18.2bn, from L19.1bn in the same period in 1991.

The decline stemmed partly from lower extraordinary gains, which amounted to L5.5bn in the first half of last year.

Sales climbed by 10.4 per cent to L215.5bn, while operating earnings rose by the same proportion to L22.2bn.

The group forecast full-year turnover would maintain the current growth rate, taking the total to around L480bn.



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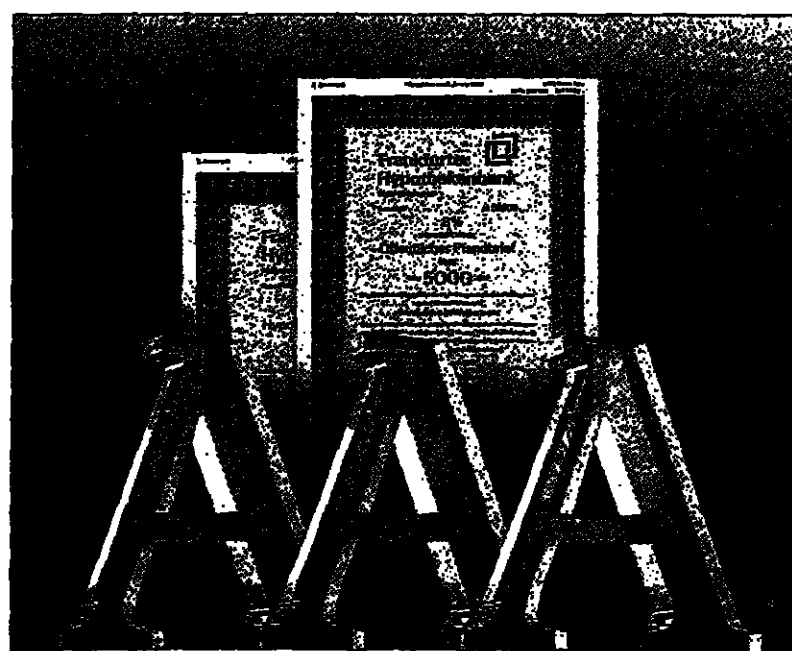
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## Reichmanns sell secret stake in NY development

By Bernard Simon in Toronto

CANADA'S Reichmann family has sold a secret stake in New York's World Financial Centre, acknowledging a hitherto undisclosed partnership between themselves and a company controlled by the Toronto branch of the Bronfman family.

Evidence of the Reichmann-Bronfman partnership in a company called Battery Park Holdings (BPH), which owns 35 per cent of the 7.6m-sq ft World Financial Centre, has sparked a furor in Canada and the US.

Authorities in Canada are investigating whether the investment by Canada Development, a Bronfman-controlled property holding company, in BPH, violated stock exchange disclosure requirements. The investment is worth US\$130m.

Another Bronfman company, Hees International Bancorp, provided a loan to finance the

Reichmanns' purchase of their 50 per cent stake in BPH.

Creditors of Olympia & York, the Reichmann-owned real estate developer which is under bankruptcy protection in Canada and the UK, have responded angrily to the disclosure of the Reichmanns' stake in BPH.

The creditors have gone to considerable lengths to probe the extent of the Reichmanns' business interests in order to generate as much cash as possible for O&Y.

Carena said yesterday the Reichmanns had sold their 50 per cent stake in BPH to Mr Richard Shiff, a Toronto property investor. Terms were not disclosed, but the company which holds Mr Shiff's stake in BPH still owes \$120m to Hees. Carena continues to own the other half of BPH.

The Reichmanns only previously announced link to the Bronfmans was the sharehold-

ings of O&Y and Carena in Trizec, North America's biggest publicly-traded real estate developer.

O&Y's Trizec stake was reduced from 38 per cent to 25 per cent earlier this year as a result of a share issue.

Mr Robert Harding, Hees's chief operating officer, insisted yesterday: "We've done the right thing throughout." He said Hees's and Carena's dealings with the Reichmanns were subject to the same confidentiality requirements as a banking relationship.

Carena earlier hoped that its investment in the World Financial Centre would facilitate a restructuring of Trizec's complex ownership.

Discussions on this restructuring have been suspended since O&Y's financial problems surfaced. O&Y's shares in Trizec form part of the collateral on its C\$13.5bn (US\$10.8bn) debt.

## Enichem falls further behind in first period

By Haig Simonian in Milan

ENICHEM, the Italian state-owned chemicals concern which is one of Europe's leading plastics producers, suffered a group loss of L721bn (\$600m) during the first half of this year.

The result represents a marked deterioration in Enichem's performance, caused by the continuing recession and severe price competition for many plastics because of worldwide overcapacity.

In the first half of 1991, Enichem, now fully controlled by the Eni energy and chemicals holding company, lost L245bn. However, that figure included L294bn in extraordinary gains from the sale to other Eni companies of its Paoletti refining subsidiary.

Enichem, which should shortly receive a L1,000bn cash injection from Eni, declined to give a profits forecast for the year. Officials indicated the cash injection, combined with efforts to cut costs and improve productivity, should contain this year's loss below L1,000bn.

At the operating level, Enichem's results deteriorated sharply, with a L168bn first-half loss, against a L140bn profit in the first half of 1991. However, the group said a better comparison was with the L217bn loss in the second half of 1991 to show the effect of cost-saving measures.

The group said the workforce had been trimmed by over 3,000 people to 34,733 in the past 12 months. Further benefits would come from the co-operation agreement and joint ventures signed with the UK's BP Chemicals earlier this year. However, the financial advantages would only be seen in next year's accounts.

Sales fell to L5,708bn in the first half, against L6,463bn last time. However, this year's figure was in line with the L5,694bn turnover in the second half of 1991.

Enichem's problem remains debts, which rose by 8.6 per cent to L7,677bn at end-June from L7,000bn last December.

## Transformation at Digital pledged

By Louise Kehoe in San Francisco

MR ROBERT PALMER, who yesterday took over at the helm of Digital Equipment, the struggling US computer manufacturer, yesterday pledged to transform the company.

He said he would rationalise the company's product line, eliminate redundancy in research and development and significantly increase the pace at which the company was reducing the size of its workforce in a determined bid to return to profitability.

"Reducing unnecessary

expense is vital and we are looking at every expense, whether large or small." Costs would be reduced by approximately \$1bn, he said.

Mr Palmer was speaking on his first day as president and chief executive, the post he has taken over from Mr Kenneth Olsen, Digital's founder.

He said: "Digital is going to change. It will take time, but we are going to begin today. Digital will undergo a transformation."

"It is going to take time, a good deal of effort, a different management style... It took a long time for us to get our-

selves in this position and it will take some time to sort out."

Digital has reported losses for the past two fiscal years. For fiscal 1992, ending in June, the company recorded losses of \$2.7bn on sales of \$7.7bn while in 1991 losses were \$817m on sales of \$8.3bn.

"The historically high profit margin on hardware and the business model upon which Digital was built are no longer sustainable," Mr Palmer said.

He said Digital would refocus its research and development spending.

"Our plan will be to reduce

and re-allocate funds to support research and development that satisfies customers and provides an appropriate level of return. This will be a cultural change for Digital."

There was overlap and redundancy within Digital's current product line, Mr Palmer acknowledged.

"From now on, we are going to compete with other computer companies, not among ourselves," the company said.

"Digital would have a 'smaller, more focused workforce', he added, and would make cuts in its operations worldwide.

## Compaq attacks Japan market

By Steven Butler in Tokyo

COMPAQ, the US personal computer company, yesterday launched a line of cheap desktop computers in Japan in an effort to lift its almost negligible share in the market.

The launch looked certain to accelerate the decline of PC prices in Japan, which tend to be much higher than in the US or Europe. However, analysts said Compaq's small presence in the market would mean the impact of its lower prices would be slow to be felt.

The computers are almost identical to computers Compaq launched in the US in June, and the prices in Japan only slightly higher.

The main difference is they will be equipped with the DOS/V operating system which can accommodate Japanese language programmes as well as normal IBM-compatible programmes. The computers are strikingly cheaper than similar computers on the local market

and will provide a test case of whether it is possible to build market share in Japan on the basis of lower prices and US-style marketing.

Compaq will, for example, be the first computer vendor to offer a toll-free phone line to give advice to its customers.

The cheapest model, with an Intel 386sx microprocessor and 2 megabits of active memory will sell for Y128,000 (\$1,030), roughly half the recommended price of a similarly-equipped computer from NEC, which supplies over half of the Japanese market.

The actual difference in price will be smaller because high dealer margins for an NEC machine leave room for bigger discounting. Mr Masaru Mural, president of Compaq's Japanese subsidiary, said: "I think this will change the personal computer world in Japan and that is our objective in this market. We are not here to introduce a price war. We are here to expand the market."

Compaq's main competitors in Japan, such as NEC Toshiba did not appear worried by the competition. Mr Katsuhiko Tomita, general manager of NEC's PC marketing division, said NEC had in the past decade brought down the price of computers and this would continue. Mr Steven Myers, analyst at Jardine Fleming Securities, said: "NEC will have to make some response, but in all likelihood they will not have to match Compaq's prices."

Mr Myers said NEC's extensive dealer network, its strong customer base, the wide availability of Japanese software for its proprietary operating system, and its ability to provide extensive networking services for corporate customers would allow it to continue charging a premium price.

Compaq has signed on more than 40 dealers, which have 600 to 800 shops. It has contracts with two Japanese companies to provide on-site servicing.

## Shake-up at IBM's Japanese unit

By Steven Butler

IBM Japan, the Japanese subsidiary of the US computer group, yesterday announced a corporate restructuring to increase the operational autonomy of its marketing divisions.

The company said Mr Takeo Shima, president, would become chairman and chief executive, while Mr Kakutaro Kitashira, vice-president,

would become president in January. Under the restructuring, IBM Japan's general business division, which is in charge of marketing to middle-sized companies and personal users, becomes a wholly-owned subsidiary with a separate profit and loss account.

The services business division becomes a subsidiary. Expanding services to customers has become an important

focus of IBM's efforts to grow in the Japanese market.

The Japanese parent will be responsible for large corporate customers, for IBM's Asia Pacific technical operation, and for general staff functions.

The moves follow the restructuring of IBM's worldwide operations to decentralise group functions into independent business divisions and subsidiaries.

## Continental Airlines gets Esop offer

By Karen Zagor in New York

CONTINENTAL Airlines, a middle-ranking US carrier which has been operating under Chapter 11 bankruptcy protection since late 1990, has received yet another investment proposal, this time from a group of former executives as part of an Employee Stock Ownership Plan (Esop).

The proposal - the fifth in recent months - comes only weeks after Lufthansa, the German national carrier, filed a plan to acquire Continental for \$400m in partnership with Mr Marvin Davis, the Californian financier.

The latest offer of \$25m in equity and \$400m in Esop debt, would leave employees with a 53 per cent stake in the reorganised company.

Creditors would get a 40 per cent tranche and the remainder would be held by senior management and Benefits Concepts of New York, a firm which designs, installs, administers and finances Esops.

Other bidders for Continental include an investor group headed by Mr Charles Hurwitz, a Texas-based businessman, an offer from Mr Alfredo Bresner, whose family owns a considerable stake in Mexicana Airlines, and an offer from Air Canada with another Texan investment group.

The face value of these packages has risen steadily from \$350m to the latest \$425m offer.

## Daikyo to restructure operations

By Emiko Terazono in Tokyo

DAIKYO, a leading Japanese property developer, is to restructure its troubled operations, including its overseas resort business.

A rationalisation plan announced yesterday includes the sale of assets to subsidiaries and lowering prices of unsold flats by as much as 20 per cent to accelerate sales.

The plan confirmed investors' worries over Daikyo's outlook and sent the stock plunging by Y20 to Y700 yesterday.

The company faces a squeeze in cash flow as contract rates have fallen sharply and flat prices have plummeted.

Japan's property-related companies have shaken the Tokyo stock market. However, government plans to set up an organisation to buy land held as collateral by banks, to revive the property market, had restored confidence.

Daikyo will transfer property assets to affiliates and sell Y50bn (\$4.02bn) worth of offices to a subsidiary.

## ITT invests \$680m in insurance division

ITT, the US conglomerate, is to invest \$680m in its ITT Hartford Insurance Group, agencies report from New York.

At the same time, ITT Hartford is lifting its reserves for expected losses, and its parent company said it would take a net third-quarter charge against earnings of \$58m, or \$4.41 a share on a fully-diluted basis.

ITT Hartford will add \$594m, after tax, to reserves to fund expected loss developments in surplus lines and reinsurance business written before 1986, by the Cameron & Colby group based in Boston.

ITT Hartford has also added reserves of \$165m, after tax, for expected legal defence costs associated with environmental-related claims.

The insurance company and ITT Hartford will also add \$177m, after tax, in capital gains in the third quarter.

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## Loss at Banque Worms

By Alice Rawsthorn in Paris

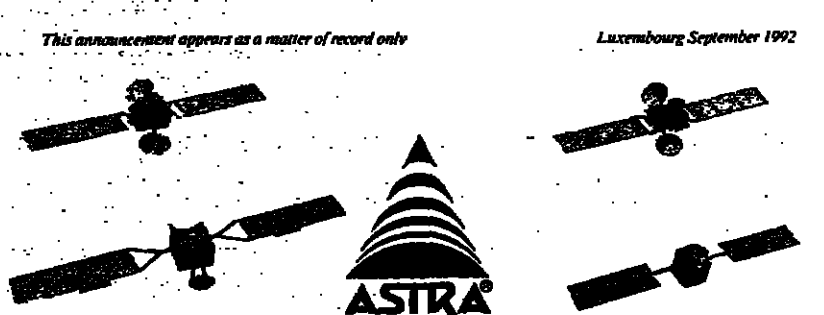
BANQUE Worms, part of the Union des Assurances de Paris insurance group, fell into the red in the first half of this year with a net loss of FF350m, (\$73.22m) against net profits of FF90m in the same period of 1991.

Worms, like other French banks, has been forced to make steep provisions (FF353m in Worms's case)

mainly due to the fall in property values.

● Rémy Cointreau, the French drinks group, announced that Andromède, an investment consortium, has acquired two-thirds of its voting shares.

The future of Rémy, which now has 31 per cent of its voting stock in the hands of the founding Cointreau family, has for some time been shrouded by speculation.



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Data source: Chief Executives in Europe 1990

**FT SURVEYS**

**NOTICE**  
to the holders of  
U.S. \$150,000,000 Junior Guaranteed Floating Rate Notes of  
**FINANCIERE CSFB N.V. (the "Issuer")**

constituted by a trust deed (the "Trust Deed") dated 19th March, 1992 and made between the Issuer, Financière Crédit Suisse-First Boston (the "Guarantor") and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustees for the holders of the above Notes (the "Notes") and a First Supplemental Trust Deed dated 23rd August, 1990 (the "First Supplemental Trust Deed") made between the Issuer, the Guarantor and the Trustee.

NOTICE IS HEREBY GIVEN to the holders of the Notes that:

- (i) the Issuer has requested that the Trustee exercise its power under Clause 19(B) of the Trust Deed to consent to the substitution of CSFB FINANCE B.V., a subsidiary of the Guarantor, in place of the Issuer as principal debtor in respect of the Notes and the interest coupons appertaining thereto;
- (ii) the Trustee, being satisfied that the conditions set out in Clause 19(B) of the Trust Deed have been complied with, has concurred in the implementation of the substitution;
- (iii) the substitution has been implemented by the execution of a Second Supplemental Trust Deed dated 23rd September, 1992 made between the Issuer, the Guarantor, CSFB Finance B.V. and the Trustee and is effective from that date; and
- (iv) pursuant to the Second Supplemental Trust Deed dated 23rd September, 1992, the Guarantor absolutely and irrevocably guarantees to the Trustee the obligations of CSFB Finance B.V. as principal debtor in respect of the Notes in the same subordinated manner as it guaranteed the obligations of the Issuer in respect of the Notes before the substitution was effected.

Copies of the Trust Deed, the First Supplemental Trust Deed and the Second Supplemental Trust Deed are available for inspection at the specified office of each of the Paying Agents.

Dated 23rd September, 1992.

Issued by  
**FINANCIERE CSFB N.V.**  
and  
**CSFB FINANCE B.V.**

**THE KOREA-EUROPE FUND LIMITED**  
International Depository Receipts  
Issued by  
**Morgan Guaranty Trust Company of New York**  
**PRELIMINARY RESULTS**

At a meeting of the Board held today, the Directors of the Korea-Europe Fund Limited decided to recommend the payment of a final dividend of 0.01 cents net per share for the year ended 30th June 1992 on the shares of the Company.

The preliminary results are as follows (subject to audit):

	1992 \$000	1991 \$000
Investment Income:		
Dividends	2,791	2,820
Interest	35	1,149
	2,826	3,969
Depository Interest	35	57
Total revenue	2,861	4,026
Administrative expenses	1,852	1,636
Revenue before taxation	1,009	2,390
Taxation	(498)	(774)
Revenue available to shareholders	511	1,616
Amount shared by dividend	172	551
Earnings per share	2.10 pence	4.99 pence
Dividend for the year per share	0.01 cents	0.01 cents
Net Asset Value per \$0.10 Share	\$4.82	\$4.03

During the year to the end of June 1992, the net asset value of the Korea-Europe Fund rose by 17.8 per cent compared to a fall in the KSE Composite Stock Price Index in US Dollar terms of 16.7 per cent. This performance was achieved due to the re-balancing of many of the smaller stocks in the Fund's portfolio towards the opening of the stockmarket to direct foreign investment.

Annual General Meeting: To be held at the registered office at Bedford House, 31, Jullien's Avenue, St. Peter Port, Guernsey (date to be announced).

Dividend Warrants (subject to confirmation of the dividend at Annual General Meeting): Despatched 18th November 1992.

Payment date: 18th November 1992.


Transfers must be lodged by 2.30 p.m. on 22nd October 1992.

Ex-dividend Date: 5th October 1992.

The Annual Report and Accounts will be sent by mail to holders of registered shares at their registered addresses. Copies of the Annual Report will be available to holders of depository receipts and to the public at the Company's place of business in England: 93 Gutter Lane, London, EC2V 6AS.

Depository: Morgan Guaranty Trust Company of New York, Brussels

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**Guaranteed on an unsubordinated basis by**



**Yorkshire Bank PLC**

In accordance with the provisions of the Notes, Notice is hereby given that for the three month period September 30, 1992 to December 31, 1992 the Notes will carry an interest rate of 9.25% per annum with a coupon amount of £116.26 per £5,000 Note.

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For the period from and including September 30, 1992 to and excluding March 30, 1993, the Rate of Interest is 3.14%, the Interest Amount (per U.S. \$1,000) is \$20.62 and the Interest Payment Date is March 30, 1993.

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October 2, 1992

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## INTERNATIONAL COMPANIES AND FINANCE

## Westpac running out of time to get its act together

Kevin Brown in Sydney looks at the difficulties still facing the troubled Australian bank after the latest upheavals

WESTPAC, Australia's biggest bank, is not known for its sense of irony. But there must have been a few wry grins in the bank's Sydney headquarters on Wednesday when National Australia Bank (NAB) announced it had completed precautionary checks on the books of Bank of New Zealand.

The announcement confirmed NAB will proceed with its proposed NZ\$1.48bn (\$796m) acquisition of BNZ, which will propel it past Westpac as Australia's biggest bank in terms of global assets. Westpac directors, meanwhile, were wondering how many of them would have to fall on their swords to satisfy the markets' lust for boardroom blood.

Westpac has a special place in Australian banking history as the country's oldest bank. But it has paid a heavier price than the other leading banks for the ill-considered dash for growth in which they indulged in the mid to late 1980s.

Westpac's problems came to a head in May, when it wrote off A\$2.65bn (\$1.91bn) against bad debts, of which A\$2.1bn reflected a revaluation of its A\$6.3bn property portfolio. The write-offs left the bank with pre-tax losses of A\$2.2bn for the six months to March, compared with profits of A\$313m a year earlier.

Mr Frank Conroy, managing director, expected the substan-

tial write-off to ease investors' fears about Westpac's exposure to corporate failures and the weak property market. At the same time, Mr Conroy sought to strengthen the bank's balance sheet by raising A\$1.2bn through a 3-for-10 rights issue at A\$3 per share.

However, the rights issue merely compounded Westpac's difficulties. Executives watched in horror as the bank's share price slid from A\$3.87 on the day it was announced to A\$2.99 on the day it closed. Not surprisingly, the issue fell A\$880m short of target after investors took up rights to only 111m of 405m shares on offer, leaving CS First Boston and its sub-underwriters to take up the shortfall.

On a wider front, Westpac has been taking a public relations beating as Australian newspapers and television stations have relentlessly pursued allegations of fraud by bank officials in connection with a controversial foreign exchange loans scheme which left many borrowers heavily indebted after the Australian dollar collapsed in the late 1980s.

Westpac strongly denies criminal activity by any of its staff in relation to foreign loans. But the bank has also been identified by the New South Wales Independent Commission Against Corruption as one of a number of banks and insurance companies which

illegally trafficked in confidential government information on customers.

Against this background, Mr Conroy admitted earlier this week that the bank was aware of concern among institutional investors about the composition of the board. But until mid-morning yesterday, both Mr Conroy and Sir Eric Neal, chairman, resolutely refused to say whether resignations could be expected.

Sir Eric, deputy chairman since 1987 and chairman since 1990, was the main target for a dissident shareholders' group led by Mr Gavin Solomon, a Sydney solicitor, which has gained credibility as Westpac's problems have worsened.

The group also sought the departure of Sir Neil Currie, a director since 1987 and deputy chairman since 1981, and several other long-serving directors. However, there was no pressure for the departure of Mr Conroy.

In the event, the board surprised the markets by announcing the resignation of five directors, a third of the total, including both Sir Eric and Sir Neil.

Westpac shares rose 1 cent on the announcement, to close at A\$2.86. However, few observers expect a significant improvement in the short term because of the large volume of shares overhanging the market and continuing worries about



Sir Eric Neal (left), who resigned as Westpac chairman, is replaced by Mr John Uhrig (centre), who has a solid reputation in mining.



Sir James Balderstone (right) is Westpac's new deputy chairman



the bank's exposure to the deteriorating commercial property market.

Mr Conroy has forecast improved profits in the second half, and conceded that the markets will need to see at least three successive good half-year results from Westpac before the crisis of confidence in the bank can be said to be over. However, analysts say there is still a chance that Westpac may be forced into

further large write-offs.

Mr Scott Hawker, an analyst at Salomon Brothers in Sydney, says: "There is a view emerging that while Westpac was conservative in May when it made those big write-offs, market conditions have undoubtedly deteriorated since then."

"There is at least a chance [of further major write-offs] because they will look very bad, having said they have

sis. Mr Uhrig also had to answer to awkward questions about why other long-serving directors were remaining on the board.

However, Mr Uhrig has built a solid reputation as chairman of CRA, the largely British-owned mining group, and the consensus among analysts was that he and Mr Conroy should be able to convince investors that enough blood has been shed to demonstrate the board's contrition for past mistakes.

That will not be good enough for Mr Solomon, who made clear that he would continue his campaign for a vote on the continued incumbency of all directors at the next annual meeting, due in January. However, he is unlikely to persuade the institutions who own most of Westpac's shares to support a further upheaval.

The only other bright spot for Westpac is that federal government regulations prevent any other financial institution mounting a takeover attempt to take advantage of its weakness. But that will change if, as expected, the conservative opposition parties win the next federal election, due by mid-1993.

If that happens, NAB may be sorely tempted to double its asset base by bidding for its erstwhile big brother. Which gives Westpac about a year to get its house in order.

## Foster's price hits the lees

By Kevin Brown

SHARES in Foster's Brewing Group fell 12 cents to a seven-year low of A\$1.16 in Sydney yesterday, just 6 cents above the striking price for the group's A\$1bn (\$713.2m) rights issue.

Foster's Brewing rights, which allow purchasers to buy one Foster's share at A\$1.10, closed at 7.5 cents each after the first day of trading, compared with a forecast range of between 10 and 12 cents.

Brokers said the market was nervous about the success of the issue because of the failure last week of a fully-underwritten A\$1.2bn rights issue by Westpac Banking Corporation, which was 72 per cent under-subscribed.

The weakness of the market was underlined on Wednesday when Industrial Equity (IEL), part of the Adsteam group, said it had called off a proposed A\$2bn flotation of its Woolworths retailing subsidiary.

Foster's is guaranteed a return of A\$1bn from its rights issue, which is fully underwritten by Potter Warburg, the Australian investment bank, and supported by Broken Hill Proprietary (BHP), Foster's main shareholder.

However, a substantial shortfall in subscriptions could make it more difficult for other companies to find underwriting support for future capital raisings.

Foster's, the world's fourth-largest brewing group, announced the issue two weeks ago when it revealed a net loss of A\$350m for the 12 months to the end of June.

The issue is designed to repair the group's balance sheet after hefty write-offs against property, rural and financial assets, including a A\$1.3bn write-off in 1991-92. BHP recently took a 32 per cent shareholding in Foster's by buying most of the stock held by International Brewing Holdings, a private company controlled by Mr John Elliott, a former chairman and chief executive of Foster's.

## Jardine group's Hong Kong plodder takes a surprise step

Simon Holberton on the company that launched a dawn raid on Trafalgar House

HONGKONG Land may be the plodder in Jardine's portfolio of Hong Kong-based companies, but its capacity to surprise cannot be questioned.

In May, it stunned the colony's financial community when it sold one of its prime office and retail properties to a group of mainland Chinese investors for HK\$3.8bn (US\$492m).

The terms of the sale underlined what a superb deal it was. The Chinese buyers paid HK\$400m up front, with the balance payable in three instalments by March 1993. Until the last payment, Hongkong Land

keeps rental income from the property plus title.

The move hardly dented the company's hold on the best properties in the central business district of Victoria Island - it still owns 4.9m square feet of prime office and retail space - but it did lead property analysts to re-rate the sector.

Most importantly, in light of yesterday's raid on Trafalgar House, it promised to eradicate outstanding debt on Hongkong Land's balance sheet by the end of 1993. The local financial community has been expecting

the company to use its virtually debt-free balance sheet to make a major acquisition.

Given the nature of the company, the most talked of acquisitions were properties in the portfolio of Olympia & York, the troubled Canadian property company. This was given added credence by the presence of O&Y executives in Hong Kong in the past year.

Trafalgar House is well known to Jardine. Both companies operate a joint venture civil engineering and construction company in the colony,

Gammon. Over the past year, however, there have been signs that Hongkong Land wanted to diversify away from its core property, construction and management business.

This year, it is leading a consortium of companies in bidding for the right to develop the ninth container terminal at Kwai Chung, the colony's state-of-the-art container port. The tilt at Trafalgar House is another sign that Hongkong Land seeks a broader canvas.

But its bid to acquire 29.9 per cent of the UK builder will

prompt a number of concerns in Hong Kong.

Jardine led the exodus from Hong Kong in 1984 when it moved its domicile to Bermuda and, more recently, pricked the thin skins of the establishment with its unsuccessful attempt to escape the local regulatory environment for London.

Yesterday's bid will reinforce local cynicism that this is another example of a British Hong Kong company "going home", like HSBC Holding's acquisition of Midland Bank. More seriously, those with a

residential holdings; and, the creation of Jardine Pacific to hold the company's traditional trading businesses.

The difference this time is that in both its bid for a slice of Terminal 9 and its bid for a significant minority in Trafalgar House, the Keswicks are not betting the empire. The Trafalgar investment represents around 9 per cent of the company's net assets of HK\$34bn; its potential stake in Terminal 9 a little less.

In both ventures the company is seeking board representation but not full operational control.

DECLARATION OF DIVIDENDS  
GREEK EXTERNAL STERLING DEBT  
RE-COUPONING

Hambros Bank Limited hereby announces on behalf of the Government of the Hellenic Republic that pursuant to the offers dated 10th May 1992, new coupon sheets for payment of interest accruing and due 1993 and subsequent have now been printed and will be available in Athens as follows:

On and after the 15th October 1992 for the Loans - 5% 1981, 5% 1984, 4% 1987, 4% 1992, 5% 1997, and 6% Stabilisation and Refuges 1928.

On and after the 21st November 1992 for the Loans - 4% 1989, 5% 1990, 4% 1910, 5% 1914, 7% 1924, 6% Public Works 1928 and 6% Public Works 1931.

Talons of Assented Bonds and Funding Bonds may now be lodged with the Paying Agents in order to obtain the new sheets.

PROCEDURE FOR CLAIMING  
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HAMBROS BANK LIMITED LONDON

1. Only the Talons need be lodged where the following declaration is made: "I/We hereby certify that the Talon(s) listed below is/are being presented by, or on behalf of the beneficial owner(s) of the relative Bond(s)".

2. Listing forms are available and must be lodged at Hambros Bank Limited, Stock Counter, 41 Tower Hill, London EC3N 4HA between the hours of 10.00 a.m. - 2.00 p.m. (Saturdays excepted).

PRESCRIPTION OF  
NEW COUPON SHEETS

Hambros Bank Limited has been requested by the Greek Government to make the following additional announcement:

"The Greek Government draws to the attention of the Bondholders who are entitled to receive new coupon sheets that they have to apply for the receipt of such sheets in due time, given that, in accordance with Greek Law No. 5157 of 1931, their entitlement shall be prescribed five years after the 15th October 1992 or 21st November 1992 respectively, that is five years after the dates at which the said coupon sheets became available".

41 Tower Hill  
London EC3N 4HA  
2nd October 1992

SARAKREEK PARTICIPATIONS N.V.  
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NOTICE of the Annual General Meeting of Shareholders to be held on October 27, 1992.

Notice is hereby given that the Annual General Meeting of Shareholders of SARAKREEK PARTICIPATIONS N.V. shall be held on October 27, 1992 at 3.00 o'clock p.m. local time at the offices of the company at Pietermaai 15, Curacao (N.A.) to approve the report of the Managing Director, the annual accounts of the company for the financial year ended on May 31, 1992, the cash dividend for the aforementioned financial year and to discharge the Management in conformity with the company's articles of incorporation.

The official agenda of the meeting may be inspected by all shareholders at the offices of the company and is available upon request.

Amro Trust Corporation N.V.  
Managing Director

Dated: October 2, 1992

Milk Marketing Board  
£75,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period 30th September 1992 to 31st December 1992 has been fixed at 9.00 per cent per annum. Coupon No. 11 will therefore be payable on 11th December 1992 at £114.86 per coupon from Notes of £100,000 nominal and £114.89 per coupon from Notes of £50,000 nominal.

S.G. WARBURG & CO. LTD.  
Agent Bank

## HUNGARY

The FT proposes to publish this survey on October 29 1992. The survey will be seen by leading international businessmen in 160 countries worldwide. If you would like to promote your organisation's involvement in this important audience please contact:

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## FT SURVEYS

TYNDALL GLOBAL FUND  
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DIVIDEND NOTICE

The Directors resolved on 23rd September 1992 to pay a dividend of 2.5 pence per share to shareholders of the High Yield Portfolio on record on 30th September 1992 payable on 2nd October 1992.

By order of the Board

European Bank and Trust  
Limited

USD 150,000,000  
Subordinated Floating Rate Notes due 1997

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from October 01, 1992 to October 01, 1993 the Notes will carry an Interest Rate of 5.375% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, October 01, 1993 will be USD 5,449.85 per USD 100,000 principal amount of Note.



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1st October, 1992



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INTERNATIONAL CAPITAL MARKETS

Germany leads continental European markets higher

By Simon London in London and Patrick Harverson in New York

THE German government bond market led most continental European markets higher yesterday as speculation mounted that the Bundesbank will cut interest rates at its regular bi-weekly council meeting today.

GOVERNMENT BONDS

The benchmark 8 per cent bond maturing July 2002 closed at a yield of 7.41 per cent, down from 7.47 per cent on Wednesday. On Life, the December bond future opened at 90.90 but rose through afternoon trading to reach 91.55 by the close. Volume was heavy at 90,000 contracts.

The Bundesbank yesterday injected DM15.5bn short-term liquidity into the money market at a rate of 8.9 per cent, against a benchmark rate of 9.5 per cent.

Roche completes record \$275m equity placement

By Tracy Corrigan

ROCHE Holding, the Swiss pharmaceutical group, yesterday completed the largest stand-alone equity placement in the US market under the Securities and Exchange Commission's (SEC) rule 144A.

The \$275m issue of 10m American depositary receipts (ADRs) was arranged by Merrill Lynch.

Rule 144A, introduced in 1990, allows companies not registered with the SEC to place tradable securities with qualified institutional buyers.

Roche is also believed to be the first Swiss company to raise fresh equity capital in the US market, according to Merrill.

The issue could point to a new trend as Swiss companies

operations were in the context of very tight conditions created this week as the authorities squeezed interbank rates higher. They pointed out that the central bank's main economic indicators were not pointing to a rate cut.

M3 money supply grew at an annual rate of 9 per cent in August, higher than 8.5 per cent in July and well above a target growth rate of 3.5 per cent to 5.5 per cent. Based on figures from the west German Lander, annual consumer price inflation is expected to be 3.6 per cent for September.

UK government bonds ended sharply lower at the longer maturities yesterday as concern about the government's political problems and uncertainty over the future direction of monetary policy took hold.

The 9 per cent gilt maturing 2008 closed at 97.4, well down from the opening level of 97.9, for a yield of 9.34 per cent. Shorter dated stocks performed better, underpinned by hopes of a cut in UK interest rates.

On Life, the December gilt future opened at 96.23, rose to 97.10 during early afternoon but fell back to 96.18 by the close. Trading volume was light at 30,000 contracts.

Italy government bonds ended sharply lower at the longer maturities yesterday as concern about the government's political problems and uncertainty over the future direction of monetary policy took hold.

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BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week	Month
AUSTRALIA	10.000	100.02	-1.289	9.05	9.10	8.88
BELGIUM	8.750	100.02	-1.289	8.83	8.83	9.13
CANADA	8.500	100.02	-1.289	7.76	7.76	7.20
DENMARK	8.000	100.02	-1.289	9.58	9.58	9.84
FRANCE	8.500	100.02	-1.289	8.77	8.77	9.27
GERMANY	8.500	100.02	-1.289	8.61	8.61	9.16
ITALY	12.000	100.02	-1.289	14.00	14.11	14.02
JAPAN	4.000	100.02	-1.289	4.68	4.75	4.89
NETHERLANDS	8.250	100.02	-1.289	7.78	7.81	8.34
SPAIN	10.000	100.02	-1.289	13.41	13.21	12.91
UK GILTS	10.000	100.02	-1.289	8.50	8.51	9.06
US TREASURY	8.500	100.02	-1.289	8.57	8.58	9.06
EU (French Govt)	8.500	100.02	-1.289	8.35	8.37	8.81

London closing, "Yields" New York morning session. Yields: Local market standard

1 Gross annual yield (including withholding tax at 12.5 per cent for non-residents)

Prices: US, UK in 32nds, others in decimal

Technical Data/ATLAS Price Sources

The market was unsettled by the weakness of sterling on the foreign exchange markets.

The UK currency stood at around DM2.48 by the close in London, from DM2.5175 on Wednesday.

ITALIAN government bonds rallied yesterday on increased hopes that the 1993 budget package will be passed by parliament, and an announcement that the government will ask for approval to borrow in foreign currencies.

On Life, the December bond

futures contract opened at 91.45 but rose to 92.75. On the cash market, the 12 per cent government bonds maturing May 2002 closed at 92.75 from 91.07 on Wednesday, yielding 13.9 per cent.

Analysts said plans to take on foreign currency liabilities suggested the authorities were determined to hold the lira at around current levels on the foreign exchange markets.

SENTIMENT in the French market improved on hopes of a

German interest rate cut with 10-year government paper yesterday matching the rally in bonds. The benchmark 8 1/2 per cent OAT maturing 2002 closed on a yield of 8.61 per cent, from 8.67 per cent on Wednesday.

The yield spread over bonds was little changed at 124 basis points.

The French Treasury successfully auctioned FF12.3bn 10-year and 30-year paper. Bids covered the available stock around two times.

The franc strengthened slightly on the foreign exchange markets, closing against the D-Mark at FF13.38.

However, money market interest rates remained high, indicating continued pressure on the French currency. The Bank of France injected FF10.7bn short-term funds to the money market, but overnight money rates remained at 15 per cent.

SPANISH government bonds fell sharply yesterday following the failure of an auction of government paper but recovered ground in line with other European markets during the afternoon.

The authorities declined all bids at the auction of three, five, and 10-year paper rather than pay higher yields. The auction followed the announcement that Moody's Investor's

Service, the US credit rating agency, would review Spain's AAT debt rating for possible downgrade.

The 10.3 per cent 10-year government bond opened on a yield of 13.27 per cent, but fell back to yield 13.88 per cent by early afternoon. However, a late rally saw bond prices close down only slightly on the opening levels and the 10-year benchmark finished the day at 13.32 per cent.

US Treasury prices rose sharply yesterday on further bad economic news.

By midday, the benchmark 30-year government bond was up 1/8 at 99 1/8, to yield 7.308 per cent. The two-year note was also markedly firmer at mid-session, up 1/4 at 100 1/4 yielding 3.656 per cent.

The news that sparked the early buying was a 15,000 increase in the latest weekly claims for state unemployment insurance. Most analysts had expected a modest fall in claims, not a big rise.

The figures raised hopes that today's important employment report for September would show a further deterioration in labour market conditions, and that the Federal Reserve would respond by further cutting interest rates to help the ailing economy.

On Wednesday, Mr Theo Waligel, Germany's finance minister, outlined his view of a two-speed Europe consisting of "concentric circles", with a nucleus currency based on the D-Mark which he termed the "Europamark".

Although the Bundesbank has long been known for its unfriendly view of the Ecu, the latest developments, at this crucial stage of debate on the path towards European monetary union, seem to stamp out hopes of a resurrection.

The Ecu bond market, which went into a steep decline after the Danes' rejection of the Maastricht treaty on June 2, is now barely traded. Ecu bonds now yield more than 50 basis points above their theoretical value - based on the yields of component currencies.

At this level, banks can asset-swap AA-rated Ecu bonds - from fixed-rate to floating-rate - at a level of about 20 basis points above the London

interbank offered rate. For such a return, there is demand for the bonds as floating-rate assets, which is providing some support for the market. But in the longer term asset-swapping will further reduce the market's liquidity, since such paper is not likely to be traded.

Meanwhile, the UK and France, both committed to issue under Ecu programmes, could be forced to abandon or postpone plans for further auctions, according to some dealers. Financially, such issuance is no longer attractive due to the sharp rise in Ecu yields.

The French Treasury, which stated at the start of the year that it would hold an Ecu auction once a quarter, failed to issue during the third quarter, which ended on Wednesday.

"We are looking for the market to recover somewhat before issuing again," said a French Finance Ministry official, adding that he was confident issuance would resume.

The last Ecu OAT issue, totalling Ecu25m, was in April.

Meanwhile, the Bank of England is due to announce its next Ecu T-Bill tender next week. The T-bill tender on October 13 is due to be followed by a note tender on October 20. But some traders suggested that there will not be sufficient bids. Other dealers said that there should be a stronger bid for the Ecu short-dated T-bills, since there is still some Ecu cash to invest.

The Bank of England declined to comment on the prospects for the tenders.

In the meantime, dealers see little prospect of any return of investor interest. "The Ecu is not going to be the single European currency, and that seems to be the end of the story," said one trader.

The failure of the Yes vote in last month's French referendum on Maastricht to boost the market, has destroyed what may have been the market's best prospect for a revival.

"It's more or less over for the Ecu market," said one trader yesterday. "It was fun while it lasted."



COMPANY NEWS: UK

# Overseas boost for Redland

By Andrew Taylor, Construction Correspondent

PRE-TAX profits of Redland, one of Britain's biggest building materials group, jumped by 12 per cent to £28.5m in the first six months of this year.

Mr Robert Napier, managing director, said that the severe downturn in the UK construction market had been offset by strong trading in Germany and improvements in other overseas markets.

The results were assisted by a £15m contribution from Steeltek, the UK building materials group acquired by Redland earlier this year.

The interim dividend is maintained at 8.5p. Earnings per share fell from 13.1p to 11.6p after taking account of shares issued for Steeltek and increased minorities of £14.9m (£11m), mostly in Germany.

Redland estimated it would achieve savings of £30m a year by integrating Steeltek. Since the purchase the UK aggregate and brick businesses had been merged, Steeltek's headquarters closed and two French businesses merged resulting in 800 job losses.



Robert Napier: UK prospects for rest of year remain poor

Mr Napier said that trading had been excellent in Germany where the group has a 51 per cent stake in Braas the country's biggest roof tile maker. Eastern Germany was benefiting from investment in improved housing. The housing market had also remained buoyant in western Germany. Overall German profits rose by a quarter to £41.1m.

Redland's share price fell 19p to 343p yesterday on fears that growth in German construction may slow next year while

the UK market is expected to remain severely depressed. Profits from other continental European countries also rose sharply during the first half from £13.8m to £20.9m.

The group said that it was working hard to bring Steeltek's French aggregates businesses under control with volumes and profits lower than during the corresponding period last year. Steeltek's Spanish profits were also lower due to a slow down in the Madrid construction market.

The UK market is where Redland has been hit hardest with sales and prices of many of its products sharply lower. Without the contribution from Steeltek, UK profits would have seen a big fall. As it was the decline was restricted to just £600,000 to £19.5m.

Mr Napier said: "In the UK prospects for the rest of the year remain poor although the restructuring of the Redland and Steeltek aggregates and brick businesses will provide further opportunities for cost savings. In Germany, trading continues to be strong and the outlook remains good." See Lex

## Cornwell Parker aided by low interest

By Paul Taylor

CORNWELL PARKER, the furniture and fabrics group, lifted annual profits by 2.6 per cent despite a decline in turnover caused by what Mr Martin Jourdan, chairman, described as "the lowest demand for many years."

Pre-tax profits in the year to July 31 increased to £8.26m (£8.05m) helped by a sharp reduction in net interest payments to £29,000 (£54,000).

Although turnover slipped by 3 per cent to £30m (£32.8m) in "extremely difficult market conditions", Mr Jourdan said about a third of sales came from new products successfully introduced in the last two years.

These products, in both the furniture and fabrics divisions, combined with "stringent management controls" and further cost reduction, helped maintain operating margins at over 9 per cent.

Overall trading profits slipped to £8.29m (£8.59m) with most of the decline coming in the furniture division which bore the £250,000 costs of a management consultancy report on the Nathan Furniture business.

Trading profits in the furniture division fell by 5 per cent to £5.37m (£5.65m) on turnover down 4.1 per cent to £55.5m (£58.2m). However, the division, led by Parker Knoll which increased profits for the seventh successive year, was able to increase market share and maintain operating margins.

The fabrics division posted trading profits of £2.92m (£2.94m) on turnover of £24.2m (£24.6m) and was also able to finance the launch of new ranges and brands "invaluable in the fight for increased market share." After the end of the financial year the group bought Fardis from Osborne & Little to strengthen its position in the French fabrics market.

Earnings per share rose to 13.3p (13.2p); the final dividend goes up to 4p making a total of 5.7p (5.5p).

### COMMENT

During the recession the management has wisely focused on reducing working capital, cutting costs and improving productivity, while still funding the launch of a stream of new products. Once the upturn comes, Cornwell Parker will be among the first to benefit, but with neither the housing market nor high street spending showing any real signs of a pick-up, it is stuck in a holding pattern. The share price peaked at 239p the end of May, but the long-awaited recovery failed to materialise and it has since sunk to 188p. With pre-tax profits expected to total about £8.75m this year, and earnings per share of perhaps 14p, the shares are trading on a prospective p/e of 13.4 and look like a reasonably cheap buy for the optimist.

## Alexon profits downgraded following stock hangover

By Jane Fuller

A SALES fall of about 10 per cent in Alexon Group's main brands cut pre-tax profits by 46 per cent in the six months to July 25.

The slide from £3.82m to £2.08m followed a 7 per cent decline in turnover to £48.7m from £52.5m (or £56.1m including discontinued activities). Sales in the south-east were particularly poor.

And there was further bad news in that Mr Lawrence Snyder, chairman, said unsold stock from the spring and summer - in spite of extending the sale through August - would probably lead to a write-off at the end of the year. The shortfall on expected sales was about £4m.

Analysts typically downgraded profit forecasts by £1.5m to take account of this.

The share price shed 18p to close at 180p, compared with 444p in September last year, not long after the retail group demerged from Claremont Garments (Holdings), the Marks and Spencer supplier.

Ms Ruth Henderson, chief executive, said Alexon ladieswear had performed the worst

with a like-for-like sales fall of more than 10 per cent. Dash leisurewear was down by nearly 10 per cent.

Rastex, aimed at the older, shorter woman and relaunched early last year, had gained 10 per cent and was now approaching a quarter of the business.

The three brands had got off to a good start with their autumn ranges. However, Mr Snyder pointed out that the comparison was against a dreadful September 1991.

He was in *mea culpa* mood, saying the group had got "an awful lot wrong" in the past couple of years. The group had survived the early part of the recession relatively unscathed and its ranges had not been "as fashionable as they should have been". In Dash it had had to broaden the product range considerably to tackle the problem of copying.

He said the stock problem should not recur because the group had ceased to commission so much in advance.

Interest payments amounted to £593,000 (£557,000) and the average overdraft was about £14m.

Fully diluted earnings per

share fell to 4.39p (7.66p). The interim dividend is held at 3p.

### COMMENT

Alexon annoyed analysts six months ago with an unexpected £400,000 pension cushion for its profits, and it has annoyed them again with the stock hangover. This is enough to set hands wringing over the management's credibility. However, the past year's disappointment ought to be seen against a good record over the previous eight years, especially in building up Dash and reviving Rastex since their acquisition in 1988. Much effort has been put into revitalising the products and the group has traditionally been tight on costs. There is no denying that the stock mistake was a big one - and showed that the management had got blasé about sales. The lesson seems to have been learnt. A pre-tax forecast of £7.5m gives a prospective p/e of 12.5. This is at a discount to the stores sector, which it has underperformed by about 60 per cent in the past 12 months. Considering its long-term recovery prospects, it looks cheap and is supported by a yield of nearly 8 per cent.

## Property Trust calls for £2.6m as losses slow

The Property Trust reported sharply increased pre-tax losses of £7.95m for the year to March 31, against £3.14m previously.

The results, which reflected a slowing of losses in the second half, after a deficit of £6.32m in the first six months, were accompanied by a proposed £2.6m rights issue.

The group, which reorganised its capital earlier this year, also confirmed its move to the main market.

It yesterday forecast that, subject to the completion of a property sale, pre-tax profits for the six months to September 30 would not be less than £400,000.

In the 12 months under review, turnover rose sharply to £9.52m (£1.32m) but cost of sales took £11.9m (£285,000) and provisions for lower property values came to £2.36m (£1.3m).

An exceptional charge of £1.75m comprised £895,000 written off an investment property and £1.06m against other investments and loans. Losses per share jumped to 104.7p (56.3p). An extraordinary charge of £78,000 related to costs of the capital restructuring.

Shareholders will be offered three new shares for every two held, at 25p apiece. Payment is in two instalments, with 10p due on acceptance and the balance by next March.

The shares fell 1p to 21p yesterday.

## Abbot's bid for Blystad cleared

The Takeover Panel yesterday cleared a bid by Abbot Holdings for Blystad Group of any breach of its code.

Three directors of Blystad, which is involved in oil services, had complained that there had been an arrangement between Abbot and the three Blystad brothers, who own 65 per cent of the target.

It was alleged that Abbot had agreed not to try to recover immediately a loan of about £2m to a company in which the Blystads were interested in return for their acceptance of the £7.5m paper bid.

An offer document is now expected. The directors who are not part of the Blystad family oppose the offer.

## Kleinwort to take advantage of economic reform in China

By Alexander Nicoll, Asia Editor

KLEINWORT Benson Investment Management has raised \$60m (£38.7m) for a closed-end fund investing mainly in unlisted Chinese companies.

The London-listed fund will take minority stakes, averaging about \$5m, in existing profitable companies which aim to obtain a stock market listing within a few years. Typically, the companies would be rural or township enterprises set up by local communities.

The companies would generally be involved in exports, though the fund was also attracted by the rise in Chinese consumer spending, with foreign investment in retailing recently permitted. Companies which earned domestic cur-

rency can swap it into foreign exchange.

Mr Robin Fox, chairman of the fund and vice chairman of the Kleinwort Benson group, said the stakes would be of 25 per cent or more because enterprises obtaining this level of foreign investment obtained significant tax advantages - usually a three-year tax holiday and a further period of reduced tax.

The fund, to be managed from Hong Kong by Mr Andrew Taylor, aims to take advantage of economic reform in China, which took off again this year and has boosted the types of enterprises in which it plans to invest.

Mr Fox said the best value was to be found in unlisted companies rather than on the Shenzhen and Shanghai stock markets, which were showing

signs of "indigestion" after their hectic rise earlier this year.

The fund's managers will be advised by CIEC Investment Advisers, a subsidiary of CIEC, a leading Chinese financial institution. CIEC is, Mr Fox said, the only Chinese-owned accountancy firm which was allowed to prepare companies for stock market listing. Lack of adequate accounting standards has been a problem for investors in China.

The fund expects not to pay a dividend in the first year, but to do so thereafter. Half of the \$60m is to be paid up and the remainder will be called when the first tranche is 75 per cent invested. Up to 25 per cent of the money may be invested in listed stocks in Hong Kong and China and in Chinese companies outside China.

## Frogmore Estates ahead 36% after fall in property provisions

By Peter Pearce

FROGMORE ESTATES, the property company, yesterday announced a 36 per cent pre-tax profit increase, from £7.11m to £9.7m, in the year to June 30.

With turnover down at £41.7m (£47.6m), the pre-tax rise was struck after a sharp fall to £915,000 (£2.36m) in provisions needed to reduce the cost of trading properties, litigation costs of £1.42m (£525,000) over the 1986 acquisition of Land Investors by BCPH, and interest charges lower at £1.7m (£3.2m).

Breaking out the pre-tax figure further, profits on ordinary activities, including rents and trading, more than doubled from £4m to £9.89m, while losses from the sale of investment properties amounted to £195,000 (profits £3.1m).

Mr Dennis Cope, chairman, said that the advance in the contracted rent roll, from £12.9m to £18.2m, came mainly from acquisitions, rent reviews and new lettings.

Year-end borrowings totalled £45.8m, giving gearing of 28 per cent; this contrasted with £7m at the end of December.

However, Mr Cope said: "The

board will continue to proceed with extreme caution in this unprecedented financial turmoil."

The company continued to expand its joint venture housing activity north of London and within the M25 semi-circle with housing companies Fairview and Rialto as partners. Profits of £3.1m (£1.8m) were made and 365 (180) dwellings sold, mainly to first-time buyers.

The final dividend is lifted by 1p to 11.6p, giving a total of 15p (13.9p), payable from earnings on ordinary activities of 16.4p (7.2p).

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Alexon	3	Jan 4	3	-	10.6
Aida Property	0.65	Nov 5	0.65	-	2
Beckman (A)	3.15	Jan 5	3.15	4.78	4.78
Cornwell Parker	4	Nov 7	3.9	5.7	5.5
Derristown	0.4	Dec 7	nil	nil	nil
Elcom	1	Jan 8	2.3	3.3	4.5
Fortie	2.75	Dec 7	2.75	-	9.91
Frogmore Estates	11.6	Dec 1	10.6	15	13.8
Palmarston	nil	Dec 1	0.1	0.5	1.75
Redland	8.26	Dec 3	6.25	25	25
Time Products	2.75	Jan 8	2.85	-	7.5

Dividends shown pence per share net except where otherwise stated. \*On increased capital.

## GREECE FUND LIMITED

Notice to the holders of the bearer depositary warrants (the "Depositary Warrants") issued pursuant to an Option Agreement (the "Option Agreement") between Greece Fund Limited (the "Company") and Morgan Guaranty Trust Company of New York, Brussels Office (the "Depositary") dated 16 September, 1988 entitling the holders each to subscribe for 20 shares ("Shares") of U.S.\$0.01 each in the capital of the Company.

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NOTICE IS HEREBY GIVEN that the rights of holders of Depositary Warrants to subscribe for Shares of the Company have been cancelled with effect on and from 1 October, 1992. Holders of Depositary Warrants are now able to claim their entitlements to compensation for the termination of their subscription rights by delivering the certificates in respect of their Depositary Warrants to the Depositary at the address given below accompanied by a duly executed order in a form acceptable to the Depositary requesting the Depositary to cause the compensation to be paid to the person(s) designated in such order by way of transfer to a designated account.

### DEPOSITARY

Morgan Guaranty Trust Company of New York  
Avenue des Arts 35  
B-1040 Brussels  
Belgium

2 October, 1992

Greece Fund Limited

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### FT SURVEYS

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**A b 1 5 . O k t o b e r n e u**





## COMPANY NEWS: UK

## OFT approves revision of Allied beer deal

By Philip Rawstone

ALLIED-LYONS has secured approval from the Office of Fair Trading for a revised beer supply agreement with Pubmaster, the Brent Walker retail arm.

The original seven year supply contract, agreed in November last year, has been reduced to three years; the minimum amount of beer that Pubmaster is obliged to buy has been cut by about half to 100,000 barrels a year.

As a result of the revision, Sir Bryan Carsberg, the OFT's director general, confirmed that the 734 pubs which Allied has leased to Pubmaster would be considered free of tied beer supplies.

Because the original agreement required Pubmaster to buy half its beer from Allied, the OFT had previously refused to include the leased pubs among the 2,380 outlets which Allied has to free from the tie to meet the requirements of the government's beer orders.

Pubmaster will now be obliged to take no more than a quarter of its beer supplies from Allied, but with Allied's

Tetley ale and Castlemeine lager being made available throughout Pubmaster's 1,983 pubs, it is expected to continue to buy well in excess of that amount.

Both Allied and Pubmaster may terminate the new agreement by giving nine months' notice any time after September 30 1995. If Allied ends the agreement, however, Pubmaster has an option to revert to the terms of the original supply agreement until 2002.

Mr Roy Moss, chairman of Allied's brewing division, said yesterday: "We are pleased to have settled matters with the OFT and we are confident that the deal will enable both parties to continue to operate effectively in the changing market place."

Mr John Brackenbury, chairman of Pubmaster, welcomed the deal as "an important precedent for the beer industry."

He added: "We wanted a supply agreement with Allied as part of our commitment to extending consumer choice. We are taking a wide range of ales and lagers from a cross-section of national and regional suppliers."

## AAH bids £24.9m for Cahill May Roberts

By Tim Coone in Dublin

THE BATTLE for market share in Ireland's £300m (£320m) pharmaceutical distribution industry took a new turn yesterday, when AAH Holdings made a cash and shares offer for Cahill May Roberts Group.

The offer, on a 10-for-51 basis, is being recommended by CMRG's board and values Ireland's largest pharmaceutical wholesaler at £24.9m, representing a 70 per cent premium over its last traded price of 56p on the Dublin USM.

There is a partial cash alternative of 87p a share. By yesterday evening, a pre-condition of the offer, that directors of CMRG and their families, and Allied Combined Trust, which together hold 54 per cent of the ordinary share capital, accept irrevocably, had been met.

AAH is the UK's largest pharmaceutical wholesaler with annual turnover in excess of £1.3bn. It has wholesale and franchised retail activities in Northern Ireland.

The offer has been triggered by merger talks which began last month between United Drug, another pharmaceutical wholesaler in the Republic, and Alchem in Northern Ireland, which would result in a group with a combined turnover of £1.1bn. CMRG reported turnover of £90m in 1991.

Mr Bill Pybus, AAH chairman, said: "We have been interested in CMRG for some time, but when United Drug decided to merge with Alchem we decided to go ahead with an offer."

Last year, United Drug was awarded the franchise for AAH's Vantage retail activity for the Republic, so its Alchem merger plan would put it into direct competition with AAH's own business in Northern Ireland. CMRG is now likely to take over the Vantage franchise in the Republic.

orders, may be sold as one block or in several large packages.

Tenants and lessees of the pubs likely to be affected have been informed, GrandMet said yesterday.

Following the sale, Innpreneur will be left with 4,360 pubs, taking their beer supplies from Courage.

Of its initial 7,350 pubs, 500 have already been sold, 700 leased free of tie, and 550 transferred to GrandMet's Chief & Brewer estate.

## Inntrepreneur discusses disposal of 1,250 pubs

INNTPRENEUR Estates, the Grand Metropolitan and Courage pubs joint venture, is discussing the sale of 1,250 pubs, worth an estimated £250m, with a number of potential buyers, writes Philip Rawstone.

A management team from Inntrepreneur is understood to be one of the interested parties but no confirmation was forthcoming yesterday.

The pubs, which Inntrepreneur must free from tied beer supplies to meet government

## Asda sells sites and store to competitors for £57m

By John Thornhill

ASDA, the Leeds-based grocery retailer, has sold two development sites and one store to its competitors as part of an effort to reduce its £600m debt mountain.

Safeway paid £23m plus a development site in Huddersfield for two sites in north London and Edinburgh, while Sainsbury has acquired Asda's store in Mere Green, Birmingham for £22m.

The disposals appear to be a reversal of the company's pre-

viously-stated policy. When Mr Patrick Gillam took over as chairman last year he stressed that he would not sell the company's "seedcorn" sites to its rivals, in spite of its desperate need for cash.

Yesterday Asda emphasised that the deal was a one-off and said it had neither the "need nor the intention to sell other successful stores."

It added: "We were offered a very full price and it was clearly in shareholders' interests to sell them."

Although Asda has traded

poorly in recent years there are indications that it is beginning to recover lost ground.

The company delivered an upbeat statement about current trading at its recent annual meeting and the company's share price has begun to pick up as analysts scent a recovery story.

"Their like-for-like sales are currently outperforming the industry average and are far better than expected," said Mr Philip Dorgan, food retailing analyst at Goldman Sachs, the investment bank.

This week the company opened its second Dales discount store at Tipton in the West Midlands and has also recently opened the first of a revised format Asda store concentrating on fresh foods at Stoke.

"We are modestly encouraged by the progress we have made so far as part of our three year recovery strategy," Asda said yesterday.

## Cautious approach improves City's view

TI's £87m charge for Dowty was well within expectations, reports Richard Gourlay

IT TOOK some time to come and an attack of pessimism early this week knocked 10 per cent off the share price, but when TI finally released details yesterday of the provisions related to its June acquisition of aerospace group Dowty, the market heaved a huge sigh of relief.

Coming after rumours of up to £150m of provisions and TI's 1990 run-in with the City over acquisition accounting, the £87.1m figure was modest.

Even taking into account the £25m write-off on the closure of the Cognito paging business, taken in Dowty's last accounts, the provisions appear to be well within market expectations.

What is more, TI appears to have been scrupulous about keeping in line with the Accounting Standards Board guidelines of accepted practice - not surprisingly perhaps as Mr Michael Garner, the finance director, is on the ASB.

Having taken a long look at Dowty, TI has produced a remarkably detailed breakdown of the fair value adjustments.

"I have never seen that level of disclosure by a company," said Mr Sandy Morris, analyst at County NatWest. "TI has set the standard today."

TI's provisions fall into two parts - £48.7m of reorganisation costs and the balance covering asset value adjustments, changes in accounting policies and items such as investment

in improving environmental controls.

It has also said that there will be no more provisions related to the Dowty acquisition - in 1990 TI was pilloried in the City for taking a "second bite" of provisions relating to acquisitions made in 1983.

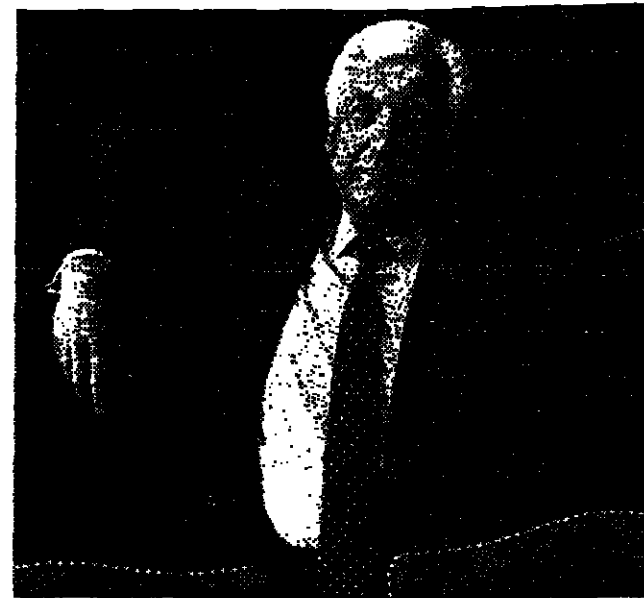
The group has also said that it will use the provisions within two years and all items not required will be released directly back to the balance sheet and not pushed through the profit and loss account, thereby boosting earnings.

The biggest single item in the reorganisation is a £38m charge for rationalisation.

Some £6m of this will be used to reverse some of the recent diversification at Dowty's Singapore operations. The second phase of reorganising Dowty's Gloucester sites will cost £2m and another £7m is allocated to cover integration of TI's Crane, the engineering seals business, with Dowty's polymer division.

Also within the rationalisation category is a £4m charge for relocating the electronic systems business. And £8m has been set aside to cover the run-down of Dowty's group and divisional headquarters, its London headquarters and the amalgamation of offices in Washington.

Another £7.7m covers financial reorganisation. This covers harmonisation of the two groups' taxes, integrating the treasury operations - including



Chris Lewinton, chairman: no more provisions for Dowty

reversing currency and interest rate hedges and modifying bank facilities - and bringing Dowty's financial control systems up to what TI says is a superior standard. Some £2m will cover redundancies in Dowty's main board, at the headquarters and the closure of some group services.

Many of the other fair value adjustments spring from what TI describes as "less than conservative accounting." According to TI, Dowty had to do more than just avoid the negative impact of provisions on earnings. "They were up

against banking covenants, so they had to have one eye out for net shareholders' funds as well," Mr Garner says.

Most controversial will be Dowty's loss-making contracts. Some £12m covers what TI believes will be losses on contracts over the next two years. TI says Dowty had been providing for losses only on those orders covering customers' immediate needs, a treatment that was insufficiently prudent.

TI is also taking a more conservative view of Dowty's stocks. It is writing off £8m of

"surplus spares" which will be scrapped, but has left on the books any spares where there is a realistic expectation of a sale, however distant. There is also the write-off of certain receivables, bringing the current assets adjustment to £11.9m.

A further £4.1m comes under the category of "accounting policies" where TI and its auditors, Price Waterhouse, disagree with Dowty and Arthur Andersen over matters such as the period of depreciating assets like computers and when profits should be taken during the life of long-term contracts.

Mr Garner says that in some instances - in the Marine division, for example - Dowty was not even following its own policies on profit taking. Profits were booked the moment that material hit the shop floor.

Yesterday's announcement is notable on two counts. In the first place, analysts appear to believe that the £87.1m is both reasonable and within expectations.

But, by supplying such detailed explanation, TI may more importantly have laid the ghost of its frictions with the City over acquisition accounting.

TI now has a much clearer run at trying to prove what it has always believed to be the case; that it is building value in its business through good management rather than through clever accounting.

## NEWS DIGEST

## Eleco halved to £1.58m

PRE-TAX PROFITS were halved at Eleco Holdings, the building contracts and contracting group, in the year to June 30.

The decline, from £3.5m to £1.58m, came on sales down from £56.8m to £45.2m. The final dividend is reduced to 1p (2.3p), making 3.3p (4.6p) for the year, on earnings per share of 3.2p (3.7p).

An extraordinary charge of £5.94m mainly represented further losses on the closure of the property development division.

## Densitron returns to profit and dividends

Densitron International, the electronic components maker, returned to profits in the first half of 1992 and is rejoining the dividend list with an interim of 0.4p.

The improved figures resulted from strong sales into Asia by the Japanese company and sharply reduced costs in Europe and the US, the company said.

On turnover lower at £28.4m (£24.5m) pre-tax profits were £370,000, against £401,000. There was a loss for the 1991 year of £377,000. Earnings per share were 0.8p (0.56p).

## Beckman declines 18% to £903,000

Pre-tax profits at A Beckman fell by almost 18 per cent, from £1.1m to £903,000, in the year to June 30. Turnover slipped by £580,000 to £10.8m.

The company said conditions in the textile division continued to be difficult, but it remained profitable.

Stock levels, debtors and overheads continued to be controlled.

In the property division, the company's investment portfolio was almost fully let, with interest payable more than covered by rental income.

A revaluation of investment properties, coupled with the downward revaluation of assets, reduced the revaluation reserve to just under £2.7m. Earnings per share emerged at 5.2p (6.4p). A same-again final dividend of 3.15p is recommended, maintaining the total at 4.78p.

## Anglo-Eastern jumps to £530,000

Anglo-Eastern Plantations, which has cocoa, oil palm and rubber plantation interests in Indonesia, lifted pre-tax profits from £106,000 to £530,000 in the six months to June 30. Turnover was £2.36m, compared with £1.3m.

The company said cocoa production had been about 10 per cent above and rubber production 10 per cent below budget. Average selling prices of palm oil improved significantly, while cocoa and rubber prices remained static.

Earnings per share improved to 1.4p (0.3p). An interim dividend of 0.375p has already been paid.

## Malaya reduces losses to £160,000

Malaya Group, the loss-making Mercedes-Benz dealer which recently came under the control of Lancaster Associates Holdings, yesterday reported pre-tax losses of £160,000 for

the first half of 1992.

Mr Keith Goldie-Morrison, chairman of the USM-quoted group, said the holding costs of its Billingham dealership and the recession had prevented any significant recovery from the £230,000 deficit last time.

Sales rose to £5.65m (£3.4m). Operating profit of £14,800 compared with losses of £50,000 and interest payable took £174,600 (£209,000).

Lancaster gained control of Malaya and injected £3m in new capital under a rights issue in August.

## Lower oil prices leave Pict down

Lower oil prices left net profits at Pict Petroleum down 36 per cent in the year to June 30.

Profits were £2.96m (£4.63m) on lower turnover of £10.8m, against £13.5m. The result was helped by a turnaround from net interest costs of £214,000 to income received of £358,000. Earnings per share were 6.55p (12.56p) after taking account of last year's £12m rights issue.

## Palmerston in loss after exceptional

Pre-tax losses at Palmerston Holdings, the property investor, increased from £2.68m to £5.46m in the year to March 31.

The company blamed exceptional charges of £6.17m, relating to associate companies. The charges included £4.22m relating to the company's share of the revaluation reserve deficits from associates. The final dividend is passed leaving the total at 0.5p (1.75p).

The company is to concentrate on expanding its residential portfolio and the retention of commercial property which

provides secure long-term rental. As part of this strategy the investments in associates will be realised.

The continuing downturn in the commercial market resulted in net asset value falling over the year from 229p to 121p.

Before exceptional charges there was a profit of £709,000 (£2.68m loss) helped by higher rents and charges of £9.57m (£3.7m) and a surplus on property disposals of £5.62m (£3.67m). Losses per share were 19.4p (12.4p).

## Asda Property halved to £1.58m

Depressed residential sales, with lower volume and reduced margins, contributed to pre-tax profits being halved from £3.02m to £1.58m at Asda Property Holdings in the first half of 1992.

Turnover, which fell to £19.2m (£21.7m), mainly comprised £11.4m (£14.7m) in income from sales of trading properties and a 10 per cent increase in gross rental income to £7.12m (£5.49m).

Mr Emanuel Davidson, chairman, said the nature of the company's business would change materially following the disposal of most of its tenanted residential portfolio to the Bradford Property Trust in July. The £26m proceeds were used to reduce net borrowings. Earnings per share worked through at 1.2p (3.4p) and the interim dividend is maintained at 0.65p.

## Increased losses at Waverley Cameron

An inadequacy of working capital following a substantial reduction in its banking facilities was cited by Waverley

Prices for electricity generated for the purposes of the electricity supply and distribution in England and Wales

In England and Wales

Source: Electricity Supply Board, Electricity Supply and Trading  
Starting on 01.01.50 (on 01.01.52)

1/4 hour	1/2 hour	1 hour	2 hours	4 hours	8 hours	12 hours	24 hours
0000	17.70	17.70	17.70	17.70	17.70	17.70	17.70
0030	17.70	17.70	17.70	17.70	17.70	17.70	17.70
0130	17.70	17.70	17.70	17.70	17.70	17.70	17.70
0230	17.70	17.70	17.70	17.70	17.70	17.70	17.70
0330	17.70	17.70	17.70	17.70	17.70	17.70	17.70
0430	17.70	17.70	17.70	17.70	17.70	17.70	17.70
0530	17.70	17.70	17.70	17.70	17.70	17.70	17.70
0630	17.70	17.70	17.70	17.70	17.70	17.70	17.70
0730	17.70	17.70	17.70	17.70	17.70	17.70	17.70
0830	21.25	21.25	21.25	21.25	21.25	21.25	21.25
0930	24.23	24.23	24.23	24.23	24.23	24.23	24.23
1030	20.13	20.13	20.13	20.13	20.13	20.13	20.13
1130	24.23	24.23	24.23	24.23	24.23	24.23	24.23
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1630	24.23	24.23	24.23	24.23	24.23	24.23	24.23
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1830	24.23	24.23	24.23	24.23	24.23	24.23	24.23
1930	24.23	24.23	24.23	24.23	24.23	24.23	24.23
2030	24.23	24.23	24.23	24.23	24.23	24.23	24.23
2130	24.23	24.23	24.23	24.23	24.23	24.23	24.23
2230	24.23	24.23	24.23	24.23	24.23	24.23	24.23
2330	24.23	24.23	24.23	24.23	24.23	24.23	24.23



# A rich vein that may be losing its lustre

Vanessa Houlder finds Anglo-French developer Paul Raingold upbeat about his latest Parisian venture

Mr Paul Raingold, one of the most prominent UK developers working in Paris, has so far lived up to his propitious name. But at a time when the Paris property market is gripped by recession, doubts are growing about his latest - and most ambitious - deal.

The deal, which was agreed in March 1991 and completed two weeks ago, involves one of the most expensive development sites in Europe - the former headquarters of oil company Esso in the heart of La Défense in the west of Paris. The consortium developing the scheme - in which Mr Raingold's company, Générale Continental Investissements (GCI), has a 6% per cent share - paid FF1.808bn (£200m) for the site; a further FF1.356bn (£150m) was paid to Spad, the local planning authority for La Défense, as a contribution towards

local infrastructure.

The total cost of the plan to build a 190,000 sq m office complex is about £1bn. It will include two tower blocks of 700,000 sq ft each, shops, restaurants and a modern art museum. Work is due to start within the next six months with the demolition of the existing building.

Besides Générale Continental, other investors in the scheme include property developers Inter-construction and Kaufman & Broad with an 8% per cent share; the balance is owned by eight of France's leading financial institutions, BNP, Indosuez, Crédit Agricole, CFF, Crédit National, Société Générale, Banque Worms and GAN.

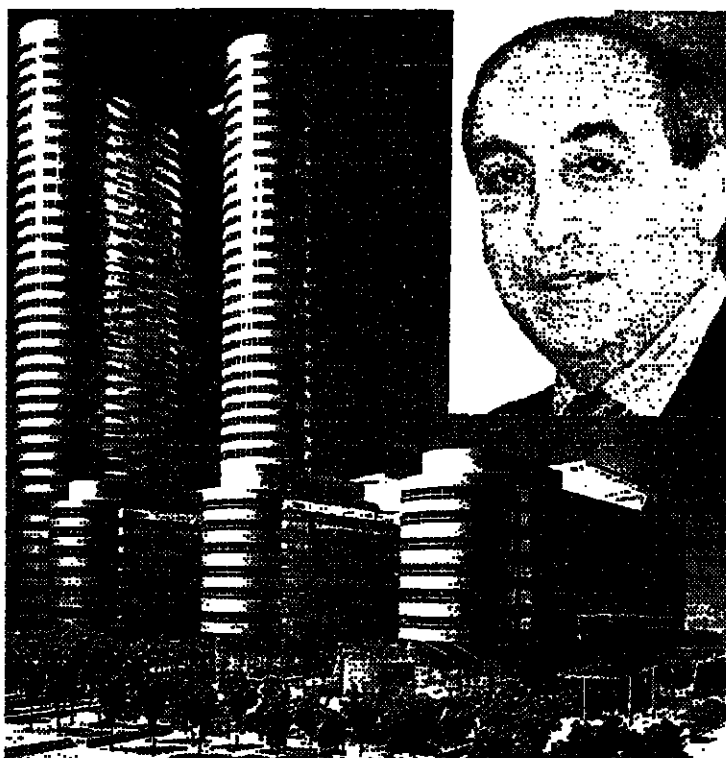
The scheme has already provoked trepidation. "He [Mr Raingold] has hit gold in La Défense before. But I am nervous that he has gone too far this time," says one Paris agent. "The banks could lose millions."

The agent's concerns are threefold. Does La Défense, where 2m sq ft out of a total of 25m sq ft of office space is already empty, need another 2m sq ft development? Is the scheme, which is designed to be built in a single phase, sufficiently flexible? Was the price paid for the site, agreed before the worst of the property downturn, excessive?

These doubts are not shared by the project's admirers. They point out that at least half the 2m sq ft of empty space in La Défense is in small areas scattered around old buildings. Moreover, La Défense's empty space may be absorbed and the market in general may have emerged from recession by the time the scheme comes onto the market in 1996. "The great advantage of the Esso project is its timing," says Mr Robert Lipscomb of Healey & Baker, the property advisers.

Mr Raingold does not claim to have tenants lined up, although he says that 20 per cent of space at the new site has been pre-sold to GAN, one of the scheme's backers.

He vigorously defends the acquisition. "It is a long-term deal and an exceptional site," he justifies the price paid for the site, insisting that it reflected the downturn in the Paris property market, which, he



A model of the La Défense development and, inset, Paul Raingold

says, was already apparent in March 1991 when the deal was clinched. Critics dispute this, adding that the price was too high.

But most of all, Mr Raingold's confidence in the scheme stems from his belief in La Défense.

"La Défense is coming into another era," he says. Originally, La Défense was used for back offices, while headquarters remained in central Paris. "The quality of the early buildings left something to be desired," he says. Moreover, La

Défense lacked prestige, adequate transport and proper shopping facilities. "Over 20 years, this has changed," he says.

Today La Défense is the headquarters of France's largest companies, with first-class communications, the architecturally-acclaimed Grande Arche and France's largest shopping centre. Mr Raingold argues that the scheme is significant because it is the first time that a building - the old Esso headquarters - in La Défense will have been

demolished. "It is the beginning of a trend," he says.

Mr Raingold's work in France began in the early 1970s, when he was managing director of English and Continental Investments. When one of English and Continental's owners sold up following the property collapse in the early 1970s, Mr Raingold set up GCI. Over the next few years while the French market was in the doldrums, GCI concentrated on troubleshooting for UK investors and property management.

In 1985, he returned to development, building an office project in the new town of Marne La Vallée, in partnership with Mobax Securities. But he really came to the public's attention in 1988, when a joint venture between GCI and Heron International invested in Les Collines, a high-profile scheme next to the La Défense arch. Like the Esso site, Les Collines attracted much publicity, because of its size and prominence and the involvement of foreign developers. The scheme was eventually judged a success and it was sold when the market was at its peak.

Another prominent scheme undertaken by GCI, together with GA, a construction company, is Roissyville, a business park at Charles de Gaulle airport. Mr Raingold grandly dubs this office scheme - in which tenants can see aircraft taxi past their window - "an aéro-city". "It was the first of its kind," he said. Continental Square, the first phase of the Roissyville project comprises four buildings with a total area of 22,500 sq ft, half of which has been let to tenants including Air France.

Although he believes the French market will remain difficult for the

next two years, he is optimistic about its future. "With the opening of the east, Europe's centre of gravity has moved," he says.

Despite his obvious attachment to Paris, Mr Raingold has not turned his back on the UK property market. Eighteen months ago, GCI opened an office in London to look for property investments.

There have been, he says, many similarities in the development of the two markets over the past 20 years. On occasion when the British have set a trend, the French have followed.

But it is the differences that are more striking, particularly in terms of planning and government intervention. In France, for example, tenants need to win official approval before taking on large amounts of new space; in Britain no such requirement is necessary.

At the same time, planning can be very restrictive in Paris - a policy that often benefits developers by curbing oversupply. "The French wanted to keep central Paris as a city where people live. They took enormous pains to respect the grey stone facades of the Haussmann buildings and not allow skyscraper buildings to ruin city life in Paris," says Mr Raingold.

Living in Paris is an important ingredient in Mr Raingold's own assessment of his success. Other British companies with developments in the city came unstuck because they were based in the UK and delegated their overseas operations to junior staff. "The margin between success and failure is very narrow. If you are to be successful in a European market you need a proper structure. It is no use sending over a clerk, you need a heavyweight," he says.

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## RECRUITMENT

# JOBS: Consultants' survey confirms that UK organisations' executive-pay policies reflect the Gospel

## Even non-lunatic fringes can blind

IT is time for an addition to be made to the standard dictionaries of English. True, most include the phrase "perk up" - defining it, for example, as "to make or become more cheerful, hopeful or lively". But in none of them can I find "perk down" which, as all too many people have learned this past year or two, means "to be brought back to earth with a bump".

Although spoken of lightly as fringe benefits, the perquisites executives receive are apt to have a profoundly anaesthetic effect on their perception of reality. The Jobs column owes the most striking example it knows of to 38-year-old reader Ed Hughes. Describing the effects of suddenly ceasing to be a managing director, he singles out the shattering realisation that "petrol is no longer 50p a gallon, as was the case the last time one bought it personally". What might be some compensation to him and his luckless contemporaries, is the fact that things could have been worse. In Britain's pay-freezes of the 1970s, several companies extended the perks-supply to suits or dresses for spouses as well as executives, household furnishings, and boarding-school fees for children. Hence job loss might leave a once-proud couple shivering in their underwear, bereft of curtains to hide their shame from the neighbours, and picturing their kids awakening in the dormitory to find their suitcases standing packed beside their beds.

While those lunatic days may be gone, however, managers evidently still have a lot on the fringe to lose - at least in the United Kingdom. Moreover, the rule seems to be that the bigger they are, the harder they are prone to fall. That much is plain from the underlying table, which is drawn from the

P-E International consultancy's latest survey of executive rewards in the UK. Anyone who wants the full report, which contains a wealth of information and is priced at £250, should contact P-E's Michael Smith at Park House, Wick Rd, Egham, Surrey TW20 0HW; telephone 0784-434411, fax 0784 437838.

My extracts are limited to the survey's findings on the more common types of perks - although they exclude some apparently in growing vogue, such as free counselling on personal finances. The table takes 13 salary-bands from £20,000-£25,000 upwards and shows the percentage of managers on the various

perches of the pay pecking-order who enjoy each perk listed. The all-ranks figures at the bottom, comparing this year with 1987, refer to all executives covered by the survey, including those on salaries under £20,000 a year.

In general, the table surely again confirms that UK pay policies are guided by Matthew XXV:29, which starts: "...unto everyone that hath shall be given, and he shall have abundance". Alas, amid the joys of profiting by said principle, it's too easily forgotten that the same verse ends: "but from him that hath not shall be taken away even that which he hath."

NOW to a job being offered by head-hunter Dudley Edmunds on behalf of the London arm of an international bank he may not identify. Accordingly, he promises to honour applicants' requests not to be named to the employer at this stage.

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FINALLY today, to the puzzle printed last week which, as readers then in attendance may recall, consisted of decoding the following division sum:

```

      XX7XX
    XXX XXXXXXX
  XXX
  XXX
  XXX
  XXXX
  XXXX
  
```

The copy-book answer, which several dozen of you have taken pains to show you arrived at, is:

```

      80709
    124 10007916
  992
  879
  868
  1116
  1116
  
```

One independent spirit also did the trick using a divisor of 111, but it seems questionable whether that solution fits the form of the sum as it was set out.

Michael Dixon

Salary band (£ a year)	Full use of company car %	Average price of car £	Free fuel %	Help with house-buying %	At least 5 weeks holiday %	Life assurance up to 3 x salary %	Over 3 x salary %	Free medical insurance %	Share-acquisition schemes %	Exec. share option %	Savings as you earn %	Profit sharing %	Loans at low interest %
20,000-25,000	60.8	13,440	26.7	2.3	75.2	52.3	33.9	88.4	4.3	10.8	9.5	6.6	6.6
25,000-30,000	79.1	14,324	35.1	2.3	79.5	53.3	35.6	79.5	7.1	18.5	16.8	6.1	6.1
30,000-35,000	90.7	16,142	48.0	4.4	82.5	47.6	45.0	85.7	16.6	26.3	19.6	7.8	7.8
35,000-40,000	95.7	17,531	55.7	4.6	86.2	42.2	51.5	89.4	28.8	33.3	17.6	9.0	9.0
40,000-45,000	98.7	18,748	62.3	3.6	88.7	34.1	59.6	93.9	34.9	40.6	18.0	11.3	11.3
45,000-50,000	98.8	19,450	62.0	6.4	86.6	37.7	56.8	93.0	44.1	40.9	25.8	11.6	11.6
50,000-60,000	98.5	21,661	65.5	11.8	88.6	28.6	65.9	94.1	47.8	40.6	24.5	13.8	13.8
60,000-70,000	98.6	23,803	69.5	14.0	89.3	26.7	70.4	94.7	51.9	41.2	21.8	11.1	11.1
70,000-80,000	100.0	24,556	78.1	13.3	89.0	18.8	80.5	96.1	47.7	31.3	15.8	7.0	7.0
80,000-90,000	100.0	26,748	75.3	15.6	85.6	14.5	81.6	96.7	59.4	46.7	30.3	13.2	13.2
90,000-100,000	100.0	27,283	73.9	15.2	87.0	8.7	80.4	100.0	67.4	56.5	21.7	15.2	15.2
100,000-120,000	100.0	30,764	70.7	12.1	82.8	6.9	89.7	100.0	67.2	48.3	25.9	13.8	13.8
Over 120,000	100.0	33,368	76.1	14.1	89.1	2.2	94.6	97.8	78.3	62.0	32.6	16.3	16.3
All ranks - 1992	80.1	-	45.5	5.0	80.9	42.8	47.2	80.8	22.5	26.2	16.5	8.7	8.7
All ranks - 1987	79.8	-	-	9.9	78.4	52.7	41.4	75.4	21.2	27.1	16.0	7.9	7.9

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## ACCOUNTANCY COLUMN

## Open season on closing the expectations gap

Andrew Jack examines new studies which call for a radical shake-up within the auditing profession

IT MAY not look very threatening from the outside, with its plain cover and its bland binding, but the latest work published by the research board of the Institute of Chartered Accountants in England and Wales this week should be handled with care.

Hidden inside the plain red cover, the text of "The audit expectations gap in the UK" by three academics is a ticking timebomb of revolutionary reform for the audit profession. An independent regulatory body should oversee the appointment, fee levels and practices of auditors of large companies, the authors say.

Auditors' responsibilities should be expanded beyond existing shareholders. And, in case that is not enough, their role should be expanded to include the detection of material fraud.

Such conclusions might have barely been generated a dismissive wave from the more cynical members of the profession if they had been new outpourings from the troublesome trio of "radical accountants", Messrs Prem Sikka, Tony Purty and Hugh Willmott. But the latest salvo comes instead from three other dons, adding new weight to calls for fundamental change, and funded by the institute's own auditing research foundation.

They are Stuart Turley and Christopher Humphrey of the University of Manchester, and Peter Moizer from the University of Leeds. It is to the credit of the institute that it was willing to fund and publish a report which can hardly be said to echo its own views. But the findings are hardly going down well for

many in Moorgate Place, its London headquarters.

That is clear enough even from the press release which accompanies the book. Mr Henry Gold, technical director of the institute, is quoted as saying that the case for an independent regulator is not developed sufficiently in the report to be analysed. He also doubts whether the responsibility for detecting fraud could be effective.

The three authors begin by defining the so-called "expectations gap" - a phrase first used by the Cohen Commission in the US in 1974 - in a careful, neutral way: the gap between the service expected by non-auditors and that provided by auditors.

Soon, they are citing an all-too-familiar complaint from one firm. "We have been allowed to audit not from month to month but only once a year, having had too little time to make an exhaustive report; knowing that shareholders are generally impatient to get through the business; being paid a fee out of all proportion to the work done; and being aware that the voting power is in the absolute control of the board..." (shareholders imagine) that auditors' certificates are proofs of all excellences and complete solvency and security.

That might well relate to any of the litany of corporate collapses of the last decade. In fact it was taken from an article written in 1883, referring to the financial scandal surrounding the City of Glasgow Bank in 1878.

The authors' point is that the idea of a perception gap - or many different gaps - between auditors and others has both a long history and paral-

els in many parts of the world. Yet the auditors' response over this time has been both highly defensive and relatively static, the authors argue.

Some firms have offered additional services such as specific fraud audits in compensation. But these have generally been services for management rather than for users of financial statements, and have served chiefly to deflect attention away from the potentially limited nature of current audit practice.

However, the most typical response

**In the event of any change, critics and the profession in general will need to take far more seriously the question of who will foot the bill**

has been to blame the ignorance of the public, and to try to educate them in the "true" purpose of the audit. A recent example is the Auditing Practices Board's proposals for an expanded audit statement - echoed in the Cadbury report - which clarifies the existing legal responsibilities of directors and auditors.

Meanwhile, shareholder involvement in running companies has continued to decline over time, leaving directors with the effective power to hire and fire the auditors, raising considerable questions over auditors' independence.

At the same time, the concentration of the audit market into the hands of a small number of firms has intensified, and the firms themselves are

being transformed from professional partnerships into fiercely competitive, high turnover businesses.

Neither periodically rotating audit firms nor "quarantining" audit from other services offered to the same client would free them from "the arbitrary patronage of company management", the authors say.

Recent changes to regulation have only dealt indirectly with the relationship between auditors and directors, while the process of auditing remains largely hidden from the vast majority of those who rely on the work of the firms.

They argue for an office for auditing to oversee appointments and fees for large companies with a clear public investigatory mandate. They say that auditors' duty of care should be extended to cover both existing and potential shareholders and creditors, rather than simply existing shareholders, as the Caparo judgment in the House of Lords ruled.

Finally, the authors say that the real issue in the expectations gap is that the public expects auditors to detect all serious fraud. That same expectation has been as recurrent over the years as auditors' attempts to downplay it.

It is welcome to see an academic paper drawing frequently on popular articles - including those in the Financial Times and Accountancy Age - alongside more dusty journals and books as part of its thesis.

One sad omission is of any critique or even reference to the work of their rival radicals, led by Prem Sikka of the former East London Polytechnic.

The latest of their many works on the expectations gap was published by the Chartered Association of Certified Accountants this June.

Wrapped in rather more sociological jargon, these authors make many similar points, and argue that the expectation that auditors should detect material fraud has been recognised and debated quite publicly many times in the past and rejected. They suggest that auditors should actively attempt to detect fraud, and that their responsibilities should be explicitly laid down in law.

There is also a more fundamental problem in the report by Humphrey, Moizer and Turley, however. There is a strong leap of logic from the empirical analysis of perceptions of the role of auditors - which represents the bulk of their first-hand research - to the recommendations with which they conclude.

The fact that groups of individuals - including financial journalists and bankers - perceive that auditors are not doing enough and that their role should change, does not necessarily justify such changes. Neither of these groups pays for the work of auditors.

If such a change is going to take place, the authors - or indeed the accounting profession - need to take far more seriously the question of both how much it will cost and who will foot the bill.

\*The audit expectations gap. Research Board, ICAEW, PO Box 433, Moorgate Place, London EC2P 2BJ. £10.

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This position has full responsibility for the effective and profitable operation of the Bank's international banking activities, including Treasury, Investment, Private and Correspondent Banking, Trade Finance, Foreign Branches and liaison with Affiliates. The objective of this post is to execute the Bank's Asset / Liability Management Strategy, to develop appropriate credit and marketing strategies, to put into place the required action plans to achieve targeted growth, to plan and manage the business functions and to support other Business Units in meeting their customers' requirements for treasury and investment banking related instruments and products. The post reports directly to the Deputy General Manager of the Bank.

The successful candidate will be a seasoned banker with outstanding managerial and leadership skills. The candidate must have a strong treasury and investment banking background for developing long term strategies and ensuring that the necessary tactics and action plans are implemented. Candidates must be results orientated and have a strong product development capability. Ability to work with a senior management team and to lead a large team is a prerequisite. It is likely that the candidate will have worked in a large multinational bank and must be able to demonstrate a proven track record. Ideal age range 40-45 with fifteen years of relevant banking experience. Ref: NBB/VS01. Interviews will be held in London on Tuesday 13th October.

Assistant General Manager, Operations and Administration Up to \$130,000 tax free

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The successful candidate will be between 35 and 45. The candidate must have strong inter-personal skills and have a proven track record in managing an operations group in a multinational bank with a strong emphasis on information technology, management information systems and human resource management. The candidate must have unique leadership skills, be able to achieve targeted results over a defined time period and have an ability to work under pressure in a multi-cultural environment. Ref: NBB/VS02. Interviews will be held in London on Wednesday 14th October.

Senior Manager, Corporate Banking Up to \$90,000 tax free

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The successful candidate will have a proven track record in providing private banking services to defined segments of the market. A blend of marketing, sales, operations and credit administration skills will be vital. Previous experience in developing long lasting client relationships will be necessary. The successful candidate will be required to re-orient the unit's structure by moving closer to its customer base, thereby upgrading overall service quality. Candidates must have experience of leading and directing a sales team. Up to ten years experience will be required. Ref: NBB/VS04. Interviews will be held in London on Thursday 15th October.

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## BBC BBC BBC

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BBC Finance

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The Director will play a major part in strategic planning in collaboration with the Vice-Chancellor and Secretary and Registrar, together with the Officers and Heads of Schools of the University. The University is looking for a professional person with skills in communication and management practice.

Applications are invited from those both in the private and public sectors and should be sent to the Secretary and Registrar of the University. Further particulars are available from Mr Peter J Hill, Director of Personnel, University of Bath, Claverton Down, Bath BA2 7AY (tel. 0225 826026; fax 0225 826559).

THE CLOSING DATE FOR APPLICATIONS IS 31ST OCTOBER 1992.

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Application forms are available from Barbara McKelvey, Personnel Manager, The Law Society, 50 Chancery Lane, London WC2A 1SX. Closing date for return of applications is Friday 16th October 1992. All applications will be acknowledged within seven days of this date. Interviews are likely to be held week commencing 2nd November 1992. The Law Society is committed to Equal Opportunities.

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If you would like to receive the Review, we will be pleased to send you a complimentary copy of the Autumn 1992 issue.

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**MP FT**

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# Equities brush aside currency factors

By Terry Byland  
UK Stock Market Editor

UK STOCKS held up well yesterday in the face of the acrimonious dispute between the British and German governments over the background to sterling's effective devaluation and also to calls in the UK press for the resignation of Mr. Norman Lamont, the UK Chancellor of the Exchequer. Excitement was kindled by heavy trading in the FTSE 100, the shipping, hotels and construction conglomerate, as Hong Kong Land, one-third controlled by Jardine Matheson, bought a 14.9 per cent stake.

Despite the further slide in the pound, the equity market continued to hope for another cut in domestic base rates, taking its cue from rumours in the foreign exchange markets that the Bundesbank might, after all, reduce German rates today. Equities made an uncertain start as investors awaited the outcome of a meeting of UK government ministers after publication in London's morning newspapers of a statement by Mr. Helmut Schlesinger, the Bundesbank president, had sparked a bitter response from the Bank of England. However, the UK Chancellor left the meeting rejecting suggestions of resignation and the stock market began to advance behind continued firmness in stock index futures and the drama surrounding Trafalgar House.

The advance received a further spur in the second half of the session when hints of an impending cut in German interest rates circulated both in Europe and in the US. At best the Footsie showed a gain of 33.1 points but the market then boomed over. By the close, the gain on the FT-SE index had been cut to 19.3 for a final reading of 2,572.3.

Confirmation that it was Hongkong Land chasing stock in Trafalgar House and that it would tender for a further 15 per cent stake came only late in the day and there was some disappointment that there will be no full bid for at least a year. Suggestions of an impending bid for a Footsie stock have been circulating for some weeks.

Turnover of 168m shares in Trafalgar House made up about one-fifth of the day's total sea turnover in equities of 823m. There was also a heavy overnight programme from a leading US house and a second programme crossed the trading screens towards the close of business. Demand for oil shares, in particular for Shell, was a late feature.

Wednesday's retail, or customer, business remained high, with the £1.5bn value figure maintaining the impetus of the past fortnight. County NatWest, the London investment bank, commented that share placings from companies and institutional shareholders have also been at a high level: this could suggest that investors are unconvinced as to the permanence of the rally in share prices which has greeted Britain's exit from the ERM network.

Sterling's weakness impacted on the stock market in terms of improving the attractions of share prices for overseas investors rather than by undermining hopes for lower interest rates. Nor was confidence notably harmed by the continuing flow of profits downgrades of leading UK companies by brokerage houses.

## Far East raid on Trafalgar

AT THE opening of the market, all eyes were turned on conglomerate Trafalgar House as broker, SG Warburg, launched a dawn raid on the hotels, shipping, construction and engineering group. The move, not only excited the market but sent the shares sharply higher on turnover soaring to record levels.

Word quickly spread that Warburg was shopping for a 15 per cent stake in Trafalgar at 85p, some 25p above Wednesday's close, but, apparently, with an order from the predator that only six or eight 15 per cent stakes were acceptable.

The few doubts about the likely success of the Warburg operation were dispelled by mid-afternoon when a majority of the required stake went through the market. The ordinary shares jumped 29 to close at 89 1/2p, and the "A" 28 1/2p to 88p. Turnover in the ordinary shares reached a hefty 168m, while "A" shares were traded.

Shortly after the market closed, it was announced that Hongkong Land had taken a 14.9 per cent stake in Trafalgar and was making a tender offer for an additional 15 per cent stake at 86p. "A" shares were ruled out for at least a year, Mr. Bruce Davidson, Smith Barney's chief, said, while the price floor on the share price but it will be difficult to see the price advance while Hongkong are still in the picture.

Trafalgar was quoted at between 84 and 87p, in after hours trading.

Shell Transport outpaced a generally strong oil sector after a senior executive of Shell Oil, the group's US division, carried out a series of one-to-one meetings with analysts from many leading London broking houses.

Shell Transport shares rose up 9 to 546p on good turnover of 5.1m shares. Oil specialists said they were mainly boosted by sterling's weakness, notably against currencies linked to the D-Mark. Shell Transport would have to increase its sterling dividend proportionally more than Royal Dutch's payment in D-mark-linked Guilders to compensate for the decline in the UK currency.

The Shell Oil meetings were said to have gone well with the oil company highlighting to Panmure Gordon, the UK broking house, the significance of progress in the Gulf of Mexico and recent increases in US gas prices following Hurricane Andrew.

BP also attracted keen support.

## Water stocks hit

An announcement from the Office of Water Services (Ofwat), that it was seeking cuts in domestic water charges of around 2 per cent for 1993/4, sent UK water company shares in full retreat before rallying in the mid-session, only to fall back again. The news also affected electricity stocks.

"This is obviously not good news and will mean that the water stocks could well drift easier in the near future," said Mr. Rachel Lucas, a utilities specialist at County NatWest. But she said the sector "still offers three to five per cent real dividend growth". County said the Ofwat move would most affect companies such as Severn Trent and Welsh Water.

The utilities team at Nomura described the Ofwat proposals as "the annual autumnal regulatory tightening", and said that the sector was "generally gloomy". He said that the sector was "generally gloomy".

Redland shares had suffered along with other building materials shares which looked tatty after a recent good run. Contracting issues, battered by the recession, took heart from the move by Hongkong Land to acquire a 30 per cent stake in Trafalgar House. But property stocks, sustained recently by hints of possible predatory moves by Hongkong Land, suffered from selling by disappointed speculators.

"Business services" group BET Redland shares had suffered along with other building materials shares which looked tatty after a recent good run. Contracting issues, battered by the recession, took heart from the move by Hongkong Land to acquire a 30 per cent stake in Trafalgar House. But property stocks, sustained recently by hints of possible predatory moves by Hongkong Land, suffered from selling by disappointed speculators.

Asda Group edged up 1 1/2 to 35p, after a 57m disposal of developments and sites. Henderson Crosthwaite said the sales represented bargains to the site purchasers, Argill Group, unchanged at 33p, and J Sainsbury, up 14 at 483p.

MARKET REPORTERS: Joel Kibazo, Steve Thompson, Other market statistics, Page 23

The contract struggled when it approached the 2,640 mark and lost impetus in the afternoon when volume drifted away to return a final total for the session of only 9,547 contracts. By the close, the contract had settled to around 2,619, still a comfortable premium over the cash market. Traders reported hints that German interest rates might be cut today.

In traded options, volume increased to 35,032 contracts from Wednesday's 32,633, with the sector led by the increased interest in Trafalgar House as Hongkong Land built a stake. Trafalgar headed the active list with 6,388 contracts, followed by the Euro FT-SE with 4,377 contracts and Asda, the food supermarket, with 2,290. There was active trading in the British Airways contracts (1,568) and in Ladbroke (1,116).

## Shell in demand

Shell Transport outpaced a generally strong oil sector after a senior executive of Shell Oil, the group's US division, carried out a series of one-to-one meetings with analysts from many leading London broking houses.

Shell Transport shares rose up 9 to 546p on good turnover of 5.1m shares. Oil specialists said they were mainly boosted by sterling's weakness, notably against currencies linked to the D-Mark. Shell Transport would have to increase its sterling dividend proportionally more than Royal Dutch's payment in D-mark-linked Guilders to compensate for the decline in the UK currency.

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BP also attracted keen support.

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121.1	67.4	778.0	10.9
121.1	67.4	778.0	10.9
382	280	198.9	4.2
382	280	198.9	4.2
382	280	198.9	4.2
131.3	69.4	137.5	4.4
35	15	3.29	98.0
17	17	3.84	14.0
48	40	2.60	4.8
48	19	1.26	13.4
91	10	38.8	-
122.4	110.7	382.3	8.0
122.4	111	372.8	8.1
122.4	110	364.3	8.4
10.7	7.1	4.39	-
114.4	93.4	431.3	21
54	55	108.5	3.0
65	40	1.96	9.0
38	11.2	8.26	11.8
110	85	104.2	3.7
122	113	219.0	6.1
1401	71.3	812.7	6.0
1025	676	1,116	37
1025	674	1,094	3.5
282	577	1,089	5.0
28	20	18.5	-
87	87	17.9	18.2
1291	666	183.9	16.6
137.7	65.6	9.2	9.9
85	30	11.2	-
85	55	12.3	-
25	14	1.26	-
301	177	64.3	17.9
37	27	-	1.8
5	5	2.44	-
631	437	3,323	3.3
54	1	6.96	-
71	24	-	-
61.2	3	-	-
38	38	94.8	-
41	27	36.7	1.9
27.2	14	88.0	8.5
6.4	2.4	6.76	-
38	22	12.3	-
15	7	6.30	-
15	-	-	-
42.4	29.5	17.8	3.4
34	34	27.3	1.8
28	15	5.96	-
30	11	6.74	-
16.2	3	8.26	-
78	54	97.3	16.3
29	15	6.96	-
38	20	6.23	-
128	90.2	4.41	1.8
91.2	2	6.98	-
78	4.2	8.87	-

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127	74	2.9	10.1
147	90	91.9	—
86	37	—	6.1
171	5	67.2	—
47	29	64.4	4.5
82	05	2.94	—
35	40	6.36	—
121	85	819.9	—
82	42	221.5	0.6
35	40	6.36	—
221	148	523.7	2.5
19	5	11.4	—
13	82	81	—
1	0	0.4	—
17	79	9.36	—
107	157	81.9	12.0
28	9	35.4	—
2	1	3.2	—
2	170	1.97	2.5
8	4	0.86	—
36	25	3.28	11.3
171	77	12.9	1.5
179	29	55.4	7.6
170	150	18.6	1.4
26	3	2.37	—
42	3	—	—
64	5	1.26	—
8	9	0.8	—
4	14	6.9	—
29	10	1.28	—
29	10	1.28	—
28	15	6.64	20.6
72	4	4.61	—
8	9	0.86	—
4	14	6.9	—
4	14	6.9	—
9	6	0.86	—
23	3	1.3	—
25	23	671.3	2.3
42	14	6.9	—
48	94	5.32	—
28	16	4.6	—
8	2	1.07	—
169	51	2.46	—
13	5	1.37	—
608	468	0.94	4.1
3	1	0.94	—
86	7	11.1	—

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AFRICANS		ASIAN		EUROPEAN		AMERICAN	
Notes	Price	Notes	Price	Notes	Price	Notes	Price
100	237	100	237	100	237	100	237
50	444	50	444	50	444	50	444
25	480	25	480	25	480	25	480
10	500	10	500	10	500	10	500
5	520	5	520	5	520	5	520
1	550	1	550	1	550	1	550
100	237	100	237	100	237	100	237
50	444	50	444	50	444	50	444
25	480	25	480	25	480	25	480
10	500	10	500	10	500	10	500
5	520	5	520	5	520	5	520
1	550	1	550	1	550	1	550

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P/FYs are calculated on "best  
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rate rise 525/494  
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 If P/L from figures.  
 2 Dividend yield in fact.

**Abbreviations:**  
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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Anglo-German rift sinks pound

STERLING dropped nearly 5 pence against the D-Mark yesterday as foreign exchange markets were thrown into confusion by a new rift between the UK Treasury and the Bundesbank, writes James Blyth.

Since it was devalued two weeks ago, the pound has hovered weakly above DM2.50 because of the apparent lack of an economic policy in the UK. The emergence of a new fault-line in Anglo-German relations on Wednesday night pushed the pound down to DM2.4770 in Asian trading, with the currency bottoming out at DM2.4680 in Europe yesterday. It later closed at DM2.4750, down 4 pence from the day before.

The unhappiness with sterling was well analysed by a currency manager at one of the biggest UK investment funds. He said that sterling was now undervalued against the D-Mark, but that purchasing power parities were no longer influencing the market. "Instead," he said, "our customers are concerned that there is no official target for the sterling exchange rate."

Until Wednesday's row surfaced, he had thought sterling could bottom out at DM2.40. He now believed that it could go to DM2.30, adding that some of

his colleagues believed DM2.20 was not far fetched.

Two factors will influence the short-term outlook for the currency. The first is whether Mr Norman Lamont, the UK Chancellor, resigns. Mr Ian Gough, chief economist at Hambros in London, said: "I don't think that Lamont is a plus for sterling. A plus for the pound would be someone with a new mandate."

Another factor is whether the Bundesbank cuts short-term rates today. A generous injection of liquidity into the German money market at 8.9 per cent yesterday, about 30 basis points below call money, has raised hopes of this. The French franc and the peseta closed slightly easier against the D-Mark at FF3.58 and Ptas2.62 respectively. But pressure on the peseta remains strong, and a Bank of Spain official called for a review of

EMS mechanisms to counter capital flows.

Several analysts ruled out a rate change altogether, while some thought that the differential between US and German rates could widen further if there is a poor US non-farm payroll report today. The dollar rose more than a penny yesterday on a mixture of short covering and optimism about the German money market intervention, closing at DM1.4255 in London. But it remains nearly 6 pence below the level at which the weaker ERM currencies will escape devaluation.

Even so, there was a feeling that the currency tensions may be over. "The market has already discounted the idea that the Federal Reserve has decided to ease," said Mr Neil Macdonald, chief economist at Citibank in London. "And there is some chance that the weaker ERM currencies will escape devaluation."

## EMS EUROPEAN CURRENCY UNIT RATES

	Oct 1	Oct 2	% Change
Belgium Franc	41.9507	40.5484	-3.33
French Franc	6.5595	6.5595	0.00
Italian Lira	2,036.26	2,036.26	0.00
Spanish Peseta	166.639	166.639	0.00
Portuguese Escudo	200.482	200.482	0.00
Irish Punt	7.8756	7.8756	0.00
Greek Drachma	340.750	340.750	0.00
Yugoslav Dinar	13.6371	13.6371	0.00

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750  
Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## C IN NEW YORK

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## STERLING INDEX

	Oct 1	Oct 2	% Change
3.00 am	82.5	82.5	0.00
6.00 am	82.5	82.5	0.00
9.00 am	82.5	82.5	0.00
12.00 pm	82.5	82.5	0.00
3.00 pm	82.5	82.5	0.00
6.00 pm	82.5	82.5	0.00
9.00 pm	82.5	82.5	0.00

## CURRENCY MOVEMENTS

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## CURRENCY RATES

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## OTHER CURRENCIES

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## MONEY MARKETS

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## Hopes of rate cut

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## SENTIMENT

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## The Bundesbank's last three

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## UK clearing bank base lending rate

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## LIQUIDITY

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

## The Bank of England took

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

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## The Bank of England took

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## FINANCIAL FUTURES AND OPTIONS

Oct 1 Oct 2 % Change  
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## MONEY MARKET FUNDS

## Money Market

## Trust Funds

Oct 1 Oct 2 % Change  
Sterling £1 = DM2.4750

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Sterling £1 = DM2.4750

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Sterling £1 = DM2.4750







3 pm October 1

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AMERICA

GET YOUR

COPENHAGEN

FINANCIAL



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# AMEX COMPOSITE PRICES

3 pm October 1

Stock	P	%	High	Low	Close	Chng	Stock	P	%	High	Low	Close	Chng	Stock	P	%	High	Low	Close	Chng	
Amco Corp	0.14	10	22	23	23	+	Black	0.175	13	1	1	1	0	Perfor	0.00	21	11	11	11	0	
Amc Exor	0.14	10	22	23	23	+	Black	0.01	100	4	4	4	+	Perf H&P	0.14	13	47	16	16	+	
Alpha Inc	2	140	18	18	18	+	Comman	0.42	47	14	14	14	0	Perf LD	0.18	26	37	38	0	0	
Alpha Inc	273	5	24	24	24	0	Comman	0.10	2	12	11	11	0	Pharm	1.10	10	10	10	0	0	
Amco Corp	0.00	16	2	05	05	05	0	Crown A	1.28	16	110	10	10	0	Phy Gen	0.12	21	24	24	0	0
Amco Corp	0.04	11	21	20	20	0	Crown C	0.40	5	5	5	5	0	Phy Gen	0.08	14	10	10	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown D	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown E	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown F	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown G	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown H	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown I	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown J	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown K	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown L	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown M	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown N	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown O	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown P	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown Q	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown R	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown S	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown T	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown U	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown V	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown W	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown X	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown Y	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown Z	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AA	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AB	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AC	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AD	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AE	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AF	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AG	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AH	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AI	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AJ	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AK	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AL	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AM	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AN	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AO	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AP	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AQ	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AR	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AS	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AT	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AU	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AV	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AW	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AX	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AY	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown AZ	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
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Amco Corp	0.0138	10	21	20	20	0	Crown BB	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BC	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BD	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BE	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
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Amco Corp	0.0138	10	21	20	20	0	Crown BK	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BL	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BM	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BN	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BO	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BP	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BQ	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BR	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BS	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BT	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BU	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BV	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0	
Amco Corp	0.0138	10	21	20	20	0	Crown BW	0.40	13	27	14	14	0	Phy Gen	0.10	11	11	11	0	0</	

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**EUROPEAN FINANCE  
& INVESTMENT ITALY**

The FT proposes to publish this survey on  
December 15 1992.  
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Data source: The Professional Investment Community Worldwide 1991

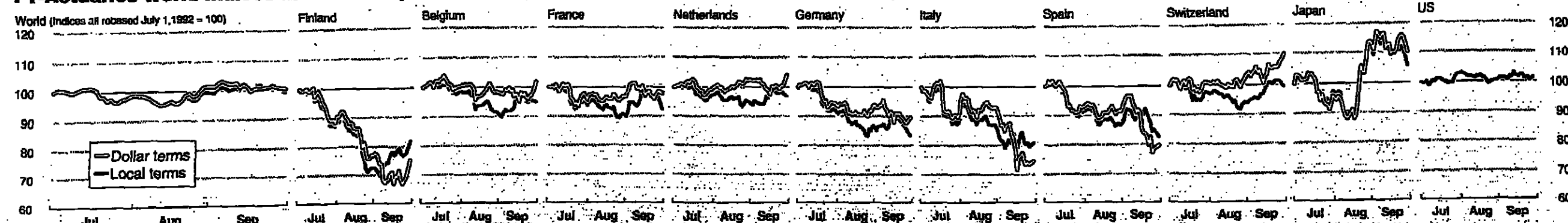
**FT SURVEYS**

11/1/2010



## WORLD STOCK MARKETS

## FT-Actuaries World Indices in the third quarter 1992



## AMERICA

## Dow declines on rise in jobless insurance claims

## Wall Street

US share prices fell soon after the opening yesterday on more bad economic news, although by early afternoon more than half of the early losses had been recouped in the wake of a strong bond market rally, writes Patrick Harverson in New York.

By 1pm the Dow Jones Industrial Average was down 4.05 at 3,287.51, off lows more than 15 points below Wednesday's close. The more broadly based Standard & Poor's 500 was down 0.59 at 411.11, while the Amex composite was 1.34 lower at 375.39 and the Nasdaq composite 3.35 lower at 579.92. NYSE turnover was 120m shares by 1pm, and declines outpaced rises by 893 to 639.

After a modest early gain, shares took flight on a 15,000 rise in weekly state unemployment insurance claims.

Analysts had been expecting a small decline in claims, and the data immediately sparked speculation that today's employment report for September would show another big fall in non-farm payrolls.

Although this might prompt another cut in interest rates, investors yesterday chose to focus on the implications of the recent data for economic and corporate earnings growth.

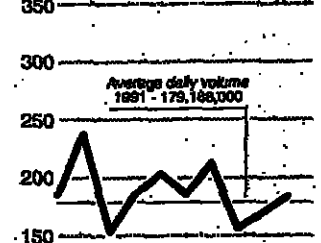
The day's other piece of gloomy economic news was a sharp drop in the National Association of Purchasing Management's September Index, which fell from 53.7 to

49.0. Any figure below 50 is regarded as an indication that manufacturing business is contracting.

Among individual stocks, Pennzoil jumped 3% to \$56.75 as investors reacted positively to Wednesday's late news that the company plans to swap 48 per cent of its \$2.2bn stake in

## NYSE volume

Daily (million)



Average daily volume 1991: 175,165,000

September 1992 Oct

Chevron for some of Chevron's US oil and gas reserves. Chevron was also higher, up 3% at \$74.75.

Medical Care America plunged 34%, or 17 per cent, to \$20.75 in turnover of 2.7m shares after the company said that it was being sued by stockholders for making allegedly misleading comments about its revenue and earnings prospects.

Another big loser was Glaxo, which dropped 5% to \$15 on a warning that a cash squeeze could force the company to seek bankruptcy protection over the next six

months. Coleman rose 1% to \$24.75 after the company said that it expected third quarter profits to exceed the 8 cents a share it earned at the same stage a year ago and revenues to top last year's third quarter total of \$82.7m.

On the Nasdaq market, Sun Microsystems dropped 3% to \$28.75 in turnover of 2.2m shares after analysts at the brokerage houses, Morgan Stanley and Goldman Sachs, lowered their estimates for the company's first quarter net income to 15 cents a share. Software Publishing fell 1% to \$7.75 after the company said that it will cut its workforce by 15 per cent in a restructuring programme which could cost as much as \$14m.

## Canada

TORONTO was weaker for the fourth consecutive day, but losses were only moderate at midday. The TSE 300 composite index was down 6.21 to 3,291.5 in volume of 18.3m shares, while declines led advances by 215 to 169 and transactions were valued at \$368.0m.

Dealers said that equities, by now, might have reflected most of the uncertainty surrounding Canada's referendum on the constitution on October 26.

Among active issues, Trilon Financial class A fell 3% to \$36.75, Bank of Nova Scotia rose 3% to \$21.75, Lac Minerals eased 3% to \$38.75 and Nova Corp fell 3% to \$38.75.

## Kuwait falls as expected

KUWAIT, which reopened on Monday following a two-year closure forced by the Iraqi invasion, closed its week apparently 22.4 per cent down on a temporary index set up by an independent company; but the fall came within pre-opening predictions, agencies report.

Alshai Economic Consultants said yesterday that its provisional "Alshai Index" for the period measured the value of stocks between August 1, 1990 - the last trading day before the August 2 Iraqi invasion - and the last trading day of each week.

The index closed at 77.8, down 22.4. Volume during the three days was 2.89m shares valued at 1.21m Kuwaiti dinars (\$14m) for an average of 663,000 shares, and 403,000 dinars a day.

Initial trading was limited and local observers said that trading was cautious because of the weakness of the economy, which had led to predictions of a 25 per cent fall in the market before it reopened.

## SOUTH AFRICA

JOHANNESBURG pared early losses in active trade to close marginally weaker. Industrials came off a low of 4,191 to close 12 points weaker at 4,199 while the overall index lost 7 to 3,204, off the day's 3,199 low. The gold index lost 10 at 892. Property shares were active as institutional investors switched to the sector to take advantage of high yields.

## EUROPE

## Troubled background for Buba

AN ATTACK on currency speculation came from the Irish finance minister one on the Bundesbank from Spain after its credit rating was placed under review; borrowing plans to shore up the Italian economy were promulgated; and the focus of currency speculation turned back to sterling again.

All this formed a troubled background to German speculation that the Bundesbank will cut rates again after its council meeting today, writes *Our Markets Staff*. Dealers there expect a fall in the rate cut does not happen.

FRANKFURT, meanwhile, picked up on the speculation and the rise in bonds to close with the DAX index 17.67 higher at 1,484.03, although German market turnover was still said to be thin.

Bank shares made the most of the story, Deutsche Bank gaining DM7.50 marks at DM640.50, Commerzbank, helped by UK orders, DM9 to DM239 and Dresdner Bank DM8.50 to DM351.

Elsewhere, carmakers regained lost ground. Volkswagen, which fell sharply earlier this week after a new magazine forecast heavy operating losses for 1992, recovered DM6.70 to DM281.90; BMW rose DM5.50 to DM471 and Daimler added DM6 to DM545.50.

MADRID suffered further as Moody's, the US credit ratings agency, said that it was reviewing the rating of Spain's foreign currency debt. The general index closed down 6.94 at 186.01 while the Ibox was 3.7 per cent lower.

Since the devaluation of the peseta the market has been

FT-SE Eurotrack 100 - Oct 1

Open	11.30am	12pm	1pm	2pm	3pm	4pm	close
1005.29	1005.26	1004.90	1007.24	1007.87	1008.75	1006.11	1008.01
Day's High 1010.41				Day's Low 1004.39			
Sep 30	Sep 29	Sep 28	Sep 25	Sep 24			
1003.44	1009.98	1016.40	1035.63	1041.31			

Base value 1000 (2/10/82)

weakening with fears that there may have to be a further cut to increase the competitiveness of the economy. Utilities have come under pressure because of the extent of their exposure to foreign currency debt. Yesterday Facsa was 17.50 weaker at 17.50 and Sevilla lost 1.21 to 17.50.

Mr Victor Galliano, analyst at Baring Securities in London, commented that there was likely to be some bargain-hunting as the general index enters the 180 level but that "as long as the currency remains vulnerable one will see no support from foreign institutions".

PARIS fell on some disappointing interim results with the CAC-40 index shedding 12.73 to 1,724.00 in turnover of FF2.09bn.

Perrier lost more than 3 per cent following the release of heavy operating losses for 1992, recovered DM6.70 to DM281.90; BMW rose DM5.50 to DM471 and Daimler added DM6 to DM545.50.

MADRID suffered further as Moody's, the US credit ratings agency, said that it was reviewing the rating of Spain's foreign currency debt. The general index closed down 6.94 at 186.01 while the Ibox was 3.7 per cent lower.

and engineering group closed FF6 lower at FF626.

Peugeot lost ground ahead of results which came out just after the close, ending down FF20 or 3.6 per cent at FF324. Eurotunnel went against the trend on Wednesday's news that it had been successful in an arbitration case against Transmanche Link. It closed up 30 centimes at FF38.70.

ZURICH tapped into the German interest rate speculation and this, together with a decline in Swiss interest rates late in the session, left the SMI index 6.9 higher at 1,885.2.

Banks reflected the theme, SBC registered rising SFR to SFR268. On Wednesday, Salomon Brothers said that SBC was inexpensive; a hedge against the dollar's weakness; and a beneficiary of lower European interest rates.

AMSTERDAM featured a new all time low of FL12.60 in DAF, ahead of a brief suspension of the truck market clarified its financial position. The group said that it was near to agreeing a FL210m loan from banks, and closed FL2.00 down at FL13.20.

The CBS Tendency index lost 0.4 to 110.5. KLM recovered after denying reports that it planned further cost cuts and the shares lost FL1.70 to FL25.90.

MILAN tried to rally on the government's final approval of a 128,000bn package of budget cuts for 1993, but a sharp fall in Montedison weighed upon the market, where the Comit index closed 0.54 lower at 363.10.

Montedison's move from profit to loss in the first half of 1992 left the shares L68, or 6 per cent down at an official close of L1,076, and another L36 lower at L1,040 on the kerb. Ferruzzi Finanziaria, which controls Montedison, dropped 9.3 per cent to L1,038.

Generali moved against the trend, gaining L290 at L25,150 on strong foreign buying interest; and the retailer, Rinascente, put on 5.8 per cent to L3,799 on speculation that it might be sold by the Agnelli group to finance the Fiat expansion programme.

COPENHAGEN firmed again, writes *Hilary Barnes*, led by industrials and shipping shares as the all-share index rose by L55 to 64.34. Novo Nordisk put on DKr6 to close at DKr518, Danisco was ahead by DKr13 to DKr628, and Baltica continued Wednesday's recovery with a rise of DKr15 to DKr200.

Codan, the insurance company among potential contenders to take over the insurance divisions of the collapsed Haffa group, fell DKr150 to DKr3,700.

OSLO majored on shipping, the sector index rising by 4.85 per cent to 255.20 with Bergesen B NKr3 higher at 80.5. The all-share index rose 8.74 points, or 2.65 per cent to 338.82 in active trading worth NKr329.6m. In HELSINKI, the bank and finance company index jumped 11.85 as the Hex rose 14.2, or 2.3 per cent to 625.3.

## ASIA PACIFIC

## Nikkei registers its fifth consecutive loss

## Tokyo

SHARE prices closed marginally lower as buying by public insurance and pension funds countered profit-taking and arbitrage-linked selling, writes *Eniko Terazono*.

The Nikkei average fell 29.17 to 17,389.91, falling for the fifth consecutive day. The index rose on small-lot bargain hunting in the morning session, rising to the day's high of 17,554.56 before falling to the low of 17,104.21 in the afternoon as a decline in the futures market prompted arbitrage unwinding.

Volume firmed to 330m shares against 288m. Declines led advances by 672 to 297 with 129 issues unchanged. The Topix index of all first section stocks lost 6.17 to 1,204.43 and in London the ISE/Nikkei 50 index rose 3.41 to 1042.16.

Buying by public funds remained small, while foreigners were seen taking profits as a consequence of the higher yen. The currency weakened slightly against the dollar, easing pessimism over the effects

on company profits of leading exporters, and the overall Japanese economy.

Investors targeted issues unaffected by currency rate fluctuations. Food shares firmed, with Ajinomoto gaining Y10 to Y1,230 and Takara Shuzo adding Y35 to Y720.

High-technology issues, which were sold off on concerns over lower profits due to the rise in the yen, rose on small-lot bargain hunting. Hitachi gained Y3 to Y730 and Toshiba advanced Y16 to Y570.

NEC, however, fell Y17 to Y680. Traders said that worries over the effects of sales of cheaper personal computers by Compaq, the US computer maker, in Japan, depressed the issue. NTT slipped Y20,000 to Y540,000. Investors were discouraged by reports that the company will postpone an increase in telephone rates.

Short term speculative issues remained active. Mitsui Mining & Smelting, the most active issue of the day, fell Y5 to Y505. In Osaka, the OSE average fell 249.19 to 18,768.41 in volume of 17.8m shares.

## Roundup

THE region remained mixed yesterday.

HONG KONG was firmer on a technical rebound, traders said. The Hang Seng index closed up 23.41 at 5,828.84. Unconfirmed Japanese newspaper reports that the hardline Chinese communist leader, Chen Yun, was seriously ill were used as an excuse to buy after a weaker opening.

AUSTRALIA closed at an 18-month low although late bargain hunting helped the market off its intraday worst. The All Ordinaries index closed 12.9 down at 1,472.1 in turnover of A\$207.2m.

Westpac gained 1 cent to A\$2.88 on bargain hunting; this followed the resignation of directors after the bank's first half losses of A\$1.67bn and its underwritten rights issue.

BANGKOK was lifted by strong gains in bank, finance and property shares. The SET index gained 12.68 or 1.49 per cent at 869.88 in turnover of Bt12.7bn.

Krisda Mahanakorn, the property group, which has fallen sharply over the previous three days, hit its 10 per cent upward limit with a gain of Bt1.97 to Bt197.

NEW ZEALAND lost 1.6 per cent on weakness in the forestry sector. The NZSE-40 index ended down 22.54 at 1,406.91 as Fletcher Challenge shed 4 cents to NZ\$1.83 and Carter Holt Harvey fell 12 cents to NZ\$2.45.

KUALA LUMPUR extended its losses as the composite index dipped below the key 600-point level, closing down 4.18 at 598.10. Brokers said that investors remained cautious ahead of the Malaysian budget due later this month.

SEOUL fell for the fifth consecutive session but in low turnover. The index lost 5.06 to 508.76 in turnover of Won23.2bn.

MANILA was helped to a stronger close on foreign buying of selected blue chips. The composite index gained 13.57 to 1,418.11 in turnover of 557m pesos. PLDT gained 15 pesos to 995 pesos.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY SEPTEMBER 30 1992										TUESDAY SEPTEMBER 29 1992										DOLLAR INDEX														
	Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	Year ago (approx)	
Australia (58)	124.14	-0.4	103.91	94.19	91.23	115.80	-0.1	4.22	124.70	104.48	94.31	92.32	115.95	153.68	124.14	153.54	4.22	124.70	104.48	94.31	92.32	115.95	153.68	124.14	153.54	4.22	124.70	104.48	94.31	92.32	115.95	153.68	124.14	153.54	
Austria (18)	138.71	-0.7	133.75	121.96	112.85	114.15	-1.1	2.47	141.81	135.58	122.39	119.80	120.16	180.70	138.27	181.19	2.47	141.81	135.58	122.39	119.80	120.16	180.70	138.27	181.19	2.47	141.81	135.58	122.39	119.80	120.16	180.70	138.27	181.19	
Belgium (42)	147.90	+1.3	123.08	112.13	108.68	108.50	+0.7	5.78	145.84	122.29	110.37	108.04	105.81	152.27	135.67	126.73	5.78	145.84	122.29	110.37	108.04	105.81	152.27	135.67	126.73	5.78	145.84	122.29	110.37	108.04	105.81	152.27	135.67	126.73	
Canada (114)	117.10	-0.4	97.45	98.78	86.05	105.91	-1.0	3.34	117.82	98.55	89.96	87.08	107.02	142.12	117.10	135.98	3.34	117.82	98.55	89.96	87.08	107.02	142.12	117.10	135.98	3.34	117.82	98.55	89.96	87.08	107.02	142.12	117.10	135.98	
Denmark (35)	208.42	+1.4	173.45	158.03	153.15	155.34	+0.7	1.84	205.48	172.15	155.40	152.11	154.25	273.94	195.76	238.97	1.84	205.48	172.15	155.40	152.11	154.25	273.94	195.76	238.97	1.84	205.48	172.15	155.40	152.11	154.25	273.94	195.76	238.97	
Finland (15)	39.42	+5.1	49.45	45.05	43.67	55.74	+3.5	2.59	56.55	47.98	42.77	41.98	53.88	86.80	52.94	84.64	2.59	56.55	47.98	42.77	41.98	53.88	86.80	52.94	84.64	2.59	56.55	47.98	42.77	41.98	53.88	86.80	52.94	84.64	
France (102)	180.79	+0.9	133.81	121.91	118.15	120.53	0.3	3.78	159.29	133.47	120.47	117.92	120.31	188.75	148.08	144.68	3.78	159.29	133.47	120.47	117.92	120.31	188.75	148.08	144.68	3.78	159.29	133.47	120.47	117.92	120.31	188.75	148.08	144.68	
Germany (64)	114.30	+0.8	95.20	86.75	84.05	84.06	+0.1	2.72	113.43	95.04	85.80	83.97	83.97	129.60	114.48	110.12	2.72	113.43	95.04	85.80	83.97	83.97	129.60	114.48	110.12	2.72	113.43	95.04	85.80	83.97	83.97	129.60	114.48	110.12	
Hong Kong (53)	227.77	-1.6	189.55	172.70	167.39	225.84	-1.7	3.89	231.54	194.00	175.12	171.42	229.79	299.55	176.36	188.13	3.89	231.54	194.00	175.12	171.42	229.79	299.55	176.36	188.13	3.89	231.54	194.00	175.12	171.42	229.79	299.55	176.36	188.13	
Ireland (16)	145.89	-0.2	121.41	110.82	107.21	110.70	-1.0	4.90	146.13	122.44	110.88	108.19	111.85	175.71	145.54	160.21	4.90	146.13	122.44	110.88	108.19	111.85	175.71	145.54	160.21	4.90	146.13	122.44	110.88	108.19	111.85	175.71	145.54	160.21	
Italy (76)	51.44	-1.0	42.81	39.00	37.80	47.59	+1.6	4.38	51.98	43.54	39.30	38.47	49.85	80.86	49.85	74.11	4.38	51.98	43.54	39.30	38.47	49.85	80.86	49.85	74.11	4.38	51.98	43.54	39.30	38.47	49.85	80.86	49.85	74.11	
Japan (473)	108.92	-2.0	90.64	82.59	80.05	82.56	-1.7	1.03	111.13	93.11	84.05	82.29	84.05	141.54	108.92	84.05	1.03	111.13	93.11	84.05	82.29	84.05	141.54	108.92	84.05	1.03	111.13	93.11	84.05	82.29	84.05	141.54	108.92	84.05	1.03
Malaysia (58)	150.05	+0.2	120.80	104.61	100.40	104.50	-0.2	2.77	149.63	120.30	104.63	101.80	104.63	150.05	120.80	104.61	2.77	149.63	120.30	104.63	101.80	104.63	150.05	120.80	104.61	2.77	149.63	120.30	104.63	101.80	104.63	150.05	120.80	104.61	
Mexico (18)	122.57	+2.4	100.02	92.33	90.71	112.92	+2.5	1.44	119.68	100.23	90.41	89.78	102.45	179.77	118.84	118.72	1.44	119.68	100.23	90.41	89.78	102.45	179.77	118.84	118.72	1.44	119.68	100.23	90.41	89.78	102.45	179.77	118.84	118.72	
Netherlands (26)	189.67	+0.6	141.20	126.55	124.89	148.32	+0.6	4.59	169.68	141.35	124.91	124.68	148.32	198.67	147.88	140.77	4.59	169.68	141.35	124.91	124.68	148.32	198.67	147.88	140.77	4.59	169.68	141.35	124.91	124.68	148.32	198.67	147.88	140.77	
New Zealand (14)	40.73	-0.1	33.90	30.89	29.94	40.28	-0.1	5.49	40.78	34.18	30.35	30.20	40.29	48.92	40.73	47.31	5.49	40.78	34.18	30.35	30.20	40.29	48.92	40.73	47.31	5.49	40.78	34.18	30.35	30.20	40.29	48.92	40.73	47.31	
Sweden (22)	146.75	+2.4	122.13	111.27	104.74	114.43	+2.0	2.12	143.31	120.07	108.39	108.10	112.84	162.95	136.40	200.02	2.12	143.31	120.07	108.39	108.10	112.84	162.95	136.40	200.02	2.12	143.31	120.07	108.39	108.10	112.84	162.95	136.40	200.02	
Singapore (22)	158.75	-0.1	141.71	143.15	136.73	138.38	+0.3	2.57	157.54	157.13	141.54	138.64	137.93	223.63	160.71	130.12	2.57	157.54	157.13	141.54	138.64	137.93	223.63	160.71	130.12	2.57	157.54	157.13	141.54	138.64	137.93	223.63	160.71	130.12	
South Africa (81)	177.94	+1.1	144.08	134.92	130.76	145.15	+0.5	2.95	175.97	147.14	133.08	130.29	129.69	173.03	144.08	155.11	2.95	175.97	147.14	133.08	130.29	129.69	173.03	144.08	155.11	2.95	175.97	147.14	133.08	130.29	129.69	173.03	144.08	155.11	
Spain (98)	119.59	+0.5	99.59	90.68	87.98	96.74	-0.1	6.82	110.05	96.73	90.03	88.12	98.86	161.72	115.94	94.71	6.82	110.05	96.73	90.03	88.12	98.86	161.72	115.94	94.71	6.82	110.05	96.73	90.03	88.12	98.86	161.72	115.94	94.71	
Sweden (30)	165.37	+0.5	137.62	125.39	121.53	129.93	+4.7	3.17	159.62	131.23	118.48	116.96	124.05	200.26	159.39	189.83	3.17	159.62	131.23	118.48	116.96	124.05	200.26	159.39	189.83	3.17	159.62	131.23	118.48	116.96	124.05	200.26	159.39	189.83	
Switzerland (60)	122.37	+0.6	101.84	92.78	89.94	93.73	-0.2	2.28	121.81	101.52	92.01	90.07	93.99	122.07	99.39	95.05	2.28	121.81	101.52	92.01	90.07	93.99	122.07	99.39	95.05	2.28	121.81	101.52	92.01	90.07	93.99	122.07	99.39	95.05	
United Kingdom (226)	168.76	+0.3	141.76	136.43	132.25	148.76	+0.5	4.61	178.61	142.94	135.53	132.99	150.49	224.28	168.76	167.48	4.61	178.61	142.94	135.53	132.99	150.49	224.28	168.76	167.48	4.61	178.61	142.94	135.53	132.99	150.49	224.28	168.76	167.48	
USA (822)	170.36	+0.3	141.77	126.18	125.20	170.36	+0.3	2.96	169.89	142.34	126.36	125.16	169.89	170.36	141.77	126.18	2.96	169.89	142.34	126.36	125.16	169.89	170.36	141.77	126.18	2.96	169.89	142.34	126.36	125.16	169.89	170.36	141.77	126.18	
Australia (782)	144.53	+0.6	120.56	109.59	106.22	113.42	+0.0	4.16	143.70	123.04	109.68	109.39	113.40	168.88	144.53	109.59	4.16	143.70	123.04	109.68	109.39	113.40	168.88	144.53	109.59	4.16	143.70	123.04	109.68	109.39	113.40	168.88	144.53	109.59	
Brazil (10)	113.09	-0.7	127.61	116.27	112.91	114.31	+3.1	2.17	127.21	98.35	87.14	85.29	88.81	136.87	113.09	116.27	2.17	127.21	98.35	87.14	85.29	88.81	136.87	113.09	116.27	2.17	127.21	98.35	87.14	85.29	88.81	136.87	113.09	116.27	
Pacific Basin (715)	111.09	-1.8	91.11	86.07	83.11	97.12	-0.7	3.97	121.21	90.38	87.14	85.29	88.81	136.87	111.09	86.07	3.97	121.21	90.38	87.14	85.29	88.81	136.87	111.09	86.07	3.97	121.21	90.38	87.14	85.29	88.81	136.87	111.09	86.07	
Porto - Pacific (1497)	125.81	-0.7	104.70	95.38	92.46	96.18	-0.9	2.67	126.73	106.16	95.84	93.82	95.95	145.21	125.81	104.70	2.67	126.73	106.16	95.84	93.82	95.95	145.21	125.81	104.70	2.67	126.73	106.16	95.84	93.82	95.95	145.21	125.81	104.70	
South America (836)	167.05	+0.2	130.02	126.67	122.78	165.96	+0.2	3.00	169.63	130.61	126.04	123.39	165.61	170.49	168.70	156.27	3.00	169.63	130.61	126.04	123.39	165.61	170.49	168.70	156.27	3.00	169.63	130.61	126.04	123.39	165.61	170.49	168.70	156.27	
South Europe Ex. UK (594)	123.12	+0.9	102.46	93.37	89.50	93.41	-0.4	3.62	122.17	102.28	92.34	90.39	93.06	132.98	119.83	119.88	3.62	122.17	102.28	92.34	90.39	93.06	132.98	119.83	119.88	3.62	122.17	102.28	92.34	90.39	93.06	132.98	119.83	119.88	
South Europe Ex. UK (594)	154.16	+0.7	126.18	106.86	103.20	109.31	+0.7	3.78	155.16	120.08	107.24	104.98	104.98	176.91	148.00	143.19	3.78	155.16	120.08	107.24	104.98	104.98	176.91	148.00	143.19	3.78	155.16	120.08	107.24	104.98	104.98	176.91	148.00	143.19	
World Ex. UK (1642)	102.00	-0.7	86.14	86.07	83.11	100.10	+0.5	2.67	127.53	98.37	87.14	85.29	88.81	136.87	102.00	86.07	2.67	127.53	98.37	87.14	85.29	88.81	136.87	102.00	86.07	2.67	127.53	98.37	87.14	85.29	88.81	136.87	102.00	86.07	
World Ex. UK (1642)	136.72	-0.3	111.78	103.67	100.46	118.83	-0.4	2.55	137.19	114.94	103.77	101.59	119.27	150.58	127.21	143.26	2.55	137.19	114.94																